





## EUROPEAN NEWS

## French public opinion stands by the guillotine

DAVID WHITE IN PARIS

SIZE court in the Tarn, east France, has condemned to death a 52-year-old Robert Garceau, for having a woman he had failed to seduce. He had been convicted for an murder in 1953 and after serving a sentence for 20 years, he may go to the Supreme Court of Appeal, he may be, or President Giscard may grant a reprieve. It will be the guillotine. A man in a death row France for the first time in 1978, the National Assembly is this afternoon to hold its first full debate on the death for more than 70 years. The same day Garceau was sent to the guillotine. The Assembly voted 132 to 1 for a law to abolish executions, so should logically lead France's ending capital punishment—one of the last countries to do so, not yet. The debate, in the last few days present session, has been led as a "debate of reason and orientation on the capital punishment." will be no vote, and most deputies have voted to abstain from part.

President Giscard d'Estaing is as opposing execution as a profound aversion to the death penalty," he said at the start of his election in 1974. M. Raymond Barre, the Minister, and so is M. Peyrefitte, the Minister of Justice. There appear to be votes in the Assembly for the guillotine. The Law Commission's decision was a report by M. Philippe, a Gaullist member of the majority. The Law Commission has urged the removal of capital punishment from the code of justice, replacing it by a minimum of 20 years under close guard.

But public opinion so far as to death is against abolition. It may well be reinforced by the coincidence of the debate with two well-publicised murder cases—

The National Assembly has reaffirmed the death penalty on each of the previous 10 occasions it has debated the matter since 1789. President Giscard, although a personal opponent of capital punishment, has nonetheless seen three men go to the guillotine during his presidency. He may have to decide the fate of a fourth.

A free vote by the National Assembly might well produce a majority in favour of abolition, yet the Government appears to have come to the conclusion that the issue is one that could put its own majority at risk.

Garceau's and another at Hyères in southern France, involving a man who similarly had already served a prison sentence for murder and who allegedly went to kill his wife.

None has been executed in France since September 1977, when Hamida Djandoubi, a north African immigrant worker, was guillotined for the murder of a child. The last three condemned men were reprieved just over a year ago.

The death sentence has been abolished de facto for women since 1950. The executioner, M. André Obrecht, successor to the Samson Dehler family, is living in retirement. But France remains the only EEC country where people can still be executed. In Belgium, the only other country of northern Europe which even has a death penalty on its statutes, it has not been carried out for over a century.

## Greece debates accession treaty

OUR ATHENS CORRESPONDENT

REEK Parliament yesterday began a four-day debate on ratifying its Treaty of Accession to the EEC, which had been signed in Athens on May 28. A minor poster battle between pro- and anti-accessionists. The Government of Mr. Constantine Karamanlis, the Prime Minister, should have no difficulty in obtaining the necessary support of three-fifths of the lower parliament for the treaty, which Greece becomes the tenth member of the EEC in January.

by November have to be when the two parties of Greece's entry to the Panhellenic Socialist Movement (PASOK) of Pro-Andreas Papandreou and pro-Moscow Communists

Party of Greece, KKE, are expected to make gains.

Mr. Karamanlis' New Democracy Party commands 175 seats in the present Parliament, but for the Treaty of Accession it has been assured of at least 12 other votes, four from the recently forced Party of Democratic Socialism of Professor Ioannis Pervazoglou, one from the United Democratic Left (EDA), one from the Communist Party of Greece (Interior)—a Eurocommunist party—and six fresh independents.

The five deputies of the fragmented Union of Democratic Centres, under Mr. Ioannis Zygizis, and the four MPs of the extreme right-wing National Front have not indicated how they will vote.

However, both PASOK and the orthodox Communists are rigorously opposed to entry.

## Finnish President explodes midsummer political 'bomb'

LANCE KEYWORTH IN HELSINKI

JUMPER IS watching time in Finland, when well water to wine. But the wine has sour this midsummer for speaker of Parliament, the who ranks second in the after the President and sees for him in his

Johannes Virolainen, the former, granted an exclusive interview recently to the import Finnish magazine Suo-Kuvalihti. He gave the session that foreign policy as precluded the inclusion of Conservative Party in the cabinet formed a month ago, after the March election.

Conservatives emerged that election with the big overall gain, 12 seats, in their total to 47 seats in 200-member Parliament makes the Conservatives Finland's second biggest party.

Dr. Virolainen, chairman of the Centre (Agrarian) Party, is

one of the most experienced and able politicians in Finland, and Dr. Kekkonen is known to have strong views on the term Finlandisation (which means Limitations by the Soviet Union on Finland's room for manoeuvre in foreign policy). The questions now uppermost in the minds of commentators and observers are, why did Dr. Virolainen go public with such provocative remarks, why now, and why did President Kekkonen react so strongly, overreact perhaps? His public dressing down of the Speaker does anything but dispel foreign and Finnish—suspicions that the Conservatives are still in the wilderness (where they have been for 13 years) because the Soviet Union does not trust them. Finely distilled, this means that it does not matter what the Finnish water thinks: the Conservative Party is not fit to hold government office.

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## Germans face strict tests on chemicals

By Roger Boyes in Bonn

Under President Giscard, three men have gone to the guillotine. The guilt of one of them, Christian Ranucci, a 22-year-old Christian who was executed in 1976 for kidnapping and murdering an eight-year-old girl, has since been challenged. The same number were beheaded under President Pompidou.

Faced with public opinion polls consistently in favour of the death penalty, the Government is using delaying tactics. It managed to ward off an attempt made by opposition deputies last autumn to cut the funds provided for capital punishment in the national budget—FFr 185,000 (£20,000) a year for the executioner's fee and upkeep of the machine.

An Assembly vote on the principle of capital punishment would pose the problem of showing up a division in the ruling majority. The Government would, however, allow a free vote in which some of its supporters might side with the opposition, as it did over abortion—with the difference that the abortion law had more popular backing.

In the Law Commission vote, all the Socialists, Communists and Gaullist members and one of three from President Giscard's own UDF party, voted for abolition.

The opposition would vote in a united block. A Communist motion put forward in 1973, and afterwards subscribed to by the other left-wing parties, states simply: "The death penalty is abolished in France. From the date of promulgation of the present law, no capital execution may take place on the territory of the Republic."

The machinery is now set in motion for this proposal or one like it to make its way through Parliament. But whether it will be this autumn, or not until after President Giscard has fought for re-election in 1981 is still a matter for conjecture.

## TOKYO ECONOMIC SUMMIT CONFERENCE

## A smile of satisfaction for Schmidt

BY JONATHAN CARR IN BONN

CHANCELLOR HELMUT SCHMIDT can permit himself a modest smile of satisfaction as he goes into the Western Economic Summit conference in Tokyo on Thursday. West Germany is not in the firing line of international criticism over its economic strategy as it was before the Bonn summit a year ago. And the German domestic economic performance is stronger in most respects than almost anyone expected at the start of this year.

The Government hopes in this way to reduce the large number of accidents and cases of sickness (an annual average of 200,000, 6,000 of them fatal), which have followed contact with toxic chemicals.

The chemical industry already makes certain tests for toxicity in new materials, but has in general been unwilling to extend these dramatically because of the possible delay in bringing a new product on to the market. The new Bill, however, will make it compulsory to register the chemicals with the local health authorities, who will check the results of the tests. The Bill also lays down stricter rules on the packaging of toxic products.

FRAN ANTJE HUBER, the Health Minister, freely admits that it will be extremely difficult to place strict controls on those products already on the market. The number of toxicologists required, for example, would make the project prohibitive. On present estimates, the controls on new materials will cost the Government initially between DM 20m (£5m) and DM 45m, while a marked reduction of both in the first third of this year, with import growth in real terms markedly stronger than export growth. And with a relatively high proportion of manufactured and semi-manufactured goods in its imports, the Germans can argue with some justice that they are further boosting the economic growth prospects of other trading nations.

How long can the upswing go on? At first sight the prospects are very good. The orders intake by manufacturing industry per cent in May—and likely to

(seasonally adjusted) rose by 4 per cent in March-April, compared with January-February, and was less than 12.5 per cent higher than in March-April 1978. Use of capacity in April was up to 83.7 per cent which while the highest level for five years, is nonetheless still below the long-term average, allowing

West German Chancellor Helmut Schmidt stopped for three hours in Moscow en route to the economic summit in Japan, and met Mr. Alexei Kosygin, the Soviet Premier, and Mr. Andrei Gromyko, the Foreign Minister, AP reports from Moscow.

The leaders had planned to talk about the framework of SALT III—the next round of strategic arms limitation talks—and the problem of intermediate range nuclear weapons, which could threaten Europe.

West Germany is pushing for an agreement on the framework for SALT III talks before the NATO summit meeting in December.

go on increasing. It is not simply that the rise (combined with an increase in value added tax by 1 per cent to 13 per cent on July 1) will undercut consumer purchasing power, it is also the recognition by employers that a failure to hold down inflation will without doubt bring a very tough wage

To some extent, the sharp increase in oil and raw materials prices has concealed the "home-made" component of West German inflation. That "foreign" addition to the increase in domestic prices has been made worse by the unusual (for the Germans) experience of a relatively weak currency. The D-mark has fallen in value since the start of the year, not only against the dollar but against the weighted average of the currencies of most of its main trading partners.

Two consequences in particular flow from this. One is that the Germans would now actually prefer, for domestic reasons, to see their currency stronger, in particular to existing and potential members of the European Monetary System. The second is this: the Germans accept that there will have to be increases in the oil price, indeed, that to some extent these are desirable to encourage investment in alternative energy sources. But they do want to see these increases made less erratic.

This brings us back to the Tokyo conference. Quite apart from an emphasis on energy saving and a declaration in favour of nuclear power, the Germans would like to see firm steps taken at the meeting towards "co-operative oil management," in which the rights of oil producers to higher prices would be better balanced against the rights of oil consumers to a less erratic supply and price policy.

Essential to this, in the German view, would be the participation of the non-oil developing countries. Quite apart from the fact that these states are often worst hit by oil price increases, they are key export markets on whose future economic health West Germany's own industrial future partly depends.

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## OVERSEAS NEWS

## Rice controls in Ghana may cause food shortages

MARK WEBSTER

FACES acute food shortages in urban centres as dwindling stocks are soon, economists and its here believe. Ghana's military rulers have made approaches to governments to ask for a military spokesman.

## Joint profits

The Armed Forces Council (AFC) of the country in a few weeks ago it has been traders and shopkeepers to sell at the official price. Previously the price had changed hands above the official price, with both scarcity and joint profits in the free trade.

The AFC's move has been described as "economic" by one economist here. It has dramatically increased consumption when were already tight. As the local markets are running out of food.

is in no position to afford. Estimates of exchange reserves in central bank are hard to say, but most observers that gross foreign reserves are between

\$100m and \$150m which is less than one month's imports bill.

The AFC's campaign has been greeted enthusiastically by the populace. They have been encouraged to report anyone they suspect of hoarding or profiteering so they can be tried before "People's Courts." Those found guilty face penalties ranging from death by firing squad to flogging and confinement of goods.

Newspapers have also reported incidents of soldiers taking justice into their own hands. The AFC has decreed that anyone found guilty of hoarding should have his house blown up, traders who overcharge should be flogged and anyone of opening his shop as usual should have his goods confiscated and the shop burnt down.

## Harassment

There have been incidents of harassment in the markets, with soldiers obliging traders to sell at even below the controlled price. It is thought that farmers are no longer bringing their produce to market because of the intimidation and the low prices.

Flight-Lieutenant Jerry Rawlings, the chairman of the AFC, yesterday issued a plea

to the market women who form the backbone of Ghana's retail trade to carry on selling as normal.

The enforcement of price controls is in direct opposition to the stabilisation agreement reached between the former military regime of General Fred Akuffo and the International Monetary Fund last year.

## Mismanagement

The Fund advocated allowing prices to find their own level to reflect supply. Economists agree that enforcing the controls even further distorts an economy which is almost a textbook case in mismanagement.

Previous years have been characterised by increasingly large budgetary deficits, financed by printing money, three figure inflation, widespread shortages and a general rundown in all the productive sectors of the economy.

Ghana is technically in breach of its agreement with the IMF because the coup interrupted a series of policy review talks, but most people are sceptical that anything short of a complete overhaul of the economy will prevent Ghana from collapse.

## Discount oil for Third World urged

TERHAN — Mr. Hassan Nazih, chairman of the National Iranian Oil Company, issued a call yesterday for the Organisation of Petroleum Exporting Countries to sell oil at a discount to developing countries.

Mr. Nazih, who was speaking at Tehran airport before leaving for the OPEC conference in Geneva, said NIIOC might sell crude to the Third World at a reduced price.

"As long as the Iranian Government agrees, NIIOC can reduce the price of oil for developing nations. Of course, it would be better if all the OPEC members agreed to do this," he said.

Mr. Nazih said he hoped that the Geneva meeting would yield a reasonable price for oil and said it was possible that it might rise to above \$20 a barrel. At present the OPEC price stands at \$14.54 a barrel.

Iran has twice raised the price of its crude since fixing the term contract value of its oil exports last April. Iranian light crude now costs \$18.17 a barrel.

Mr. Nazih said he was worried by the high price oil was fetching on the Rotterdam spot market.

Reuter

## ENERGY CONFERENCE IN MONTREUX

## Hoarders push up oil prices

BY KEVIN DONE, ENERGY CORRESPONDENT

OIL CONSUMING countries have forced up crude oil prices on the spot market by moving too fast to rebuild stocks for next winter. Dr. Ulf Lantzke, executive director of the International Energy Agency, said yesterday.

"In the second quarter of the year some countries have been too eager to rebuild stocks and this has contributed to the tightness of the market. At the moment we are building stocks too fast and this has added to market pressures in Rotterdam and the Caribbean," he said.

The present IEA target of reaching overall stock levels equal to a 90-day supply by January next year was sufficient to give most oil-consuming countries a temporary cushion against disruption in supplies, said Dr. Lantzke, but there was a need for higher stock levels in the U.S.

The U.S. needs at least 65 days working stocks just to ensure normal uninterrupted supplies of oil products to consumers, compared with the minimum levels of 35 to 45 days working stocks needed in other IEA countries, according to Dr. Lantzke.

The IEA is a group of 20 major oil consuming nations, with the exception of France, which was set up in the wake of the 1973-74 oil crisis. The industrialised world had spent



supplies in the 1980s, the IEA director called on oil-consuming countries to take speedier action to cut oil demand by at least five per cent. Plans for cutting consumption had been prepared but countries were still "lagging behind" in implementing conservation programmes.

Dr. Fahd Al-Chalabi, deputy general secretary of the Organisation of Petroleum Exporting Countries, told the conference that in future the oil-producing countries would

increasingly gear the level of crude oil output to the pace of their own domestic economic development. OPEC countries would only feel an incentive to raise output and invest in extra production capacity if the higher oil revenues could be translated into additional national assets.

Dr. Al-Chalabi emphasised that money not used for economic and social development depreciated rapidly, and represented a net loss for OPEC members as their oil reserves diminished.

● AP-DJ adds from Bonn: West German Economics Minister Otto Graf Lambsdorff has said he doesn't expect petrol rationing in West Germany because the country has sufficient stocks.

Lambsdorff said in an interview with the magazine "Bunte" that besides being unnecessary because of sufficient stocks, a system of ration cards for petrol would lead to a high-priced black market and other inconveniences. There were no grounds presently even to think about ration cards. Mr. Lambsdorff told the popular illustrated weekly.

● Reuter adds from Ottawa: Canadian Prime Minister Joe Clark has denied a report in a Japanese newspaper that he will pledge a 7 per cent cut in Canadian energy consumption. The Canadian Press news agency reported on Monday.

## U.S. court to rule on OPEC

By David Lascell in New York

A CALIFORNIA court case, which started as one of the country's more bizarre anti-trust actions, has suddenly gripped public attention because it could profoundly affect U.S. relations with the Organisation of Petroleum Exporting Countries.

The suit, filed last December by the International Association of Machinists, accused a OPEC of price-fixing and other anti-trust offences. The trade union asked the court to award damages and ban OPEC from passing on any further oil price increases to the U.S. market. The State Department was obliged to serve notices of the action on OPEC countries, but none has appeared in court.

The machinists have had little trouble proving that OPEC operates a cartel within the meaning of the Act. Legal arguments have turned instead on whether the court has jurisdiction in the case. The machinists' lawyers pointed to earlier cases where judges have ruled that foreign activities are subject to U.S. anti-trust legislation if they affect U.S. interests.

Should the court find in the machinists' favour and award damages, OPEC countries could decide to withdraw billions of dollars' worth of assets from the U.S. to prevent their being seized.

## ark defuses row over I Aviv embassy move

CTOR MACKIE IN OTTAWA

CLARK, the Canadian minister, has defused the embassy issue by Mr. Robert Stanfield, a Conservative Party to head a fact-finding to the Middle East. He said that the proposed years away.

time Minister's decision saved Arab envoys in. But Mr. Mordochai, the Israeli Ambassador, a meeting with Mr. Stanfield that he discuss details of the Minister's plan with his government before reacting.

plauded Mr. Clark for his decision to move the Canadian embassy in Israel to Aviv to Jerusalem, though the move now some years away. Hassan Fahmy, the Ambassador, said he only relieved when Mr. Stanfield he would be Mr. Stanfield to carry through fact-finding.

## ael starting on more est Bank settlements

VID LENNON IN TEL AVIV

VILL start on two new settlements on the West Bank and Gaza Strip. Dr. Mustapha Khalil, Prime Minister, headed the Egyptian team to the talks which are part of a series of bi-weekly meetings held alternately in Israel and Egypt. The talks started six weeks ago, but so far the two sides have been unable even to agree on an agenda for the discussions, in which a U.S. team is also participating.

Ghassan Hijazi adds from Beirut: Five towns in southern Lebanon were shelled by Israeli artillery yesterday after an Israeli announcement that Katyusha rockets had been fired from Lebanon earlier in the day into a settlement in northern Israel.

## 's INSURANCE INDUSTRY overment 'rescues' uggling companies

NDREW WHITLEY IN TEHRAN

ANIAN insurance business, highly profitable and fast up to 1973, has struggled ever since, with sharply reduced and wholly Iranian and foreign companies said to be bankrupt at times. To test their nationalisation yesterday can legitimately be regarded as a rescue.

were hard hit by the disturbances leading to February revolution, use of heavy claims, but out of the collapse of most lucrative sector, insurance, which used to for over half of all

claims have been met out of the anti-Shah and arson, saving the industry and the remain in London and from potentially us losses. The industry's civil strife excuse in their policies back to November last when a wave of arson hit.

Government dominated industry in the past by insurance on all defence contracts to with the state companies. Blame Iran, which reneged from the manda-

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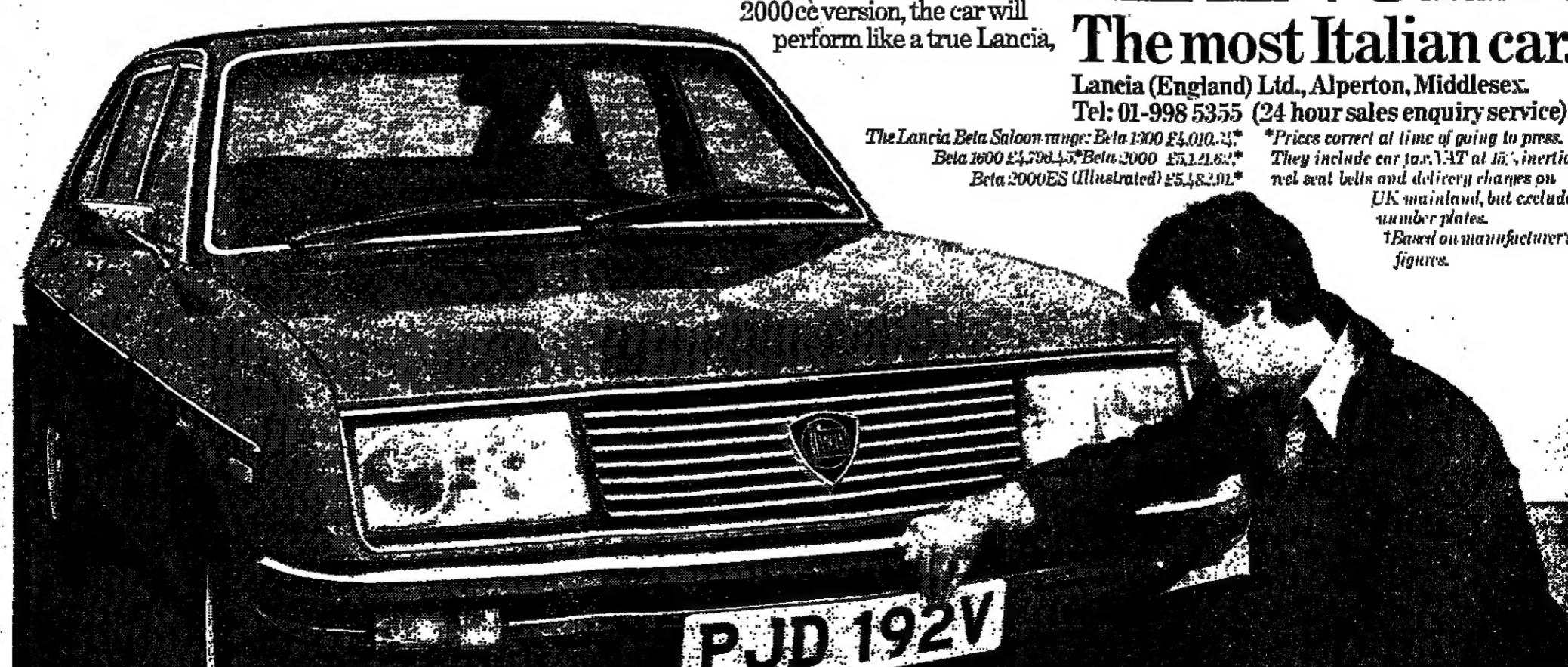
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## Savings blow for housing

BY STEWART FLEMING IN NEW YORK

SAVINGS inflows into institutions which finance U.S. housing weakened for the second consecutive month in May, raising new fears over the housing market and interest rates on home loans.

At the same time, savers invested record amounts in the rapidly growing money market mutual funds which have become a prime alternative because of their rates of interest and more flexible withdrawal terms.

Savings banks experienced their worst-ever May, registering a net outflow of deposits of \$300m, while savings and loan associations, which provide most of the finance for housing, recorded a net savings inflow of only \$1.2bn. For the latter suffered net withdrawals of \$1.5bn.

In sharp contrast to the declining attractions of traditional savings institutions, investors pumped a record \$2.9bn into money market mutual funds, which invest primarily in money market instruments such as certificates of deposit and commercial paper.

There is concern that if these trends continue over the next three or four months, some savings institutions could come under severe financial pressure

and a drought of mortgage funds could produce a severe recession in the housing market.

A number of factors account for the shift in the flows of savings. Thrift institutions have become less attractive following moves earlier this year to reduce interest rates on the popular six months savings certificates.

### Advance buying slows

BY JOHN WYLES IN NEW YORK

THE U.S. economy slowed sharply because consumers have stopped trying to beat inflation by purchasing new cars and houses earlier than they might otherwise have done, according to the University of Michigan's latest survey of consumer sentiment.

Advance purchasing was held by many economists to have been an important factor in the economy's strong 7 per cent real growth in the final quarter of last year. But Michigan's index of consumer sentiment is continuing the decline which began in June, 1977, after the index had peaked at 88.1. Last month's survey of 1,251 consumers produced a reading of 68.1, nearly six points lower than the last survey in February.

ing because of high interest rates.

The university researchers see the lack of buying in advance as an indication that the U.S. recession may already have arrived, although the decline in new car sales could be caused by petrol shortages or a falling trend in consumer spending.

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## Kennedy wins more support

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

THE DEMOCRATIC Party's liberal wing has lent its support to the movement to draft Senator Edward Kennedy from Massachusetts for the Presidential nomination next year.

But the weekend convention of the Americans for Democratic Action, in rejecting some of the more sharply worded motions condemning President Carter's conservative economic and social policies, also left open the possibility of endorsement of the President next year if no acceptable alternative were available.

In Tokyo, Mr. Jody Powell, the Presidential Press secretary, wryly remarked that Mr. Carter would try to do his best without the ADA next year. The White House had in fact long been

reigned to the ADA's hostility and believes that its electoral clout may be overstated.

The final ADA motion called for the creation of "an irresistible national mandate" for Senator Kennedy. If he does not run (he has run on numerous occasions said he will not) then the ADA promised to find "an alternative progressive candidate" to oppose Mr. Carter in next year's primaries.

Mr. Joseph Rauh, the Washington lawyer and long-time ADA driving force, said that the motion represented a compromise between "some people who want to say something bad about Jimmy Carter and those who want to do something about it."

There is no evidence yet that the ADA will succeed in winking

## DC-10s flying again 'in two weeks'

BY JOHN WYLES IN NEW YORK

HEARINGS opened in Los Angeles yesterday on McDonnell Douglas' appeal against the Federal Aviation Administration's order grounding all U.S. registered DC-10s amid reports that the domestic fleet could be flying again in about two weeks.

A report in yesterday's New York Times quoted unnamed Government officials giving the first precise indication of how much longer the 138 DC-10s operated by U.S. carriers, which were grounded on June 6, may remain inactive.

It suggested that "if everything goes right" the aircraft would be allowed to fly again on the basis of a rigorous programme of engine mounting inspections which would have to

be carried out until the manufacturer designs improvements in the aircraft's structure.

However, the Federal Aviation Administration refused yesterday to speculate on when it might restore the DC-10's certificate of airworthiness. Nor would it indicate how close to a conclusion were its studies of the aircraft.

The Los Angeles hearings on McDonnell Douglas' appeal are unlikely to restore the U.S. Fleet to operations any earlier than two-week estimate published by the New York Times. During congressional hearings last week, McDonnell Douglas claimed that the DC-10 need no longer be grounded because inspections of engine mounts

were now adequate to prevent a repetition of the May 25 Chicago crash which killed 273 people. According to the New York Times, Dr. Raymond Bishoping, an aeronautical engineer retained by the FAA, had designed a new inspection programme.

He had reportedly concluded that the Chicago crash followed the failure of the rearmost of three mechanisms which attached the pylon-engine assembly to the wing. This aft bulkhead on the American Airlines jet which crashed in Chicago had initially been damaged during maintenance and this led to the pylon and the engine being torn from the plane during takeoff.

The weak financial position of all the governments involved means that the regional force will be obliged to depend on other governments for its transport and naval support.

It may be a sign of the lack of common agreement on such matters in the context of the wider Caribbean association that the OECS members did not approach their bigger brethren, Trinidad and Tobago, Jamaica or Guyana, for such assistance, but have turned instead to Britain, Canada and the U.S.

## Somoza 'ready to talk' to OAS

BY HUGH O'SHAUGHNESSY

GEN. ANASTASIO SOMOZA is prepared to consider proposals by members of the Organisation of American States for the solution of the present Nicaraguan crisis "on democratic, just and permanent bases."

The Nicaraguan President was speaking by radio from his bunker in Managua. Despite an apparent softening in his attitude in the wake of his massive diplomatic defeat at the OAS Ministerial meeting in Washington on Saturday, Gen. Somoza still appears to be insisting that he should continue in power until 1981.

There is a feeling among some senior figures in his National Guard that he should go

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was in deficit, liabilities amounting to \$285m against assets in currency and the like of only \$85m. Of this overall deficit of \$203m, some \$3.2m was on the account of Nicaraguan commercial banks. The net international reserve position

is now desperate and the IMF facility is, according to the official, no more than "a drop in the ocean."

At the end of last year Nicaragua's public sector foreign debt was put at \$1bn of which \$407m was to foreign commercial banks. The net international reserve position

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do it now

# HOW TO SAVE 1/4P.

Choosing the right truck is an important financial decision, but do you know just how important?

A mere 1/4p a mile difference in overall running costs between two makes of truck doing 100,000 miles works out at a saving of £250.

With 20 trucks that's £5,000 saved. Over 400,000 miles, that's a saving of £100.

Nearly enough to buy yourself a new car.

And the difference between the very best and the very worst truck can work out at considerably more than 1/4p.

Clearly it's vital that your company buys the most cost effective trucks.

To help you make your choice, here are some of the conclusions drawn from an independent test conducted by "TRUCK" magazine on Europe's best trucks.

It's worth noting that an M.A.N. truck came out on top and as such was voted by an international Jury, "TRUCK of the Year 1978", "Spectacular economy".

The ability to earn revenue at low cost, to perform adequately with the utmost reliability, to keep on working with the minimum of disruptions and to achieve all this with a commendably simple design are the awarding features of the M.A.N. 16.280.

It is a vehicle that has been aimed directly and clear-mindedly at the requirements of the fleet operator, without calling on the powers of "exciting design" that can be so attractive on paper but which can be a nightmare in practice.

Praise for the winner's spectacular economy came from all the jury:

#### "Minimum costs".

"In trucking there is little room for bold innovations, exciting but unproven technology, far-out engineering that does not make a very sound logic behind its adoption."

The European trucker wants something he can rely upon to do a good job of getting the maximum amount of freight at the lowest possible cost and to keep on doing that week in, week out, month after month.

That is exactly why the 280 has won a good reputation in so short a time.

It does just that.

#### Good driver environment

means business economics.

A comfortable driver is a safer, more efficient driver.

And a safer, more efficient driver means

a more efficient, profitable company.

Here are some of the "TRUCK" jury comments:

"Cab appointments are possibly the best combinations of comfort and practicality that can be found in Europe today."

It is all based round a very strong steel shell which meets EEC standards as is.

Seating specification includes Istringhausen suspension

seats for both crew members (marketed as the Derby in most places).

Certainly in many hundreds of kilometres that we've covered, the 280 has met every road and ride situation with commendable comfort.

Detail cab fittings include very well made lockers for papers, containers for hot-drink flasks, high quality upholstery in breathing vinyl fabric, the whole being washable or even scrubbable in the event of it getting dirty.

There is a great deal more detail to the M.A.N. 280s than we have been able to examine here.

The cab for example, tilts in seconds to a full 60°.

The frames are all-bolted in accurately pre-drilled holes, which not only gives a very strong frame but makes chassis repairs a relatively simple task.

Brakes have generous lining areas, that produce long intervals between relines.

Under-cab insulation is thorough indeed, making the cab arguably the quietest around; it was certainly the quietest of the 17 trucks that we've put through our European test programme.

Standards of fit and finish are superb throughout and, above all, it's uncomplicated.

There is no risk of the maintenance staff having a heart attack merely at the sight of the chassis for it's significantly cleaner and tidier than most.

Consequently, the immediate success in the operating arenas of Europe is not luck - the 280 won its spurs in fair and open combat.

#### Buyers Queue Up.

"TRUCK" also interviewed Otto Voisard, Managing Director of M.A.N., pictured here.

This is what he said:

"Operators quickly found out that the 280 was not only the most economic M.A.N. they had ever encountered, but also more economical than virtually any other truck in the 36 to 38 tonne field."

Operational reliability also proved to be very good.

Thus, with low running costs, high utilisation, the annual tonne-kilometres available were higher by an unusually big margin.

And, on top of all that, unit cost was low.

Buyers continue to queue up.

Like it or not, trucks still have to be taken into towns and it's up to us, the truck makers, to ensure that trucks cause the minimum disruption to normal life.

The in-line turbo engine is a good tool with which to do this.

We can tune it to optimum output and noise and emission suppression relatively easily.

Coupled with that the provision of a very flexible transmission enables the driver to use his truck in the best possible way."

#### Parts M.A.N. made.

Practically every part in an M.A.N. truck we make ourselves.

From the axles, almost down to the last nut and bolt.

And we have more than 50 years' experience in manufacturing automotive diesel engines with direct fuel injection.

#### M.A.N. and Volkswagen.

And now M.A.N. has joined forces with Volkswagen.

To give you an unbeatable range of trucks.

It's probably the greatest thing to happen to transport since the invention of the diesel.

Which, by the way, we invented.

#### 16.240 or 16.280? Talk to your Transport Manager.

In some respects, the choice between the M.A.N. 16.240 and 16.280 Artics is a difficult one:

These are both superb machines, but each is ideal for different jobs.

So consult your Transport Manager. He'll be able to advise which is best for your company's operations.

He'll know that the unmatched M.A.N. cab is standard on all vehicles in our range, to give the best driver environment in Europe.

The choice for him will be between the naturally aspirated 16.240 with its legendary reliability and lack of downtime and the turbocharged 16.280 which gives that extra power for those long arduous hauls.

And since the "TRUCK" test we've actually improved our 16.280.

The gear shift is on the deck, not on the steering column.

And we've gone over the cab with a fine tooth-comb to make it even more comfortable.

Other models in the range have also received accolades from "TRUCK" magazine.

For example, the 30.240: "an unusually quiet and refined big tipper".

Laden ride was first class, and even when pulling hard the engine was barely audible".

#### MEMO

TO

FROM

To say an M.A.N. truck is a good investment for your company is an understatement. So do make sure you talk to your Transport Manager.

Or drop him a line on the above memo - and why not send the ad?

But do it now.

Before you lose another 1/4p.



M.A.N.-VW Truck & Bus Ltd, 361-365 Chiswick High Road, London W4 4HS. Telephone: 01-995 3131

## UK NEWS

## Joint venture will relaunch Triang

BY ROBIN REEVES, WELSH CORRESPONDENT

THE WELSH Development Agency and Morris Vulcan, a Midlands toy company, have reached agreement on a joint venture to relaunch part of the Triang Pedigree toy company.

Under the deal, both the agency and Morris Vulcan are to invest £250,000 in manufacturing some of the range of products formerly produced at Triang's factory in Merthyr Tydfil, South Wales.

The agency's stake is in the form of both shares and a loan and as part of its participation the agency is purchasing the tools and the Triang Pedigree trade marks which it will lease to the new company.

After a chequered financial history and the injection of nearly £1m in Government funds since 1975, the original company ceased trading late last

year, with the loss of more than 300 jobs. There was much local pressure on the WDA to prove its worth by finding a rescue package including a "work in" by some of the employees.

The WDA's announcement said it was hoped the new company—to be called Triang Toys—would start production as soon as possible and would in due course employ 70 people.

A key element in the deal was an interest relief grant awarded under the Government's regional development policy.

Mr. Ian Gray, managing director of the Welsh Development Agency stressed that throughout the negotiations on Triang, the agency had only been prepared to invest in a project which had only prospects of profits and only in conjunction with a commercial partner with a significant stake in the business.

## Three-point plan for Port of London aid

BY LYNTON MC LAIN

THE INSOLVENT Port of London Authority has produced a radical three-point plan for survival for the next five years.

First, the Government, as expected, will be urged by the PLA Board this week to set up an authority to control all future development of London's run-down docklands.

This body would take over the losing Upper Docks, which the port has wanted to close, at least in part.

Such a move would relieve the PLA of many financial burdens and open the way to the second point in the plan, complete restructuring of the port's financing.

In particular, the PLA Board is understood to want the Government to take over responsibility for the port's finances. Last year they

accounted for over half the PLA's total loss of £17.6m.

The Authority appears to have accepted that closure of the Upper Docks in total may not be possible in the five years of the proposed corporate plan.

This envisages that the PLA will continue to operate cargo handling in the docks as an agent of the proposed new dockland authority, using dockers registered under the national dock labour scheme.

The broad outline of the plan will be sent to Mr. Norman Fowler, the Transport Minister, before Saturday, and he is expected to consult Mr. Michael Heseltine, the Environment Secretary, in view of the local authority implications of the proposals.

## Project launched for building new type of airship

BY NICHOLAS COLCHESTER

THE PUBLIC was yesterday invited to invest in the return of the airship as a means of air transport.

Thermo-Skyships, a company whose ordinary shares are owned by European Ferries, issued a prospectus to raise an eventual total of £6.4m for the development of a novel form of airship.

The money will be raised in two phases by a partly paid issue of securities. Shareholders will decide, once the first £1.9m has been spent, whether they should provide a further £4.5m. If all goes well the two phases will end in 1982 with the new aircraft receiving its certificate of airworthiness.

Mr. Malcolm Wren, the entrepreneur behind the project and the chairman of the company, explained that there were good reasons why the airship had not been utilised as a means of transport since the war.

Manoeuvring a conventional airship near the ground when landing was a lengthy and difficult process.

The turn-around time was too long, because of the difficulties involved in loading an airship swivelling in the wind.

In the thermo-skyship, he explained, manoeuvrability was ensured by using a variety of sources of lift: displacement lift, from helium and hot air; aerodynamics lift, from forwards movement; and thrust lift, from the airship's engines—akin to Harrier aircraft.

The skyship could be moored without moving, whatever the wind, because it would be shaped like a flying saucer and thus unaffected by changes in wind direction.

If the Thermo-Skyship is deemed airworthy the company will raise fresh finance to go

into production at a rate of six airships per year. Each will have a payload of 10 tons or 100 passengers, will fly at up to 100 mph, will have a range of 700 nautical miles and will have an endurance at low speed of up to 12 hours.

The public is being asked to back a product which does not yet exist. For this reason, Mr. Julian Benson of Laing and Cuckish stockbrokers, explained, an underwritten issue was not feasible.

The offer is, however, underpinned by European Ferries which has agreed to take up between 35 per cent and sixty per cent of the issue, depending on the public response.

### Venture capital

Even the higher of these two figures will not leave the shipping group with control of Thermo-Skyships, for in addition to the 580,000 ordinary shares already owned by European Ferries, the entrepreneurs behind the project hold a total of 300,000 deferred shares.

The £6.4m of venture capital is being raised by the issue of a combination of ordinary shares, preference shares with profit participation, and unsecured loan stock. The subscriber has to purchase all three in fixed proportions. He has to subscribe for a minimum of £1,000 worth, but with an initial payment of £300.

The payment of the balance will depend upon the outcome of an extraordinary general meeting to be held in about 12 months' time, when the company will present shareholders with the results of its initial development work.

Details: P.J.L. and L.E. Back Page

## Joseph resolved to change 'culture'

By Our Industrial Editor

SIR KENITH JOSEPH, the Industry Secretary, yesterday set out his ambitions to reverse Britain's anti-business and anti-enterprise culture.

He told an Industrial Society audience of industrialists and students that it was more respectable to distribute profits than to gather it and to make it.

"The anti-business culture has permeated the establishment. It has permeated the political parties, since I hope less than others—the educational world, the church and the civil service."

### Free enterprise

Recently it had become "more rewarding to be out of the business sector than to be in it."

There were three main ingredients of free enterprise. One was the need "to sell in order to be able to buy." The second was the "excitement" that was at the heart of running a business.

The third was the pursuit of profit through competition. "Without profit and independent business there can be no freedom."

"I am talking about political, cultural and economic freedoms, not spiritual freedoms which is beyond the reach of Governments."

## Pension plans 5% inflation protected

Financial Times Reporter

FIVE PER CENT of company pension schemes surveyed by the National Association of Pension Funds for its 1978 report offered complete protection against inflation by linking pension rises to the Retail Price Index. This method is used on Civil Service and other public sector pensions.

Altogether 86 per cent of the schemes in the survey, awarded increases to pensioners and in 36 per cent of these cases the increases were made automatically. But most of these increases still came from built-in provisions for rises of between 3 and 5 per cent each year.

Although the association has been surveying pension schemes for four years, this is the first time that schemes have been asked details of pension increases. The 1978 survey covered 764 occupational schemes, 127 of them in the public sector.

The survey also showed that employers spent more on pensions for white-collar workers than on those for their manual staff. The average pension contribution for staff schemes was 14 per cent of payroll, against 7½ per cent on works schemes.

Where the company operated one scheme for both classes of employee, the contribution on average was 12 per cent of payroll. The average contribution paid by employees was 54 per cent of salary by non-manual staff and 34 per cent for manual workers.

Survey of Occupational Pension Schemes—1978. The National Association of Pension Funds, Prudential House, Wellesley Road, Croydon CR9 9XT. Price £3.50 (members), £5.00 (non-members).

## Granada acquires Paul Elek

By Arthur Sandys

GRANADA PUBLISHING, the books arm of the Granada group, has acquired Paul Elek, a privately-owned specialist publisher known for its activities in the arts, criticism and history.

Recently Elek has been printing about 20 to 30 titles a year and has been trying to adjust its activities following the death of its founder, Mr. Paul Elek. Its most recent list includes a work on the Discovery of South America, a study of the archaeology of South Etruria, a book of Oriental verse, a biography of Henry Fielding and a range of books on music.

The most immediate effect of the take-over will be the merging of Elek's distribution and sales to the Granada group. In the longer term, Granada will probably reassess the Elek list and use it as a prestige arm in specialist publishing.

Granada's main publishing arm at the moment is Alan Davis and it has an active paperback side including Mayflower and Paladin.

## Revenue from UK travel up by 18%

Financial Times Reporter

REVENUE FROM British residents travelling in the mainland UK was £2.1bn last year, an 18 per cent rise on 1977.

But the travel industry was unable to persuade more Britons to take holidays abroad.

First results from a survey commissioned from NOP Market Research by the British Tourist Authority and the regional tourist boards shows that 11.9m tourist trips were taken away from home, a little below the previous year's figure. About 530m nights were spent away from home—3 per cent less than in 1977.

Holidays accounted for 7.1m trips and 405m nights. There was a two per cent decline in short trips (three nights or less) and a rise of three per cent in longer trips.

On longer holidays the British indulged in a major increase in spending. The average sum spent nightly was £54.30, a rise of 26 per cent on the previous year.

McAlpine has since assigned the debt to Financial and which was disputed by Fulham.

## Parkinson sees car part exports chance in U.S.

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE EUROPEAN motor component industry would come under threat in the longer term from U.S. manufacturers, said Mr. Cecil Parkinson, Minister of Trade, yesterday.

But in the short term, good export opportunities, for the UK in particular, were opening up in America, he said, in a seminar by the Society of Motor Manufacturers and Traders in Birmingham.

Both potential threat and current opportunities sprang from the speed of change being imposed on the U.S. vehicle industry, which faced new legislation on pollution control and fuel economy. "These two influences are producing technical developments in vehicles in America at a rate unprece-

dented in the industry.

"The change is so rapid that virtually all the capital resources being generated by the U.S. industry will be needed wholly by the vehicle assemblers for their own re-equipping.

"Little surplus capital will be available to invest in the manufacture of components. Hence there are genuine market opportunities for component-makers which can fill this gap."

UK companies, with their great experience of manufacturing components of the type needed, were well placed to exploit these openings. "However, British component makers must seize the opportunities very quickly, as they will not exist for very long."

## Petition to wind up Fulham FC adjourned

FINANCIAL TIMES REPORTER

A PETITION to wind up Fulham Football Club was adjourned in the High Court yesterday. It has been lodged by Financial and General Securities over the alleged non-payment of a debt on the club's new Riverside stand.

The club, following an earlier court hearing, had been ordered to pay £400,000 to the Sir Robert McAlpine construction company which built the stand.

McAlpine has since assigned the debt to Financial and which was disputed by Fulham.

General Securities, but "only on the strictest assurance that soccer would continue at Fulham's Craven Cottage ground."

The High Court hearing was adjourned for three weeks by Mr. Justice Slade after Fulham handed over a cheque for £273,856. Mr. Alan Steinfield, Fulham's counsel, said that this represented the undisputed part of the debt. It had been paid pending a trial over the rest of the money, which was disputed by Fulham.

## JOHN BARRETT AT WIMBLEDON

## Three seeds crash on first day

By John Timmis

AFTER a day of frenzied activity between the showers which delayed the start by 15 minutes and lost another 63 minutes in mid-afternoon, the 93rd championship meeting at Wimbledon ended at 9.20 pm last night with only 29 of the 64 scheduled men's singles completed, three seeds in the bottom half eliminated, and Jimmy Connors, the third favourite, left in mid-match.

All that occurred late in the day. Earlier Ashe had become the first seed to fall when the 24-year-old unseeded Australian Chris Raelkel engineered a 6-4, 7-6, 6-3 win out on Court 4.

No. 2, the 35-year-old Ashe, who is ranked No. 2 in the U.S. Despite a strict training regime imposed by his new coach Fred Stolle, the three-time Wimbledon finalist from Sydney, Gerulaitis simply could not relax on a slippery court and lost 6-7, 3-6, 6-3, 6-3 to 23-year-old Pat Du Pre of the Belgian-born, 28th ranked American.

There have been hints of late that Du Pre would achieve something spectacular like this. Last year he had a win over Arthur Ashe in Australia and he took Connors to a 6-3 final set in the U.S. Open. In mid-May, he led John McEnroe 7-6, 3-2 in the Gunze tournament in Tokyo when the American left-hander injured the groin muscle that interfered with his preparation for Wimbledon.

Gerulaitis simply could not rid himself of inhibitions and doubts. There was no weight on his shots. As he did recently in Paris after a severe beating by Borg, Gerulaitis refused to talk to anyone and left the club disconsolate in his tennis clothes.

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The early events of the afternoon had given no hint of those

dramas that followed. The defending champion Borg came safely through his first match, surviving early uncertainties to defeat the 35-year-old American Tom Gorman 7-5, 6-4, 7-5, 6-1. As last year against Victor Amaya, Borg began tentatively finding the timing difficult on the sappy Centre Court.

Gorman had done great things before here—notably by reaching the semi-final eight years ago at the expense of Rod Laver. But when a golden chance arrived to take a two sets to one lead Gorman faltered fatally. Serving at 5-4 he had a disastrous game which included his eighth ace but also his third double-fault of the match.

This reprieved, Borg surged ahead 6-4, and was presented with the set by a clearly nervous opponent who delivered yet another pair of double-faults to surrender the lead.

The fourth set was all Borg, and after three minutes short of two hours the triple champion took the first step towards a fourth successive title with

This was exactly the sort of match that Borg needed to set him on the way. He always says that his first or second matches are the most difficult for him, but as he gathers momentum he generally improves and it will be a major surprise if he is not there at the finish next week.

Once again—and despite the miserable weather—the fans came thronging to the All England club in their thousands. There were 28,480 inside the grounds yesterday, only 508 fewer than last year's first-day record. They seemed thankful that the few lawns had been paved, and surged around the exciting events that were taking place on the back courts.

They saw Mark Cox, the British No. 3 defeating West Germany's Karl Meiller 7-5, 6-3, 6-3 and the British No. 1 Buster Mottram, accounting for his Davis Cup squad colleague Richard Lewis 6-4, 6-3, 7-5. This win brings Mottram against the No. 2 seed McEnroe, who overcame a moment of minor crisis in the opening set to defeat fellow American Terry Moor 7-5, 6-1, 6-4.

As darkness was falling Connors survived typically with some full-blooded attacking play that captured the third set from the left-handed Frenchman Jean-Francois Caujolle to give him an overnight lead of 6-2, 6-7, 7-5. Caujolle had a point to take the third set to a tie-break, but Connors saved it bravely with a forehand volley.

The tension was shivering and two points later Caujolle double-faulted to lose the set. But he lives to fight on today. At this rate we shall be back to a mid-day start, with all that means in terms of pressure on players and officials—and a bonus for some of the public.



## WHEN IT'S 82°F IN A HOT STUFFY FACTORY, IT'S NOT JUST THE WORKERS THAT SUFFER.

Your productivity plummets like a stone.  
Your accident rate soars.

Your labour and customer relations take a  
ast turn for the worse.

Exports take a dive.

Quality control goes out of the window.

And all because, on a sunny day, your  
ormally happy factory has become a hot,  
weltering place full of irritable, hot-tempered  
workers.

It's a fact that industrial workers are  
appiest and most productive in a temperature of  
60 to 72°F.

In a badly ventilated factory, they first  
become dozy, then irritable, then absent-minded,  
and finally absent in body as well.

Not only can Colt install ventilation systems  
that help to create healthier, safer and much more  
productive working conditions.

We'll also ensure that whatever equipment  
you install doesn't strain your energy bill.

We can show you how to cleanse and recycle  
contaminated air rather than expensively replace it.

Remove hazardous fumes from individual  
working operations.

Supply fresh air to cool the worker rather

than the whole factory.

Revitalize the atmosphere with negative ions.

And install special low-loss ventilators to  
minimise heat loss when winter comes around.

If you'd like us to carry out a full survey of  
your factory, write or phone us right away.

So that when the sun next shines, neither your  
workers nor your business will suffer in any way.

**IF WORKING CONDITIONS ARE HEALTHY,  
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# Price rise warning follows farm deal

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

CONSUMER organisations yesterday attacked the farm price deal agreed in Luxembourg last week for leading to substantially higher food prices in UK shops.

The Consumers' Association described it as an "expensive disaster" while the National Consumer Council suggested that the deal would lead to a 20 per cent annual inflation rate.

Mr. Jeremy Mitchell, the council's director, said yesterday that the "package of food price increases which the Minister of Agriculture brings back from Brussels will take money out of

the pockets and purses of everyone in this country." He argued that the "Euro food mountain and lakes will get bigger" and that the cost of the EEC budget the British taxpayer will go up.

He added: "We are telling the Ministry of Agriculture that we are dismayed at the effect his policies will have on consumers."

At the farm price negotiations last week the green pound was devalued by 5 per cent but an £80m butter subsidy was allowed.

## Problems warning on energy sources

BY DAVID FISHLOCK, SCIENCE EDITOR

BENIGN and renewable energy sources could introduce new and substantial environmental problems, says a report by expert advisers for the Department of Energy.

Novel problems include distortion of television pictures by high-speed windmills and disturbance by wavepower-generators to salmon and herring breeding.

The study says that taking into account the relatively high investment in materials needed to harness it, and the dispersed nature of such installations, solar heat will show up badly against other energy sources in terms of deaths and injuries per unit of energy produced.

The report was originally prepared by the Energy Technology Support Unit at Harwell at the invitation of the Commission on Energy and the Environment under the chairmanship of Lord Flowers. The Flowers Commission turned to coal as a more urgent subject of its first major national inquiry.

Department of Energy estimates say that "benign and renewable" energy sources are not likely to account for more than 8 per cent of Britain's energy by the end of the century.

The Department is committed to spending nearly £16m on research and development into the energy sources examined in the report. Some of this is being spent on environment impact assessments.

The biggest commitment, £6m, is to solar energy and to fuels from plants. At the level of the individual solar installation,

there is no possibility of catastrophic impact on environment or human health, say the report.

But several aspects will need careful attention to minimise chances of minor impacts, including risks from leaky solar water-heating systems; roof-top panels torn by winds from rooftops; and increasing risks of people falling from roofs of houses.

Almost as much, £5.4m, is committed to wave power, mostly for electricity.

Floating converters 10 kilometres or more offshore are likely to be "more beneficial than detrimental" on the beaches in this area. This would not necessarily be so for other places.

### Shipping hazard

There is a hazard to shipping, exacerbated by their form "probably a very low freeboard which will render them invisible to ships either by sight or by radar under most sea states."

Interest in tidal power, commitment £1.6m, for electricity, is mainly on the Severn. A barrage would interfere, not necessarily adversely, with ports, fisheries, recreation, amenities and ecology.

Wind energy, almost eliminated, is most efficiently harnessed using the biggest windmills practicable, about the size of the biggest electricity pylons in Britain.

*Environmental Impact of Renewable Energy Sources. Review paper available from Library, Department of Energy, Thame House South, Millbank, SW1P 4QJ. Free.*

## Cosway miniature sells for auction record

A MINIATURE of Master Bunting, painted in 1802 by Richard Cosway sold for £18,000 at Sotheby's yesterday, an auction record for the artist and for any 18th century English miniature.

It was the highlight in an auction which brought in £133,763. The Victoria and Albert paid £8,500 for a miniature of around 1550 of Lady Katherine Grey, the younger sister of Lady Jane. It is attributed to the school of Levina Teerling.

In the maps a Townbook of European Cities, a collection of 99 18th century engraved plans and views of cities of Europe, sold for £28,000, double its forecast, while an atlas by Mercator, printed in 1633, sold for £12,000.

There was a good sale of Continental porcelains at

Christie's yesterday which totalled £378,642. The top price was the £19,000, comfortably above forecast, paid by the Antique Porcelain Company of New York for a pair of Meissen figures of Seawallows by Kandler.

### SALEROOM

BY ANTONY THORNCROFT

Other good prices were £11,000 for a Meissen and Louis XV gold mounted snuff box, and £10,000 for a Meissen figure of a parrot also by Kandler, paid by Vandekar. The auction of Chinese export porcelains made £24,630. A pair of massive samson famille rose "mandarin" baluster vases and covers sold for £7,000.

### BY RAY PERMAN, SCOTTISH CORRESPONDENT

AMERICAN-OWNED companies in Scotland have been exporting their exports by about £100m a year for the last six years, according to a Scottish Council for Development and Industry survey.

Sales abroad by U.S. subsidiaries were £288m in 1972, but rose to £349m in 1978, an increase of 18 per cent when allowance is made for inflation.

The survey also showed that the investment of the 161 U.S. companies in Scotland increased from £227m to £650m over the same six-year period, while turn-

over rose from £678m to £1.82bn.

U.S. companies employ 84,300 people, 14 per cent of the Scottish manufacturing workforce, although this figure is only 1,700 more than in 1972.

While there have been large increases in job numbers in the engineering and chemical industries, employment in electrical engineering and in the food, drink and tobacco industries has declined.

U.S. manufacturing investment in Scotland, Scottish Council for Development and Industry, EH3 2AJ.

## Pool buying cuts types of schoolbooks to 100

THE NUMBER of different types of exercise books in use in parts of the West of England and South Wales has been cut from 10,000 to about 100 since local authorities adopted centralised purchasing.

This is one of the achievements of the Consortium for Purchasing and Distribution, based in Wiltshire, which acts on behalf of seven counties and about 40 local district councils,

and is to be studied this week by local government officers and politicians from other EEC countries at a seminar arranged by the Standing Technological Conference of European Local Authorities.

Later in the year, the standing conference is arranging a tour of European cities in which local government officers from four countries will study one another's refuse collection.

British Home Stores to start selling wine

BY DAVID CHURCHILL

BRITISH HOME STORES will start selling wine this week in 15 of its 107 stores.

The move, to take advantage of the booming take-home drinks market, will mean that eventually most of the 54 stores with food departments will sell wine.

The stores will sell a range of 19 wines labelled with the BHS name alongside the name of the bottler. The bottle will also carry another label describing the wine, with suggestions on the best food to have with it.

County hall plan scrapped

NORTHAMPTONSHIRE Council is scrapping plans to build a new county hall. Instead, the council headquarters in Northampton will have a £2m extension.

British chemical industry turnover was £28,805m (14.5m) compared with the West Ger-

man turnover of £44.6m (£22.3m).

France ranked third, with a chemical industry turnover of £24,889m, followed by Italy with £17,937m, Belgium with £9,985m, the Netherlands with £9,797m, Denmark with £6,641m and Ireland with £6,636m.

Spain's chemical industry had the largest turnover—

£10,605m—among CEFIC members which are not in the EEC.

Britain's chemical industry also ranked second to Germany in capital spending. UK chemical companies invested £2,005m in 1978, while the German industry's capital spending was £2.8m.

CEFIC figures show that UK chemical prices rose by 8 per cent between 1977 and 1978.

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# THE SCOTTISH AGRICULTURAL SECURITIES CORPORATION LIMITED

The Forty-sixth Annual General Meeting of shareholders of The Scottish Agricultural Securities Corporation Limited was held at the registered Office of the Corporation on 25th June 1979. Mr. J. B. E. Managing Director of The Royal Bank of Scotland Limited, Chairman of the Corporation, presided and, in moving the adoption of the Report and Accounts, said:

The Directors have pleasure in presenting their Report together with the audited Accounts for the year to 31st March 1979. The total of the Corporation, before taxation, amounted to £591,455, and with £55,607 for the year ended 31st March 1978. Profit, taxation, amounted to £79,027. The small increase by comparison with previous years is due to the fact that the Corporation is dependent throughout the year on overdraft facilities from the building banks and some loans were granted at interest rates which are higher than the overdraft rates payable at certain periods. Following transfer of £250,000 to General Reserve and provision for the dividend to shareholders of £2,931, the surplus of £26,096 carried to Revenue Reserve.

Turning to the Balance Sheet, the total of loans granted by the Corporation shows an increase of £1,02,000 at a total of £2,949 after deduction of General Provision for Bad and doubtful Debts of £150,000.

In November last year your Board raised the interest rate to 12% for a year. In January this year it was obliged in view of the general rise in rates to raise the rate by a further 1% to 15%, which is the current rate, although it is felt that a reduction will be possible in the near future.

The past year has seen a further rise in the price of agricultural produce apart from the possible consequences of capital taxation changes, this has made the situation for entrants to farming (as owners or tenants) even more difficult. The minimum cash requirement for an owner/occupier on a very modest farm would appear to be well in excess of £50,000, a sum well impossible to accumulate out of earned income. Even a well educated graduate from university or college with several years' experience of practical farming who might be considered for a farm of a farm would find it difficult to raise the capital required. The long term effect of this obstacle to new entrants cannot, I feel, be in the long term interest of the nation.

During the year the loan of £710,000 from the Government was met by a further £134,308, leaving a balance due of £97,092, making that a further repayment will be required in the year. This is an indication of the healthy state of the nation's Balance Sheet but your Board would be happier if it were possible in the near future to fund at reasonable interest the greater part of the overdraft, which at this time exceeds £1,000,000.

This will be the last Annual General Meeting of the Corporation. Mr. A. M. Russel, Treasurer of the Bank of Scotland, tend in his capacity as Director, I would like to take this opportunity of thanking him on your behalf for the great contribution he has made to the continued prosperity of the Corporation and keen insight into current and future problems. He will be missed.

On behalf of the Board I should like to express my appreciation in a highly efficient manner in which the staff of the Corporation continue to perform their duties during the year.

A Report and Accounts were formally approved and adopted by a majority of 31 per cent duly declared.

## LA REDOUTE

Letter to shareholders. Monsieur Henri Polet, Chairman Managing Director of LA REDOUTE, takes stock of the (1st March-28th February) Company results and of the year for the first three months of 1979/80.

DOUTE S.A.

For the year, including taxes, amounted to Frs. 3.10 billion, an increase of 14.1%.

Debt reached Frs. 44 million, 0.8% lower than the year's results after the provision of Frs. 8.2 million written down of the Sartha debt and the fall in value of holdings in Sartha and Vence.

LA GROUP

Our results were up to forecast. It has already been decided that Prémédia has reached an agreement to provide help to Sodrig (Prémédia's subsidiary), which can act as the first step towards closer co-operation.

As regards the Belgian subsidiary, Sartha, where there is a worsening situation, the Administrative Board has to cease trading.

LA GROUP's consolidated pre-tax sales reached Frs. 1 billion, an increase of 18.9% compared with the financial year.

Of the operating loss for certain subsidiaries, the net latest profit of La Redoute reached only Frs. 39 million, down from the previous year. During the next meeting it will propose maintaining the dividend of Frs. 20 per share, together with a credit tax of Frs. 10, makes an dividend of Frs. 30.

RESULTS

For the first three months of the financial year 1979/80, La Redoute's turnover reached a satisfactory level of Frs. 5 million, an increase of 14.5% compared with the period the previous year.

Turnover in the first quarter reached Frs. 1,125 million, up 13% when compared with the results published May 1978.

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# Government curbs 'watchdog' powers

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

PROPOSALS TO set up 12 new "watchdog" select committees to monitor the activities of individual Government departments were hailed in the Commons yesterday by Mr. Norman St. John Stevas as "the most important Parliamentary reforms of the century."

But the Leader of the House upset many MPs when he confirmed that the new committees will not have the power to force Government Ministers to appear before them or to order the production of Government papers.

He gave a pledge, however, that all members of the present Government—from the most senior Cabinet Minister to the most junior Parliamentary Under Secretary—will do all in their power to co-operate with the committees.

If a genuine difficulty arose over a Minister's refusal to attend a committee, then the Government would see that the House as a whole had the opportunity to debate the matter and resolve it.

In addition, as much information as possible, including confidential documents, would be made available to the committees.

For the Opposition, Mr. Merlyn Rees, the shadow Home Secretary, who is also Labour spokesman on procedure, gave a similar undertaking about the attendance of Ministers.

Nevertheless, many MPs were disappointed that the two major parties had not endorsed the recommendation from the procedure committee that the committees should have a clear legal right to order the

"It has been increasingly felt that the 20th Century Parliament has not effectively supervised the executive, while the power and effectiveness of Whitehall has diminished."

Attendance of a Minister and the production of papers and records from Whitehall.

The House was debating a Government motion setting up the system, which will replace the present select committees which have responsibility for dealing with particular subjects.

MPs were being allowed a free vote and a division was expected early today.

Mr. St. John Stevas made it clear that the first instalment of reforms which the Government

will introduce are based on the recommendations of the Procedure Committee.

At the moment, he said, Parliament was not standing at the zenith of public esteem.

The new bodies would set up their own joint committees to take over the work of the old committee on nationalised industries. The work of the science and technology committee would be assumed by the new education committee.

The Government accepted

the judiciary and the confidentiality of communications between them and the Lord Chancellor, he maintained.

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# While others were assessing the damage, we were paying for it.

On the morning of January 11th 1978, you might have been forgiven for mistaking the streets of Sheerness for Amsterdam or Venice.

After a night of near-hurricane force winds and waves as high as houses, the East Kent coastline was, quite simply, blown to bits.

In the light of this thirty mile trail of devastation, it became clear to us at Commercial Union that there was only one way we could be of real help.

Not with tea and sympathy. Or vague promises of compensation.

But rather, by agreeing to claims immediately. On the spot.

Now, it's not every day you'll find us popping in on policy holders, with a view to popping a cheque in the post.

After all, like any other insurance company, every claim we deal with involves certain formalities.

There are details to be noted down. Policies to be checked

out. Assessments to be made. And so on.

A process that can take anything from five minutes to five months. Or even longer.

Speaking for ourselves, we prefer to simplify the paperwork, for the sake of a speedy settlement.

Which is precisely how we coped with the mopping up of East Kent.

On January 12th, with the storm damage barely a day old, we set up an emergency claims centre in Canterbury.

Within two working days we had our own team of claims inspectors out and about on the waterways, personally totting up the cost of repairs.

In all, we paid out £115,000 from just one branch, to more than 400 policy holders.

So they could start rebuilding their lives, while others were still getting estimates.



We won't make a drama out of a crisis.

# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## • ENERGY

### Power from rubbish

SEVEN companies of the responsible for the engineering, George Kent process control and instrumentation group have received orders worth nearly £1m for equipment for a refuse incinerator plant which the Singapore Ministry of the Environment is building in Ulu Pandan, near Ayer Rajah in the south of the island. This will be an effective means of disposing of rubbish and will provide low-cost electricity at the same time. The refuse will be mixed with oil and will fire three boilers, the steam from which will drive a 20 MVA turbine generator set to be supplied by BBC Brown Boveri of Mannheim, also

responsible for the engineering, supply, installation and commissioning of the electrical control and instrumentation package.

Erection and commissioning of the control equipment will be carried out by George Kent (Singapore) on behalf of Brown Boveri, using instrumentation to be supplied by six other Kent companies. Kent Instruments of Luton will supply the bulk of the instruments, nearly 500 comprising Deltapi Series E electronic process variable transmitters; flexible recorders and indicating controllers, and computing bus systems with logic and arithmetic function minicards.

### High power test unit

TO HANDLE demand for increased ratings of rectifier equipments, GEC Rectifiers has extended its high current test facilities. The new plant is capable of supplying full load current continuously to six- or twelve-pulse rectifier equipments with rated outputs up to 100,000 amps d.c. Overload capacity brings this up to 100,000 amps short term, depending on circuit lay out.

The facilities include motor alternators covering 50 and 60 Hz operation and a 4 MVA bank of step-down transformers. Size and total MVA requirements have been minimised by an arrangement of water cooled a.c. and d.c. bushars which couple the transformer to the under test.

GEC Rectifiers, Stafford ST17 4LN. 0785 512222.

### Guards three-phase motors

COMPACT and reliable, phase sequence relay DR 61, which will interrupt the supply to three-phase machines if they are connected in the wrong phase sequence has been introduced by Heimut Maennl GmbH of West Germany and is available in the UK from Project, Epson Road, Guildford GU1 3SW (0483 32782).

The unit uses an ungrounded neutral asymmetrical star-delta circuit with resistor, capacitor, relay coil and bridge rectifier with auxiliary relay.

Contacts of the relay are

## • TRANSPORT

### Dashboards will change

THE FUTURE for clumsy cable drive speedometers and obscure fuel gauges in the motor vehicle now seems limited and it can only be a matter of time before solid state measurement and dashboard systems are commonplace.

General Instrument Microelectronics for example has just announced the development of a vehicle display system based on one of its single chip processors which will replace all the mechanical display devices currently used on dashboards. An electrically alterable read-only memory is used for retaining data when power is off.

Electrical connections can be arranged in a number of different ways to suit the range of circuits encountered with the various rectifier equipments under test.

GEC Rectifiers, Stafford ST17 4LN. 0785 512222.

## •

### Disabled drivers' aid

ISRAELI-DESIGNED, an aid for disabled drivers, which lifts and loads a conventional folding wheelchair on top of the car automatically, is available for import or manufacture in Britain.

Gotlib-Zair GZ91 designates the device, already in production in Israel, which consists of a gutter-mounted car top container with a hinged lid and an electrically operated hoist. Designed by a paraplegic with very limited use of his arms

normally open and no starting signal can be transmitted to the machine with the relay de-energised. Phase shift occurs when the circuit however, and when the phases are correctly connected the rectifier voltage is sufficient to operate the relay, causing a starting signal to be transmitted to the machine.

With incorrect phase connection the relay coil does not reach the operating threshold and the machine is not energised. Power consumption of the device is about five volt-amperes.



liquid crystal devices. Units of distance can be displayed as either kilometres or miles while pressure, fluid measure, temperature or other quantities can be presented in metric or imperial units. Speed accuracy for example, would be better than 0.3 per cent.

Pulses derived from the gearbox output shaft are manipulated in the chip to give distance and speed data. By dividing the number of pulses (probably 10,000 per kilometre, but others are possible) in a set sampling period by the time of that period (the processor has a clock), the speed is found. Updated distance is constantly written into the memory. Trip distance displays are easily derived.

Depending on dashboard needs, the chips can drive fluorescent discharge display tubes, light emitting diodes or

liquid crystal devices. Units of distance can be displayed as either kilometres or miles while pressure, fluid measure, temperature or other quantities can be presented in metric or imperial units. Speed accuracy for example, would be better than 0.3 per cent.

GIM points out that when designed into vehicles such a system will save weight and space and will improve reliability and performance. The speedometer / odometer / trip distance unit could be assembled on a double sided square (not including the displays) and addition of other dashboard data would only increase it marginally.

More from 1, Warwick Street, London W1 5WB (01-439 1891).

cent driver and two multidigit displays.

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Jason Crisp talks to the managing director of a small Scottish company who every two years stages spectacular events like this Thursday's fashion display at Leeds Castle

## A castle, a princess and Mr. Packer

LEEDS CASTLE is one of the most beautiful in the world. It hit the international headlines last July when it hosted the Israeli and Iranian foreign ministers as part of the Middle East peace process.

It stands on two islands in the middle of a 20-acre lake.

It bears geese, ducks and swans, and is surrounded by 500 acres of woodland and hills.

That occasion the castle's attraction was that it not be violated by journalists or other intruders. The summer it had been used, for reasons as the venue of European Ministers.

Thursday it will close its early and once again host international function, but of a very different ilk, and a number of people, some flying in their own expense from as far as Japan and Singapore, will gather for a fashion show at which the guest of honour will be Princess Diana.

whole "do" promises to be spectacular. There are three bands, the Household Cavalry, the Lancers of Kneel Hall and the Royal Marines, interspersed with jousting, exhibition of dressage, Olympic Gold medalist Hunt and the Bridge Hunt stream by in full cry.



years ago, was a midnight show at the Palazzo Pesaro in Venice. Previous ones ranged from Glencairn in Scotland to pre-civil war Beirut.

Behind these remarkable events is the extrovert John Packer, the 44-year-old managing director of Reid and Taylor, and also, almost inevitably, marketing director of ATC. You would be unlikely to think of him as someone who ran a small Scottish textile mill... the theatre would be perhaps a better guess.

He does indeed have a slightly theatrical demeanour. Asked about himself he starts: "I was born in an 'oriel' window," he takes a pause, mockingly widening his eyes, "that is why I am an exhibitionist. I started life in the public view."

Almost all Reid and Taylor's marketing budget goes into these occasions; once an annual occasion, they are now being held every two years because of the expense. The important point about them is that they have to be extraordinarily well done—the company's cloth is supposed to be the best, so the association of the sale must also be with the best.

The flamboyance, the pursuit of "the best of everything," the precision of organisation of these events are all down to Packer, although he says it all mystifies his own Board, which allows him these eccentricities, because he delivers the goods.

And there will be champagne for all.

This enterprising venture, which will cost around £200,000, is being staged by a small Scottish company employing less than 200 people, and with a turnover of £3m.

Reid and Taylor, as sartorially conscious readers will know, produces some of the finest cloth for men's suits that is to be had anywhere. It proudly boasts: "The world's most expensive twist suitings." It is perhaps a sad reflection on British purchasing power that only 7,500 suit lengths are sold at home in a year—the company exports 92 per cent of its annual production of 100,000 lengths. An average suit made up of Reid and Taylor at a Savile Row tailor could cost £400.

Reid and Taylor, a subsidiary of Allied Textile Companies (ATC), has been staging these extraordinary publicity gales, at great expense, for a number of years. The most recent, two

years ago, was a midnight show at the Palazzo Pesaro in Venice. Previous ones ranged from Glencairn in Scotland to pre-civil war Beirut.

It is not untypical of him to say: "Don't you dare call me dapper... in fact there are three words I would hate you to use. One is 'dapper' and I object to being called 'efflike' (why anyone should consider him efflike is unclear). He goes on: "Nor would I want you to describe the event at Leeds Castle as being an 'extravaganza' because it suggests over-spending in a tasteless sort of way."

Packer was born in Wakefield and his parents owned a spinning mill—as did their parents before them. While it was an introduction to the world of textiles, Packer says he was not greatly enamoured of spinning

—with just a thread as an end-product.

But he went to Leeds University to study textile design, together with Fine Arts, French and German.

After a year studying business management he then trained at an officer cadet school before being commissioned in the King's Own Yorkshire Light Infantry for national service.

About six weeks before the show was done on a Boeing 707 with the seats taken out. It was unusual enough to attract

the newspapers when a shaft of sunlight shone over his shoulder suddenly caught an advertisement in the classified columns. "The managing director of a textile company making outstanding cloth wanted an assistant with knowledge of textiles who was fluent in French and German."

It was, he says, an almost perfect description of his talents. Upon being demobbed he became assistant to Robbie Scott-Hay, the then managing director of Reid and Taylor. It was Scott-Hay who is claimed to have introduced the "thematic" approach to cloth design—a ploy which has since been adopted by many other textile manufacturers. An actual example of themes taken by Reid and Taylor include the colours from the stained glass windows of La Sainte-Chapelle in Paris, or a family of salmon fish.

When Scott-Hay died in 1965 Packer succeeded him as a managing director and took the "thematic" approach a dramatic step further. "I saw a real need to show cloth in its made-up form—rather than in little square patches incorporated in a glossy brochure—so I realised we should go into fashion."

He persuaded Norman Hartnell, the Queen's dressmaker who died earlier this month, to do the designs. The show was done on a Boeing 707 with the seats taken out. It was unusual enough to attract

ample television and Press coverage and the plane flew to Brussels, Milan, Munich, Dusseldorf and Copenhagen, the tiny Scottish company becoming the centre of attention at every stopover.

Since then the "events" to launch Reid and Taylor's new lines of cloth have become more splendid and more dramatic.

Packer's own involvement with them is all-consuming. He dreams up the theme, he chooses the place, he names the scenes, he chooses the designs of the clothes, and so on, supervising down to the smallest detail, demanding that everything is "exactly right" and "just so." He is impresario, director, producer, script writer, master of ceremonies, not to mention exacting task master. And he loves it.

The detail is so important too. The ladies sitting at the top table are told beforehand what colour the back-cloth behind them will be—so they can choose their dresses accordingly.

But while he may enjoy the drama of it all, it would be wrong to forget its sound commercial logic. For a small company at the top end of the market it is a most effective form of promotion.

Not only will Thursday's gala

at Leeds Castle attract publicity, it will also provide a memorable association in the minds of the company's 1,000 guests and, providing disaster does not strike—also a favourable association.

(Half the guests are being Reid and Taylor's biggest single market; it accounts for nearly 50 per cent of total sales.)

After following the Middle

East peace talks, to Leeds Castle

Packer will no doubt be thinking of taking his next gala to Camp David.

"Oriel, Large windowed pol-

onal recess projecting usually

from ground or on corbeled

Concise Oxford Dictionary.



Roger Taylor

John Packer at his suite in the Ritz.

## Management training—an emerging invisible export

Increasingly competitive in international management training, Britain is seen as a popular choice, as a result of a newly links between the major training organisations.

Its their diverse and international management schools, members of the British Management Training Export Council, which is playing a small

but active part in selling their services abroad.

Last year, the 30 members of the council netted more than £5m in invisible earnings generated by management training, and as business activities in developing countries expand, this figure is likely to rise steadily.

Although the United States would appear to be more attractive to aspirant trainees, there

is evidence that its strong capitalist ethic is sometimes a deterrent, particularly in Third World countries with social democratic leanings.

Since Britain offers the

English language and a generally unbiased range of management schools, plus a mature if not fully satisfactory management-trainee structure, it is assumed by many countries to be the place for well-rounded management training.

At least, at the view of Mr. Bill Richards, chairman of the council, which he founded in early 1977 and has administered since. The active support of both the London and Manchester Business Schools has been vital to its success so far.

The basic need for such an organisation, which held its first national conference this month, was made apparent by the inability of schools to spend sufficiently large sums on marketing their services abroad.

However, one of the persistent problems facing management schools is the language and culture gap which these candidates must overcome, and classes are often restricted to no more than a limited number of foreigners, usually a third.

Another form of training is provided by some council members who send UK staff abroad to conduct courses there, or provide educational software such as audio-visual courses. This latter method is increasingly popular.

The council recently mounted a sales campaign in Brazil and, significantly, attracted a large number of inquiries from West German, Swiss and other European-controlled companies.

And most participants feel there are dangers of conflicts of interests in expanding the scope of the council and bringing members closer together. Although no regional management colleges have joined, there is thought to be some benefit in links with industrial training boards, creating cross-organisation between state and private enterprises.

Mr. Richards would like to see closer co-operation between the members, perhaps in the amalgamation of courses which are only marginally profitable, and overall pooling of information. However, this also raises the question of higher contributions.

The overall optimism of the council is illustrated by recent efforts to interest the Chinese in management training. Chinese involvement will almost certainly become necessary as the increasing amount of commercial contact with the Chinese creates the need.

Most management schools are well aware that the disciplines of Western business practice can fairly easily be learned by rule, and the dangers of this are evident.

But it is also clear that they is a vast job to be done in providing Third World countries with capable managers who fully understand the activities of their companies and run them according to international standards.

Lorne Barling

## Leicester Cabaret Season

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thf S.B.M. Monte Carlo and Grosvenor Theatrical Productions Ltd., in association with Robin Cottage present

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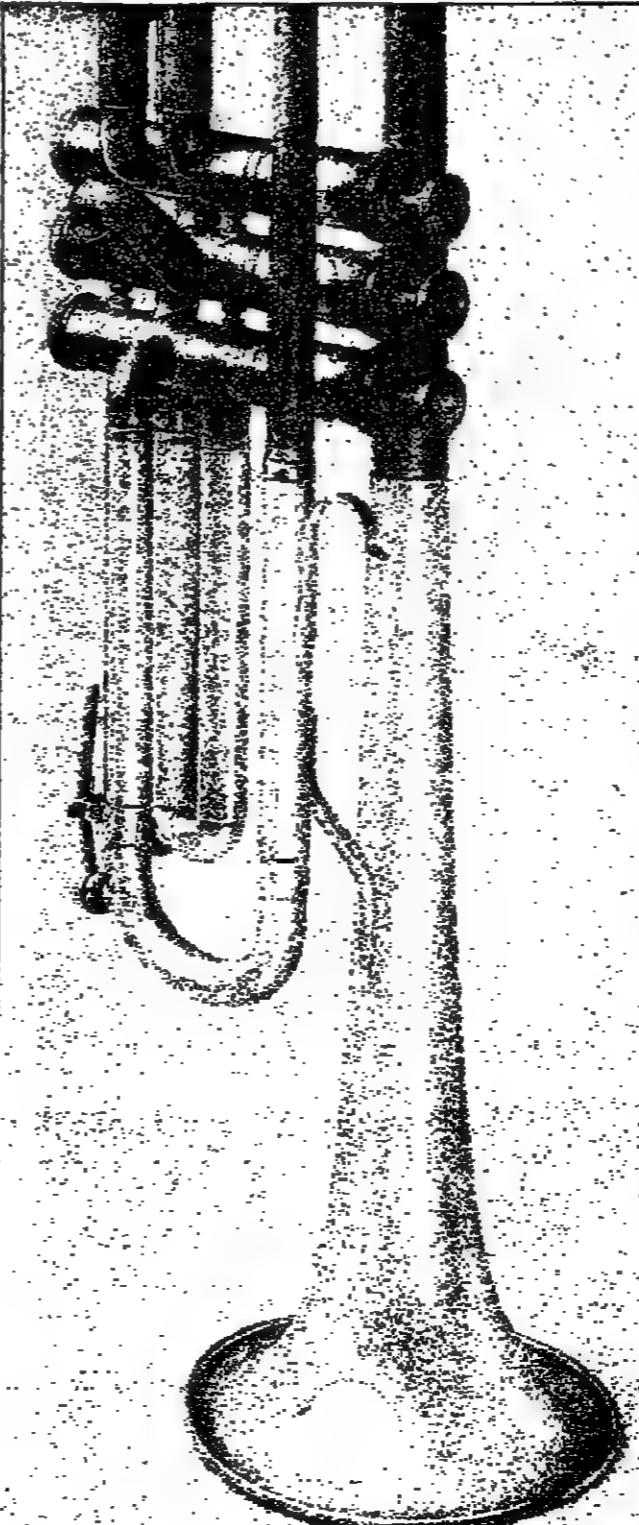
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So it's no wonder that our name is music to the ears of industry.

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Bar Advertising

## LOMBARD

## A bold approach to the CAP

BY JOHN CERRINGTON

IN A SPEECH recently reported Mr. Roy Jenkins, President of the EEC Commission, tried to defend the cost to Britain of the Common Agricultural Policy and EEC membership generally by stating that it amounted to no more than £10 per head of the British population. He argued that Britain got some sizeable advantages from membership. Had Britain not joined the Community the cost of running a deficiency payments scheme for farm price support would amount to £1bn.

**Deficiency payments need not be a burden on the taxpayer.** The 1971 Wheat Act, for instance, subsidised a degree of home production of this cereal by imposing a levy on imports of milled wheat, the proceeds of which guaranteed a price for a quota of home-produced wheat.

There is no evidence that a deficiency payment need amount to anything like £1bn. Its size would depend entirely on the level of prices of imports and on prices guaranteed to British farmers. It could still occur in the British context because Britain is a temporary food deficit country. But as long as the CAP continues in its present form Britain will have to go on paying a major part of the bill.

The further devaluation of the Green Pound for which Britain is now asking will only make the situation worse. The subsidisation effects of the MCAs will be lost, although the extent of this is impossible to estimate because it will depend on British market prices.

Payments from the Community fund are in general the monetary compensatory payments or subsidies paid on farm exports to this country and others like Italy and France with weaker monies. Until 1976 these monies were paid over to the importers directly, and thus could be termed a return of subscription. Since then they have been paid to the exporting countries and are only indirectly an advantage to Britain in that they could be held to keep prices down.

On this score it must be realised that the MCAs, if indeed they are subsidies to the consumers in this country, are largely paid for by the British contribution. They are just as much a subsidy both in cost and in advantage as any deficiency payment would be, except that in the EEC case they have been paid for by a transfer of funds outside the British economy. A deficiency payment scheme, even of the magnitude of a billion pounds annually, would be a charge on the Exchequer and not of overseas payments.

The recent agreement in Luxembourg will do nothing to improve the position: indeed it could make it worse. The overall cost of the CAP will rise inexorably this year because of inflation and increasing production of milk. The reduction of the MCAs through the

devaluation of the Green Pound will mean that there will be reduced subsidies on Community imports.

Deficiency payments need not be a burden on the taxpayer. The 1971 Wheat Act, for instance, subsidised a degree of home production of this cereal by imposing a levy on imports of milled wheat, the proceeds of which guaranteed a price for a quota of home-produced wheat.

There is no evidence that a deficiency payment need amount to anything like £1bn. Its size would depend entirely on the level of prices of imports and on prices guaranteed to British farmers. It could still occur in the British context because Britain is a temporary food deficit country. But as long as the CAP continues in its present form Britain will have to go on paying a major part of the bill.

The further devaluation of the Green Pound for which Britain is now asking will only make the situation worse. The subsidisation effects of the MCAs will be lost, although the extent of this is impossible to estimate because it will depend on British market prices.

## Unfairness

It is very difficult to see just how Britain can be relieved of the disproportionate share of the cost of the Community within the existing rules. The extent of this unfairness has been recognised by various spokesmen. For instance, an Irish Minister has stated that it is no more than the cost of maintaining Northern Ireland, others that it is no more than 1 per cent of the UK GNP, a price well worth paying for the unity of Europe.

This of course is special pleading. The most vocal defenders of the CAP are those who gain the most benefit from it, and it is fair to question whether this price for European unity is really necessary or worth while.

Per Capita net receipts from EEC Funds £ per year—1978

UK ..... 20  
West Germany ..... 11  
Italy ..... 12  
France ..... 14  
Belgium / Luxembourg ..... 16  
Holland ..... 45  
Denmark ..... 124  
Ireland ..... 158  
Source—Cambridge Economic Policy Review.

(as BBC2 11.00 am), 4.45 Hunter's News, 5.10 Ask Aspel, 5.35 Fred Bassett.  
5.40 News.  
5.55 Nationwide (London and South-East only).  
6.15 Wimbledon highlights.  
7.25 Centennial.  
8.00 News.  
9.25 I Didn't Know You Cared.  
9.55 Gold On Ice.  
10.45 Tonight.  
11.25 Multi-Racial Britain.  
11.55 Weather/Regional News.  
All Regions as BBC1 except at the following times:

Northern Ireland—11.15 pm Reporting Scotland. 11.55 News and Weather for Scotland.

Wales—4.45-5.10 pm Llydaw Donavon, 5.55 Wales Today, 6.15 Heddif, 6.35 John BBC1 (Wimbledon), 11.55 News and Weather for Wales.

England—4.45-6.15 Look East (Norwich); Look North (Leeds, Manchester, Newcastle); Midlands Today (Birmingham); Points West (Bristol); South Today (Southampton); Spotlight South West (Plymouth).

All IBA Regions as London except at the following times:

ANGLIA 1.25 pm Anglia News. 2.20 This Year, Next Year. 2.35 Out of Town. 3.25 Friends of Man. 3.30 About Anglia. 4.00 Death Drama. 4.15 The Return, starring Richard Todd. 4.45 The Entertainer—George Farnes. 12.15 am Thames.

BORDER 1.20 am Border News. 2.25 This Year, Next Year. 2.30 Bygones. 3.20 Untamed World. 3.15 Out of Town. 6.00 Look Around Tuesday. 7.00 Emmerdale Farm. 7.30 Film. 8.00 News and the Weather. 8.30 John Fairclough, 11.45 Border News Summary.

BBC 2 6.40-7.55 am Open University. 10.30 It's a Great Life—If You Don't Weaken.

11.00 Play School.

2.00 You and Me.

2.15 Wimbledon 79.

3.00 Mid-Evening News.

8.10 Brass Tacks.

9.00 Rhoda.

9.25 The Mayor of Casterbridge.

10.20 Top Gear.

10.50 Late News.

11.05 Wimbledon highlights.

11.25 Closedown reading.

LONDON 9.30 am Schools Programmes. 12.30 Sinbad Junior Cartoon. 12.30 Paperplay. 12.15 pm Steppings. 12.30 The Sullivans. 12.30 The Weather. 1.00 News plus PT Index. 1.20 Thames News. 1.30 Crown Court. 2.00-2.30 Lookout. 2.15 Crossroads. 2.30 Westside—Medical. 4.20 Radio 4.45 Words on War. 5.15 Emmerdale Farm. 5.45 News.

6.00 Thames at 6.

6.25 Top Gear.

6.35 Crossroads.

7.00 What's On Next?

7.30 Thundercloud.

8.00 The Streets of San Francisco.

9.00 Rumpole of the Bailey.

BBC 3 10.55 am News Briefing. 6.10 Tony Brandon (S). 7.22 Terry Wogan (S). 10.03 Jimmy Young (S). 12.15 pm Vagabonds' Walk. 12.30 Pete Murray's Open Mind (S) (continued from 10.00 am Radio 2). 12.30 Sports Desk. 7.30 Folk (S). 8.02 Boxing Special. 10.20 Variety Show. 8.30 News. 8.30 News headlines. 7.45 Thought for the Day. 8.35 Yesterday in London. 8.30 News. 10.30 Radio 2. 10.30 News. 10.30 Radio 2. 10.30 Daily Service. 10.45 Morning Sun. 7.10 Thirty-Minute Drama.

SOLUTION TO PUZZLE No. 4.004

TOM TOM SISTER

H / P D N M H D

INGRATES SUPPORT

O R L V U O N A

DRAG SORRY SIGHT

M T P N A I E

AVOCET INSTANT

N A R L T I O R

BYGONES GO TAE

R A E N W

GALLASPADE SOSO

A O T Y H U U B E R

BAGTIME CLOSER

U I O A T L L L C

SPAMMERS AMPERE

DOWN CONCERN

1 Show concern about the right relation (7)

2 The mouth for lobster (8)

3 Good tidings, if we are without intelligence (2, 4)

5 Peter includes the novice in his scheme (4)

6 It's authoritative if it comes from here (8)

7 There is nothing obstinate to savor (5)

8 Sound ways up in barren plains (7)

11 Involves a salient reform (7)

14 Emerges where father is not at home (4, 3)

17 Thou art more lovely and more \_\_\_\_\_ (Sonnet) (9)

18 His wife had her eye on Joseph (8)

19 Gruesome symbol of authority including a broken bar (7)

21 No Poles surpass the express (3-4)

22 Carravels can be just part of an act (6)

24 See the senior citizens imprisoned (5)

26 Ten leave the workshop, but the boss remains (4)

27 Important people going great guns (3, 5)

28 Undiminished in diplomacy (6)

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## FINANCIAL TIMES

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Tuesday June 26 1979

## Development and trade

NEWLY industrialising countries are seen by many in Europe as a major threat to their own economies and employment prospects. Last week the OECD produced a valuable report aimed at dispelling some of the myths about their impact on world trade. The most striking fact about the ten countries that the OECD labels as Newly Industrialising Countries (NICs) is that they have been large net importers from the developed world. Only the United States and Canada have net trade deficits with the NICs. And as the NICs exports have grown, their imports have grown, in volume terms, even more rapidly. Up until the present there is no question but that the industrialised countries have benefited from trade with the NICs, even if some of the workers and businesses who have got stuck in the least productive sectors of the industrialised economies have lost out.

## Dislocation

The painful economic dislocation that the world has suffered over the past five years owes much to disparities in competitive positions among the OECD countries themselves and very little to the developing countries. Yet persistently British industries, from footwear to electronics, complain about low-cost competition from developing countries.

The developed countries benefit from trade with the NICs in two inter-connected ways. There are the direct consumer gains from buying products cheaply from low-cost suppliers and the benefits from international specialisation which enable people in the developed countries to increase their consumption and their leisure by finding more productive things to do than making transistor radios or plastic shoes. Provided currencies move so that imports from developing countries are balanced by exports to them, trade produces unequivocal economic gains. The cheaper the foreign labour and the greater the export subsidies that the NICs governments pay, the more consumers gain from buying goods at bargain prices.

But the OECD report emphasises that there are other, more subtle gains from trade between advanced and developing countries. Contrary to widely-held beliefs among trade union leaders, trade with the NICs tends to produce more jobs than it displaces. A balance between labour-intensive imports from NICs and capital-intensive exports to NICs would reduce

employment in an industrialised country like Britain. But NICs have a natural tendency to be in trade deficit, because of the huge pent-up demand for both private and public consumption and for investment that goes with their relative poverty.

## Readjustment

But what is often overlooked is that the more the NICs export to the developed world and the faster their whole economies grow, the larger in absolute terms are the trade deficits they can maintain without endangering their economic stability. The NICs' trade deficits, when carefully controlled, are a healthy phenomenon since they are the natural counterparts to the capital inflows which continuing development requires. During the depths of the world recession, between 1974 and 1976, the NICs' current account deficits and the accompanying capital flows produced important macroeconomic benefits for the world economy as a whole, because financing the NICs' capital goods imports was one of the few non-inflationary courses open for industrialised countries to stimulate their own economies.

Unfortunately the real world is not quite as rosy as the theoretical picture may suggest. At the obvious level, there are the huge problems of readjustment in a period of stagnation that millions of workers in the industrialised countries face. There is the growing tendency for the NICs to take advantage of cheap credit to establish capital-intensive industries in which their chief advantage of low labour costs is often subsumed. Most importantly, it may in practice be difficult for the NICs to maintain the continued trade deficit that the OECD and economic theory would advocate.

## Competition

Protectionist pressures in countries that have benefited little from trade with the NICs may be understandable, though not laudable. This applies most importantly to the U.S., which had a deficit of \$2.3bn with the NICs in 1977. Even there it is undeniable that competition from the NICs is encouraging structural changes in the economy that in the long run will benefit American consumers and producers alike. In countries like Britain, whose trade surplus with the NICs has increased steadily over the past 20 years, protectionism against developing countries makes neither moral nor economic sense.

## Old rivalries in Uganda

THERE ARE disturbing signs of instability in Uganda, a mere two months after the overthrow of Idi Amin. Two people were killed and 50 were injured last week during a protest demonstration in Kampala. Yesterday the Minister of Defence was assaulted, while in a separate incident a crowd attacked a police station.

The immediate cause of these anti-Government disturbances is the removal as interim President of Professor Yusuf Lule by the National Consultative Council, which forms the core of a new parliament. The struggle between the two has its origins in a meeting held at Moshi, in Tanzania, earlier this year when Ugandan exiles mapped out their ideas for the post-Amin era. Professor Lule interpreted the Moshi accord to mean that he held supreme executive power, while the NCC insisted that this resided with it.

## Socialist

Behind this dispute lies a complex mixture of tribal, ideological and personal disagreements and rivalries. While President Lule was essentially Western-leaning and pro-capitalist, several influential members of the NCC are socialists in orientation. There are also strong rivalries between the Baganda tribespeople from the south and the Lango and Acholi from the north.

Both these issues coalesce in the person of Dr. Milton Obote, the former President of Uganda who was overthrown by Amin. Dr. Obote, still in exile in Dar es Salaam, is a Langi by birth and a socialist by inclination. He is also intensely disliked by the Baganda, who have not forgotten his successful campaign in the 1960s to curb their aspirations for autonomy. This campaign included the sacking of the palace of the King of Buganda, who went into exile.

Professor Lule is a Muganda and the demonstrations in Kampala over his downfall can be seen largely as a sign of Baganda fears that Dr. Obote might return home and secure a place in Government. At

## The Saudis, OPEC and Geneva: a Kingdom in check

BY RICHARD JOHNS, MIDDLE EAST EDITOR

JUST OVER a year ago the Trilateral Commission published a report saying that world energy supplies would be adequate to meet consumers' demand "for the next several years and possibly into the early 1990s."

The conclusion of this exclusive club of some 200 leading businessmen from North America, West Europe and Japan raised a few eyebrows and provoked some wry comments a few days later when the Organisation of Petroleum Exporting Countries (OPEC) met at Geneva.

Even delegates from the most "hawkish" member states were reconciled then to the fact that surplus crude on the market at the time made impossible any sizeable price increase in the absence of a concerted effort to curtail output — which Saudi Arabia refused to countenance.

Today OPEC meets again in Geneva with the whip in hand once more as the consumers squirm under the squeeze of prices that have risen by more than one-third in less than six months — count the cost in terms of inflation, unemployment and lost growth resulting from the revolution in Iran. In effect, the upheaval that overthrew the Shah and led to a three-month stoppage in shipments from the world's second largest exporter has dramatically telescoped the anticipated period —

moving from a surplus of oil to a critical shortage — from six years to one. As Mr. C. C. Pocock, managing director of Shell Transport and Trading put it early last week: "So 1985 was arrived early and we are watching the re-run of an old movie."

Questioned a year ago about the Trilateral Commission's report, Sheikh Ahmed Zaki Yamani, Saudi Minister of Oil, said: "There are strong indications that there will be a shortage in the supply of oil sometime around the mid-1980s if not before. This, of course, depends on conservation measures taken by the consumers on the level of Saudi production, and on the growth rate for the various OPEC members. No matter what we do, that is coming."

Just how far Sheikh Yamani regards the longer-term supply-demand equilibrium can be seen from the accompanying graphs based on figures presented by him when he spoke in London this month. They show supply failing to meet a demand growth rate of 2.5 per cent a year by 1985, if OPEC produces what it considers a reasonable amount of oil. If it depletes irreplaceable reserves faster than it wants, then the shortfall would occur in 1980.

For its part, the Trilateral Commission, even if its long-term scenario was wrong, recognises that Iraq at

various times sold oil at a discount and the North African producers were prepared to cut the differentials on their premium crude. Despite the squeeze on purchasing power, however, since 1974 the drift in OPEC, collectively and individually was towards conservatism from its shock.

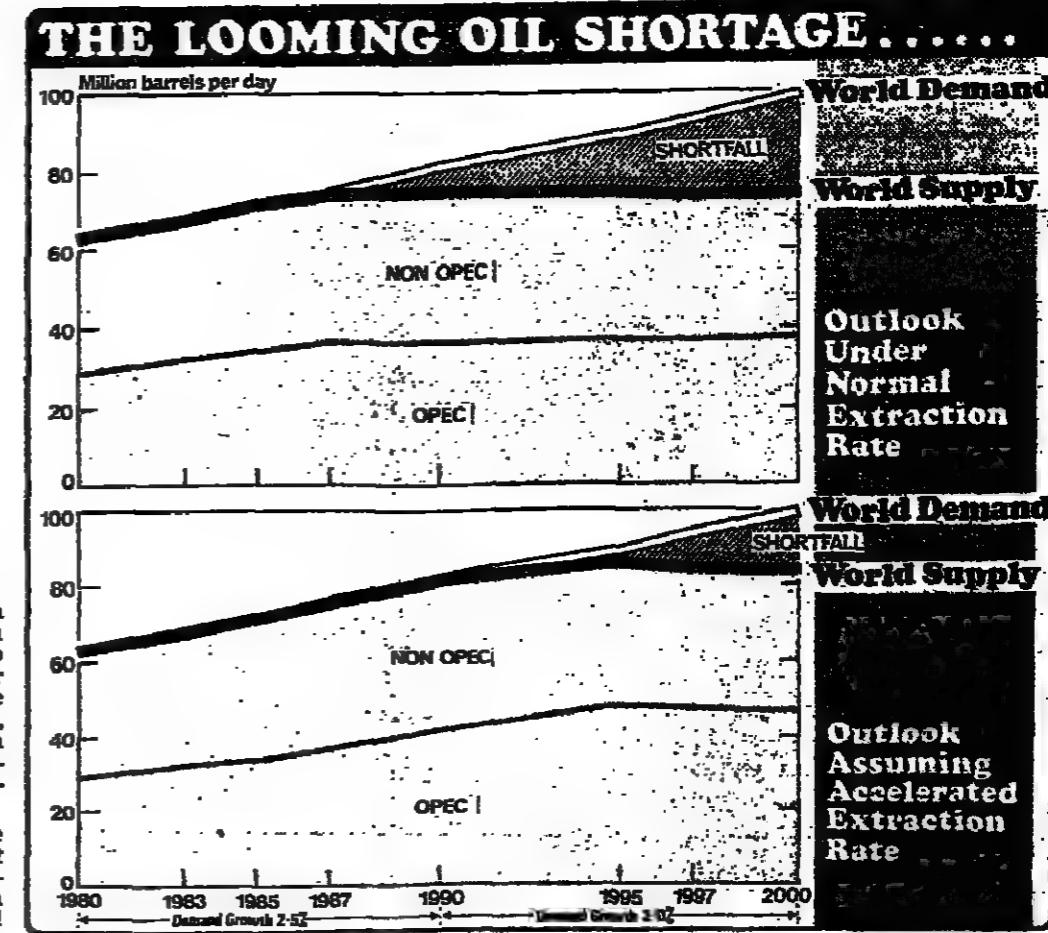
Because of Iran, the chance of a period of adjustment has gone. As in the winter of 1973-74, so in the first half of 1978, the extent of the shortage may be exaggerated by extraordinary circumstances. Last Thursday Sheikh Yamani suggested that restraint by consumers and "a little help" from Saudi Arabia could lead to a surplus again in 1980. But prices already established on a much higher plateau this year by OPEC will not be reduced and are unlikely even to be modified at all by anything that the European Community or the western economic summit in Tokyo might decide about curbs on consumption or the control of the spot market.

## Production limitation

In practice, the Western consumers did miss two reasonably clear, related signals about the coming "crisis" from the producers' camp. One was Saudi Arabia's growing unwillingness, for a complex of various reasons, to meet increasing demand for oil. Over the past two years the Kingdom's moderation has been qualified explicitly, though politely and somewhat ambiguously — not the least in its request to the U.S. for the achievement of a Middle East settlement satisfactory to all the Arab parties concerned. The second has been the gradual move by OPEC members, including Saudi Arabia, towards an overall limitation of production (while their own consumption has steadily increased and will go on doing so).

Total OPEC production has remained more or less static since 1973 when it ran at 30.7m barrels a day. It fell in the following two years, and only in 1977, when it ran at 31.1m b/d, did it surpass the previous peak. Last year it was down to 29.2m b/d. The initial stagnation reflected the impact of the 1973-74 price escalation. Subsequently new supplies of oil from the North Sea, Alaska and Mexico came on the market. Over the five-year period from 1974 to 1978 the basic price of oil rose by only 16 per cent while the cost of goods imported by producers rose by at least 50 per cent. By Western estimates, it allowed liftings to rise to 9.5m b/d on a monthly basis during the first quarter but then reduced it to the old maximum as Iranian exports

did so at the time as a practical gesture to other members in order to help improve the then slack market. To make good the cut in Iranian supplies it allowed liftings to rise to 9.5m b/d on a monthly basis during the first quarter but then reduced it to the old maximum as Iranian exports



recovered. Even if Saudi Arabia does as a temporary measure.

Since the last decade Venezuela has followed strict conservation policies and subsequently its difficulty has been to maintain a reasonable level of output within the maximum that it set a few years ago of 2.3m b/d. Now it has imposed a ceiling in 1972 and 1973 to

reducing it in 1974 and 1975 to the present level of 2m b/d.

Though at one point last year Libya was producing less than it would have liked, it has exercised tight control over depletion rates since the 1969 revolution. Algeria is physically limited to 30.000 b/d. Since 1977 Abu Dhabi and Qatar have set a maximum allowable output. Now post-revolutionary Iran, in trimming output in line with reduced public expenditure, has cut the volume available from 5m b/d to just over 3m b/d.

Increasingly, the concept of optimum recovery of oil — the application of which can be debated endlessly by economists and petroleum engineers — has become an obsession amongst members, not least Saudi Arabia. Last year at Geneva some kind of understanding was reached on collective restraint. Its existence was publicly acknowledged in November by Mr. Tarek Abdellatif, the Iraqi Minister of Oil, even if his Government's tendency to maximise output suggests the country is in hand or in prospect to meet increasing demand in any meaningful way. The big question mark is over Saudi Arabia.

## Quarter of reserves

The Kingdom has unequivocally conveyed its own doubts not only about its will but also its ability to raise production, especially in the medium-term future. It has about a quarter of the world's proven reserves and could maintain a rate of 8.5m b/d until about 2030 on the basis of published estimates that may be regarded as conservative. Yet expanding and maintaining output above that level is a different matter.

Formally Saudi Arabia would have had no part in the agreement. Refusing to allow other members to interfere with its right to decide how much it should produce, the Kingdom has always and still is opposed to a production programme of the kind that Venezuela has pursued over the past three years. Implicitly and effectively, however, it could be said to have joined an unspoken alliance by setting its own official ceiling of 8.5m b/d annually on its main producing fields from the beginning of 1978.

It did so at the time as a practical gesture to other members in order to help improve the then slack market. To make good the cut in Iranian supplies it allowed liftings to rise to 9.5m b/d on a monthly basis during the first quarter but then reduced it to the old maximum as Iranian exports

recovered. Even if Saudi Arabia does as a temporary measure.

Within the Saudi ruling hierarchy there is known to have been debate over the past five years about how far the Kingdom should produce above the level sufficient for its revenue needs and it would have been intensified by the growing OPEC concern about depletion. Equally ill-defined but as important is the country's political predicament. At the best of times it was difficult for Saudi Arabia to stand out alone for moderation against the majority in OPEC, which includes six other Arab members.

Saudi Arabia is keeping its options open on the question of its own output, although its room for manoeuvre is very small. That "little help" to which Sheikh Yamani referred might now involve the kind of U.S. pressure on Israel to withdraw from occupied Arab territory of a sort that President Carter could not contemplate. If this is so, then the Western consumers cannot expect the Kingdom to ease their difficulties by increasing the flow of oil now or next year.

## Saudi lack of choice

The odds are now that Saudi Arabia will hold its own price increase for the next quarter or the rest of the year at a level lower than other producers. In the meantime the argument that the world has no choice but to customise itself to a realistic price of oil — or a scale to stimulate the development of alternative sources of energy — and curb consumption to limit further escalation is not only a convenient way to cover the genuine perplexity of the world's leading exporter. It also makes sense from the point of view of the next generation of consumers, if not this one.

## MEN AND MATTERS

## Taxing patriotism at 15 per cent



As the full implications of the Budget begin to sink in, it is becoming clear that 15 per cent VAT will precisely reverse the Government's stated intention of keeping major works of art in this country. "At 8 per cent there are many patriots in the fine art fraternity," one major dealer told me yesterday. "At 15 per cent, patriotism wears a bit thin."

Unlike children's shoes, music

and pornography, art attracts VAT: like second-hand car dealers, art dealers pay VAT on their profits. They pay none at all, however, on works that are exported. The more valuable the work for sale, the larger the profits and the greater the strain on the patriotism of Bond Street.

The new arrangements are a

strong incentive to sell works abroad rather than to the private collectors in Britain who, after all, are the future benefactors of the nation's museums. (Between 80 and 90 per cent of the paintings in the National Gallery came from private bequests.) Even when the museums themselves are buying works, many are not registered for VAT, and cannot therefore reclaim it. In this category are university museums, for instance, and a large number of local authority museums.

This very real new threat to the national heritage has taken some people in the art world by surprise. Brinsley Ford, chairman of the National Art Collection Fund, tells me: "It wasn't an issue which had occurred to us — all the pre-election handouts suggested that the arts were going to be more protected and there were to be no candle-end cuts." He is not best pleased at the £2.5m reductions in spending on the arts — resulting, for instance, in the Wallace Collection having to shave £8,000 off its annual spending.

If that isn't candle-end cutting I don't know what is."

As a mode of transport, tricycles are normally associated with elderly spinster and retired clergymen. But the stimulus given to various forms of pedalling by dear oil is even bringing three-wheelers back into the running for quite ordinary people. Dick Pashley, managing director of a Stratford-on-Avon firm making tricycles, told me yesterday: "Sales are rising in a very healthy way."

Pashley admits that he is not expecting to sell more than 3,000 this year for use on the roads.

"But younger people are starting to ride them again" — as they did in Victorian times. Pashley is also selling a heavier version to factories, for carrying around small components without using fuel.

One advantage of a tricycle is that motorists find it harder to knock the rider off into the gutter. There is, I learn, a thriving Tricycle Association, whose members travel in convoy over the hills and dales. One word of warning, however: if you are used to a bicycle, you are sure to fall off a tricycle when you first go around corners, through attempting to balance.

## Home sickness

The last confirmed Japanese Imperial Army straggler, Lieutenant Hiroo Onoda, was found in the Philippines jungle in 1974, still unaware that the war was over. But sightings of other old soldiers — now usually very old — regularly. Humanitarian expeditions to find them and convince them it is safe to come out usually follow.

The most persistent search

has been for a farmer in a southern Philippine village. He is known locally as Mondokta.

The Japanese embassy in Manila first heard of him in 1975, and "Mondokta" hunts" have become an annual event.

A team led by a Filipino

policeman now claims finally to

have cornered the man, described as "chunky-eyed and white-skinned."

Whoever he is, he has rather ungratefully responded — "because people here are mad and afraid of Japanese people."

The Japanese embassy in Manila is being non-committal.

Even if "Mondokta" — married with seven children — is indeed a straggler, says an official, his wishes may as well be respected.

His comrade-in-arms, Lieutenant Onoda, found life in latter-day Japan so bewildering that he has emigrated to Brazil.

Despite predictable U.S.

objection, d'Escoto was re-

cruited as an honorary member

of the Panamanian delegation

to the OAS, and took advantage

## Turbulent priest

The Organisation of American States stand against the beleaguered Somozan regime in Nicaragua. But the unlikely figure of Miguel d'Escoto.

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## FINANCIAL TIMES SURVEY

Tuesday June 26 1979

## Overseas Construction

Despite recent setbacks in international construction activity, particularly in Iran and Nigeria, large volumes of work still exist in other parts of the world. But individual contractors will have to work harder than ever to win a share of the business and to make it profitable.

tense  
little  
win  
intracts

Michael Cassell

LY HAVE world events moved so rapidly and dramatically to underline the of international contract-work

in the space of a few months, two of the on world's largest and fully most promising have been transformed now uncertainty and again predominate for a while at least, appeared to be the

dramatic events in Iran emergence of what, for companies at least, could traumatic business con in Nigeria, have come at when the international action sector is already nervous over its with some of the with markets showing of stabilisation or slow and few new markets capable of filling the

competition for civil engineering work in the world's markets (still principally centred on the Middle East) has promised large amounts of work

reached a climax and yet, with the need continuing for overseas work to form a major part of many groups' order books, few contractors have been able to withdraw from a race which may provide work but which does not necessarily guarantee profits.

The signs have been in the wind for some time. The largest civil engineers have been talking of "more difficult conditions" and lower profit contributions in markets which have largely sustained them for the best part of a decade.

They have spoken of "exploring new opportunities" in other parts of the world — though the exact whereabouts and extent of their interest often remains in doubt (possibly because, as yet, it is still a matter of searching for rather than actually securing new business).

Apart from attempting to widen their geographic spread, some of the largest contractors have also been talking of ventures representing an extension to their existing range of capabilities. In short, there has been a fairly widespread and growing realisation that what at times may have appeared to be a self-perpetuating overseas boom in construction is receding and positive steps are now needed to try and redress the balance.

Few contractors would ever admit that winning construction contracts overseas — or for that matter carrying them out — has been exactly easy, but there is no doubt that today the marketplace is more crowded, more competitive and cut-throat than for a long while.

As if that was not enough, they have had to face the fact that Iran, a country which once not exclusively centred on the Middle East) has promised large amounts of work



The new Eastern Ring Road under construction in Bahrain, between Manama and Jufair, at Quadibya Bay

Middle East is Nigeria, where political considerations which could not be more remote from the contractors themselves are now threatening to play havoc with their aspirations.

The Nigerian Government has indicated that it will not consider tenders by some British companies for certain major Government contracts until the UK Government clarifies its policy towards Rhodesia. The move, seen as a clear warning to Britain against recognising the new Rhodesian Government and lifting sanctions on the country, has apparently already had a direct impact on one UK construction consortium, involv-

ing Costain, Cementation International and Balfour Beatty, which has been told that it has been dropped from a tendering shortlist for a major port development project which could be worth up to £130m.

The Nigerian construction market, which has in the past provided at least one major UK civil engineer with some well-publicised problems, is therefore in limbo — its fate to be decided by decisions taken in an altogether different sphere.

Even in those countries where political stability has apparently finally arrived after a long absence (opening up the prospects of increased work) major

problems still remain. Egypt is a good example of a nation with huge construction potential — a country with a large population and a hopelessly inadequate infrastructure, but one which now has the peace which so long eluded it.

Some contractors such as Bovis, Higgs and Hill and Tarmac — are already at work in a country where the potential for multi-million projects abound. However, the Egyptian economy having been drained for years by wars and heavy defence spending, limited resources will set a slow pace for development.

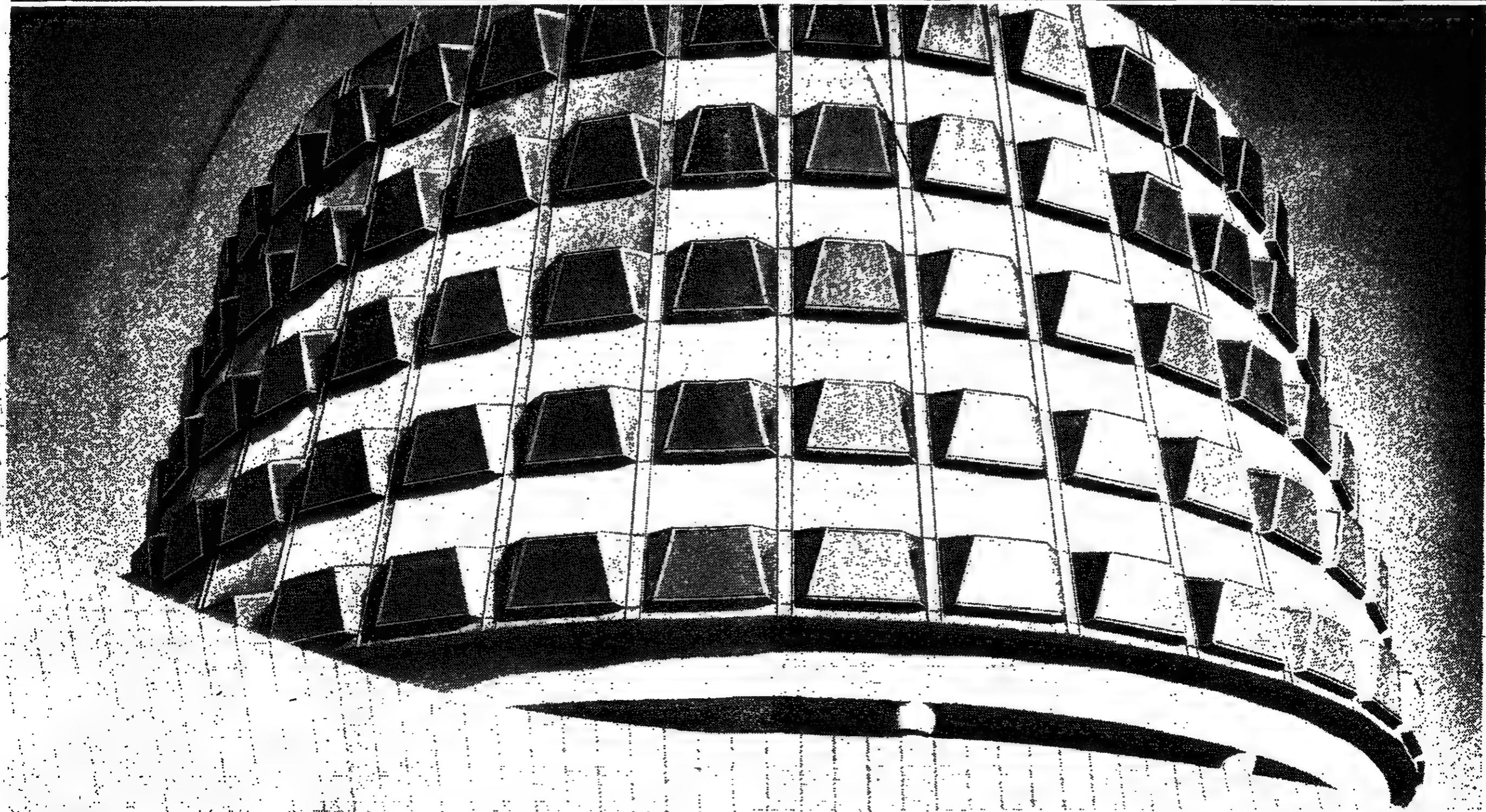
American aid is clearly due, but it now emerges that many

on going overseas the best it can hope for is to spread its workload, both geographically and technologically.

China is perhaps one of the brightest new opportunities on the international contracting scene. In common with just about every other sector, the opening up of a country with one-third of the world's population has become a major conversational point, as rapid calculations are made to convert population into contract opportunities.

There is no doubt that there is a "fashionable" element in

CONTINUED ON PAGE III



Architects: Antonio Bonet & Francisco González Vides

Who built a castle in Spain for their own good health?

The Spanish medical professions are proud of their new headquarters in Madrid. With some justification.

Its unusual 'beehive' shape is a deliberate breakaway from the match-box school of present-day architecture, and the building reflects an exceptional quality and attention to detail.

Britain can share some of this pride,

since it was built by Laing SA, 85% owned by John Laing, this subsidiary is now one of the leading contractors in Spain. Laing's presence in Spain is good news for the burgeoning Spanish economy. It is one of a dozen Laing overseas companies, either wholly or partly owned, which, world-wide, are exporting British technology.

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people make Laing one of the biggest construction companies in the world. Worldwide, you will find the familiar Laing yellow-and-black site boards wherever new ideas are taking shape. Laing's scope ranges from cathedrals to power stations, from docks to hospitals. Laing expertise can embrace the technicalities involved in building Britain's largest brewery and the craftsmanship

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## OVERSEAS CONSTRUCTION II

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## Middle East setbacks

THE REVOLUTION in Iran has come as a bad blow to the Middle East construction market at a time when the rewards of operating in the region were already becoming a good deal less enticing.

The turmoil seems almost certain to cause an enormous loss of business and, for many contractors, serious financial losses; while the collapse of the Iranian market has intensified the already fierce competition in other countries in the region.

Even without Iran, construction in the Middle East is no longer the explosively growing phenomenon that it was in the immediate wake of the 1973/74 oil price rise. Though the sheer volume of work in the Middle East (excluding the Maghreb and the Yemens) has been put at nearly \$26bn for 1978, this was marginally less than the previous year.

In several countries construction spending has peaked because of financial stringency and the saturation of needs, though this has been offset by the continuing tremendous strength of the construction markets in Saudi Arabia and Iraq and, to a lesser extent, Kuwait.

For European and American contractors, the growing penetration into the region of companies from the Far East has made competition more intense, while in many cases they have faced problems as a result of erratic cash flow and foreign exchange fluctuations.

It has been estimated that the likely loss of business for foreign concerns on major civilian projects alone in Iran will be nearly \$38bn. Defence contracts and smaller civilian projects would probably double that figure. But construction companies are more concerned

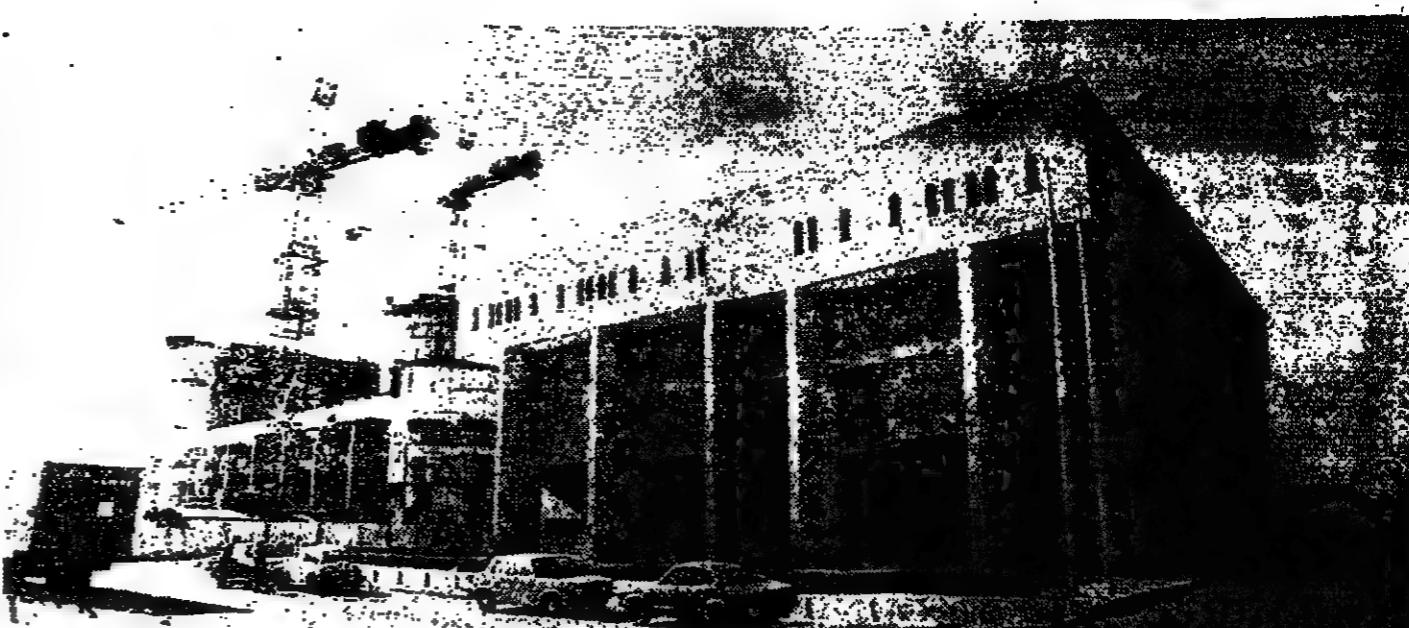
with their direct financial losses and liabilities which include such things as unpaid progress payments and outstanding performance guarantees — naturally, they are also worried about whether their projects are likely to be revived or not and whether they should hang on or cut their losses and leave.

Construction companies became aware of the special problems of operating in Iran soon after the oil boom, especially the bureaucratic complexities of discovering who was responsible for what. Contractors often had no compunction about stopping work when progress payments failed to come through and this is exactly what many of them did as the Government began to break down in the autumn of 1978. Those that did not, of course, are now in dispute with the new Government.

## Guarantees

But the overriding issue concerns guarantees and bonds. In most cases, contractors — while having their construction equipment bought with advance payments by the client, usually the Government — had to secure that advance payment with demand bank guarantees which in many cases may still be outstanding. They also lodged performance guarantee bonds through their banks.

Many of the problems with demand bank guarantees are as yet hypothetical: they include anxieties about capricious calling of bonds — fears of the government threatening to call bonds as a coercive measure to force contractors to waive any claims for damages arising out of the revolutionary turmoil and problems of indefinite periods of liability if the bond did not have a specific expiry date (and, even if it did, the government could force the extension of the expiry date by



Competition in the Middle East for European and American contractors is becoming more intense, faced with growing penetration into the region from the Far East companies. Above: Extensions underway at the head office of the Kuwait Fund for Arab Economic Development

simply threatening to call the bond if the expiry date is not extended).

Contractors and bankers are now anxiously scrutinising the terms of performance bonds to check their liability — and in many cases regretting that they ignored advice that seemed pernicious at the time from cautious legal departments.

"Legal departments have been having a field day," says Mr. James Nelson, vice-president at Bank of America in charge of contractors' financing in Europe, the Middle East and Africa. "But, of course, all these concerns should have been sorted out by more careful drafting before they even started. As we have consistently pointed out to our clients and other banks, a lot of these guarantees are the

same as blank cheques and, in many cases, deserved much more careful treatment than they received."

The experience of Iran is naturally making bankers and contractors look more searchingly at the terms and conditions of work in the rest of the Middle East, while keeping a weather eye on political stability.

Two processes are at work in the rest of the region: the very fast expansion of construction activity has largely come to an end and in some countries construction work has declined sharply: where construction work is continuing at a fast pace its nature is shifting away from crude infrastructure work towards more complex process

plant construction.

The early days of the oil boom (such as port congestion, high inflation and cement shortages) have long since been sorted out, making the region a more orderly place in which to operate and reducing the element of chance which enabled some companies to make very good profits by being well-organised at the right time — and which inflicted heavy losses on others.

The easing of these constraints and the dropping of inflation rates has made the pressure of competition on contractors more even, if still unrelenting.

## Problems

Yet, operators in Saudi Arabia face two big problems which can turn profit sharply into loss. Last year, the Saudi Rial, though revailed against the U.S. dollar, became heavily devalued against the Deutsche Mark and the Japanese yen, and since contracts are denominated in riyals German and Japanese contractors who were uncovered for the foreign exchange risk suffered heavy losses.

With the foreign exchange

markets in the region relatively unsophisticated, many contractors have taken out currency hedging loans which naturally add to the cost of the operation.

The other problem in Saudi Arabia in the past year or so has been delayed payments by Government to contractors. This was the result of the Ministry of Finance trying to restrain the spending of individual ministries, and it was compounded by some ministries having worked out their spending schedules wrongly, while a few eager contractors finished stages of work ahead of schedule and asked for early payment.

In some cases, ministries have called in contractors, owned up to making cash flow mistakes and agreed new payment schedules. In other cases contractors simply haven't been paid and haven't been told why. In either case, contractors have needed sympathetic bankers.

So, the successful operator in these arduous, capricious conditions needs to be self-sufficient, flexible and highly efficient to make a profit. The best fitted to do so are likely to be those companies which came successfully through the critical 1974-77 period — the success rate for newcomers may be low. From the British point of view, it is depressing to note that most UK contractors concentrated on the Lower Gulf markets in the peak of the boom, with few risking the more difficult Saudi and Iraqi markets, while virtually all British construction companies have traditionally been uninterested in Kuwait.

The result now is that Britain is poorly represented in the two strongest construction markets in the region and in the only Gulf state with the prospect of steady construction growth prospects over the next two decades.

James Buxton

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### STRUCTURE OF CONSTRUCTION MARKETS IN 12 SELECTED MIDDLE EAST ECONOMIES

1977 and 1978 public and private sector expenditure in £m, estimates by Plantecos Overseas (Research).

(£m)	Construction Equipment New Service + Country	Used + Material	Construction design labour Expenditure Expenditure Constr. per Capita	Other Expenditure Expenditure Popula- tion in mil. Total Expenditure					
				Constr. Expenditure per Capita	Total Expenditure				
Bahrain	44	14	58	120	142	320	1103	0.3	259
Egypt	143	42	190	690	333	1712	44	33.0	1132
Iran	490	182	675	2440	2190	5305	154	34.0	3873
Iraq	306	61	366	1150	1234	2750	225	12.2	3356
Jordan	27	8	35	125	150	320	114	2.8	422
Kuwait	86	31	107	425	488	1020	1028	1.0	1071
Libya	189	64	253	720	460	1433	562	2.3	1247
Oman	66	13	79	214	180	483	322	1.8	382
Qatar	53	10	63	210	183	461	2895	0.2	309
Saudi Arabia	341	337	1198	4290	4902	10390	1300	8.0	11845
Syria	34	18	72	243	316	630	79	8.0	523
UAE	225	65	290	780	890	1960	2270	6.9	1265
<b>TOTAL</b>	<b>2328</b>	<b>858</b>	<b>3386</b>	<b>11417</b>	<b>11982</b>	<b>26785</b>	<b>247</b>	<b>109.4</b>	<b>25703</b>

Plantecos define "construction expenditure" as containing "bricks and mortar" only, ie structures (simplified), the construction industry's total turnover in its widest sense.

Jeffreys

## OVERSEAS CONSTRUCTION III

# Developments in Iran at a standstill

**GRANDIOSE** plans to self into the top ten nations lies following the revolution which forced the departure Shah, the architect of ambitious development programme to decide what to salvage.

The new regime, which pre-revolution, had already the departure, had already the country's development programme to a virtual standstill. Now that the Shah is gone, there appears little of many of the projects of unfinished projects in the countryside ever completed.

Construction companies are now counting the lost profits from the work that had provided an cushion against the downturn in construction in the UK.

## urbing

as of a market the size is particularly perturbing when there is no significant recovery construction and when to win orders in developing countries is

oom in Middle East construction work now appears atting-out, while in where there is strong for development, the appear to be adopting-British approach in to persuade the UK not to lift sanctions onadesia.

er developing markets, the Far East and Hong Kong, in particular competition for orders the construction majors. The standstill on work in Iran only increase the pressure by competitive world

not involve Bath and Portland in a loss.

He said at the group's annual meeting in April that either the project would be completed, under the new Iranian authorities or payment would be sought from the contract insurers.

The new regime's emphasis on Islamic puritanism and a simpler way of life is in marked contrast to the Shah's

ambitions plans to take his country into the 20th century, and provides little optimism for the British and other overseas companies which have millions of pounds tied up in unfinished contracts and "rusting" assets in Iran.

On conservative estimates the loss of business for foreign concerns involved in purely major civilian projects in Iran could be approaching £38m. This figure could double if military projects—where the British and U.S. are most exposed—and smaller scale industrial and infrastructure work is included.

The revolution occurred at a time when development work under the Shah's latest five-year programme—which had been due to be completed by March, 1978, but had been delayed by bottlenecks and other constraints—had reached a peak.

Of the British concerns now proceeding on major civilian contracts in Iran, Bath and Portland, through its subsidiary Marples Ridgway, is working on one of the largest.

**Decisions**

Costain Group is another British construction organisation still awaiting the deliberations of the new regime. Last year, the group won a £50m share of a large military contract and had started work on a building to house military vehicles when the troubles erupted in Iran. The group, however, has no other work outstanding in Iran.

The Iranian decision to suspend further work on the major Iranian military-industrial complex at the beginning of this year was a severe disappointment to two more British civil engineering contractors.

Laing and Wimpey had both been involved in the project since its earliest stages and between them had already completed one £50m contract. When the project stopped they were involved in a further £80m of work, to provide main utilities, the scrapping of the scheme would

not escape the axe but prospects look fairly grim presently.

Even if there is no straightforward decision to curtail schemes, the internal confusion inside Iran suggests that it will be a long time yet before work will be restarted.

The strict limits on foreign workers allowed into Iran, the growing power of local worker

infrastructure services and factories.

Following its problems in Iran, Laing's annual pre-tax profits tumbled to £14.8m—earlier the group had forecast that profits would top the previous year's £16m.

The contract—which is now two-thirds completed—is covered up to 90 per cent of its value by the Export Credit Guarantee Department, the Government agency which insures British companies trading overseas against slow or non-payment of money owed on contracts.

However, £18m is still owed

the group, on work so far completed, and Bath and Portland with £37m-worth of assets pre-

sently in Iran has opted to set aside a £3.5m special reserve to meet uncovered eventualities.

More disconcerting for the group is the loss of future profits from the road contract and from other work that might have arisen in Iran.

The new regime's emphasis on Islamic puritanism and a simpler way of life is in marked contrast to the Shah's ambitions plans to take his country into the 20th century, and provides little optimism for the British and other overseas companies which have millions of pounds tied up in unfinished contracts and "rusting" assets in Iran.

Other British companies involved in sizeable unfinished contracts in Iran include Cementation with an £11m high-rise flats complex, GEC with a £27m power station and Turriff-Taylor with a £24m oil terminal.

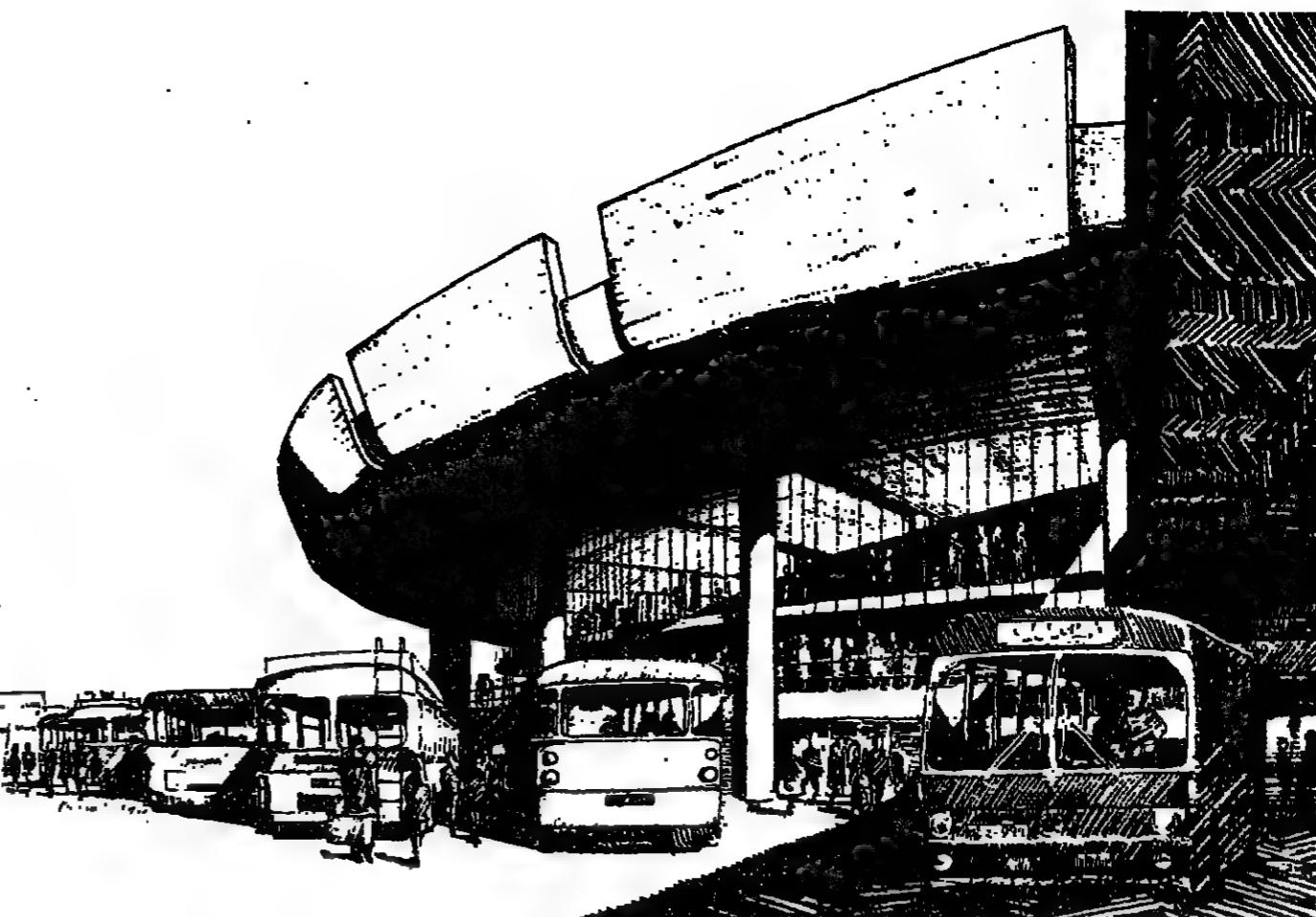
ECDG which has provided insurance cover against these contracts fear that losses may be substantial and, as a precautionary step, suspended insurance cover for any new British business with Iran shortly after the new regime came to power.

It may be some time yet before claims start to come in, but ECDG hopes that claims will not top the £70m it has paid out on contracts to Turkey—another country in dire economic straits.

A number of British companies still hold out the faint hope that their contracts might escape the axe but prospects look fairly grim presently.

Even if there is no straightforward decision to curtail schemes, the internal confusion suggests that it will be a long time yet before work will be restarted.

The strict limits on foreign workers allowed into Iran, the growing power of local worker



Among some of the more impressive construction projects completed in Iran, shortly before the country's development programme came to a virtual standstill due to the revolution, was the £8m inter-regional bus terminal in Tehran, illustrated here. Building Design Partnership, of the UK, acted as civil and structural engineers and architects in

and security committees are just

two of the problems to be overcome if work is ever to be resumed. Many of the projects already completed or nearing completion now appear to be destined never to be used as they rely for supply or servicing on other projects now unlikely to be finished.

An Iranian energy expert,

formerly a strong supporter of

the Shah's ambitious nuclear

energy programme, neatly

summed up the philosophical

metamorphosis of his country by

writing in a recent academic

paper that the two giant nuclear

power stations nearing completion at Bushire should be turned into grain silos.

It is this background of confu-

sion and continuing civil un-

rest that suggests it will be a

very long time before Iran will

once again become a major

market for the UK construction

industry.

Andrew Taylor

the Chinese phenomenon and

that many who talk of going

and winning work will either

not go or will simply not win.

Only the most well-versed and

competitive of international

groups will have a realistic

chance of obtaining contracts

and there is no guarantee that

they will extract profits from

such pioneering excursions into

an unknown market.

But interest in the Chinese

market is high in many

countries, notably the U.S. and

in Europe. As far as the UK

is concerned, the recent British

Energy Exhibition in Peking

included names like Taylor

Woodrow, Tilcon Brown and

Root (UK), and Sir Robert

McAlpine, and they were well

supported by a list of UK con-

struction equipment manufacturers and consulting engineers.

It is hardly surprising that, in view of the recent unhappy experiences of an unsuspecting construction sector, growing emphasis is being placed on attempts to succeed in markets which may appear impenetrable by virtue of their own long experience but which are inherently more stable.

The United States is one such example and while the winning of work in such a well-developed market place, with its all-embracing range of in-

diverse design and contracting

skills, is not an easy job, the

prospect of political stability at

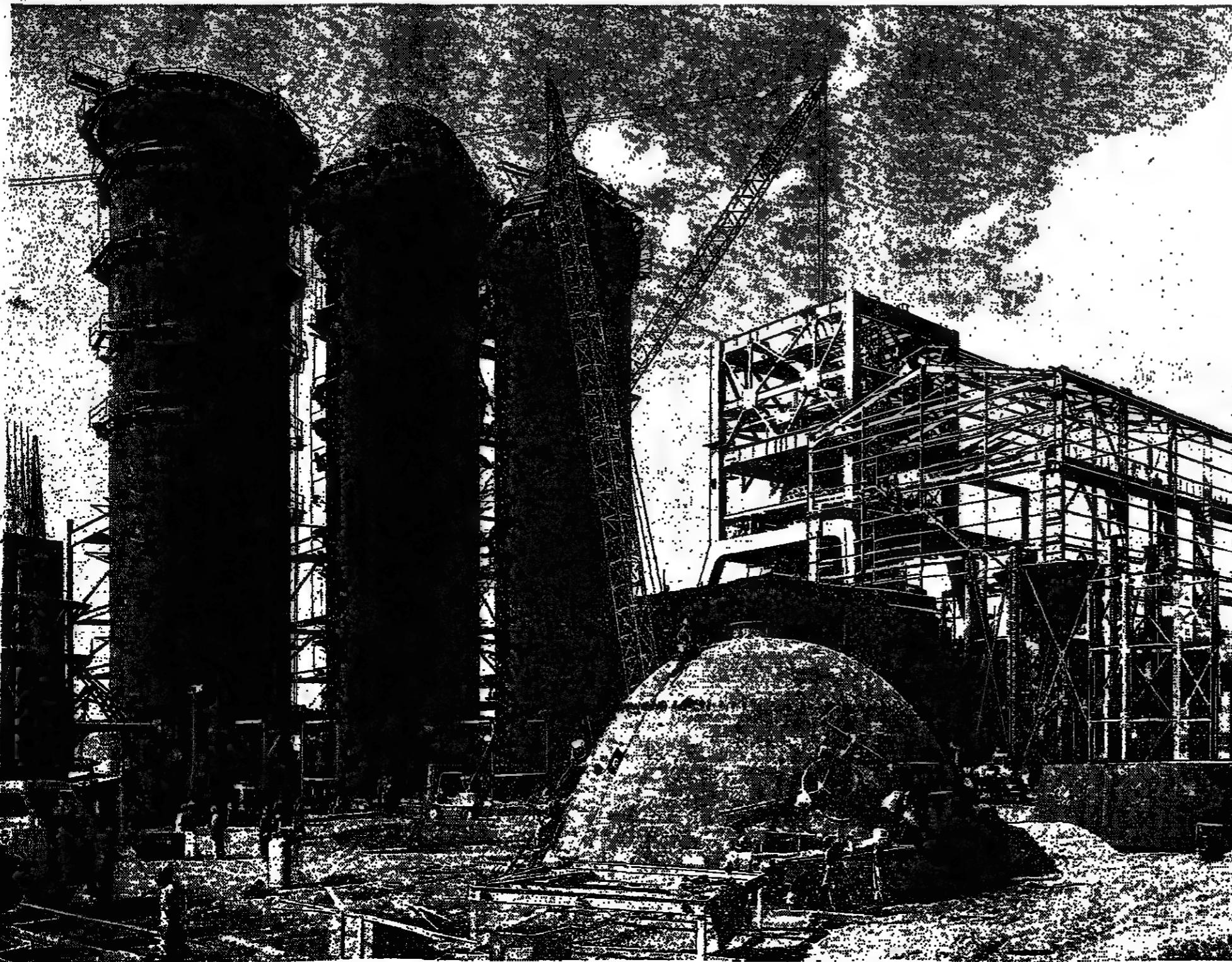
least is a significant plus

factor.

## Contracts

CONTINUED FROM PAGE 1

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BRITAIN STILL ranks as one of the top half dozen contenders for the world's largest construction contracts but its position within the six is under fierce competition and could well be slipping.

With new orders slowing down in areas hitherto most active—the Middle East, for example—competition is intensifying and, in many cases, other countries are better placed to win the orders.

The greatest success story of them all is that of South Korea. A recent study by the international accountants, Peat Marwick Mitchell, of the major contracts let by the eight Gulf countries in the 18 months to last November, shows Korea comfortably top of the list with 16 per cent of the total.

Korea managed to win just on £5bn of total contracts worth £25bn. Next came France which was awarded £2.6bn or 11 per cent of the total, and the US with 8 per cent or £1.9bn.

The next three overseas competitors, closely huddled together with respectively 7, 6 and 5 per cent of the total. They are Japan, West Germany and the United Kingdom.

Just behind them is Italy with 3 per cent of the orders worth £800m—a strongly competitive position and one which is often

under-estimated by the British. Britain's overall position amongst Gulf contractors, of course, disguises widely differing performance in each country. In the United Arab Emirates the Peat Marwick study suggested that the UK had nearly 40 per cent of new orders; about 12 per cent of new business in Qatar; and about 9 per cent in Bahrain. Perhaps fortunately in the light of the political deterioration in Iran, Britain's share of new orders there last November was a mere 1.4 per cent.

More worrying was Britain's low performance in Saudi Arabia, the biggest spending country, which placed 34 per cent of the total £25bn orders during the period. Britain managed to secure only 3 per cent of these.

In other parts of the world—conspicuously in the old colonial areas—Britain has a dominant position. Nigeria is one of those, although even there the Italians are also highly visible.

Hong Kong, Thailand and Indonesia have also been fruitful areas for UK contractors, especially in the civil engineering projects of the development programmes.

But again, South Korea and

CONTINUED ON NEXT PAGE

# Cautious attitudes among UK contractors

BETWEEN 1972 and the end of March, 1978, the value of UK new construction work overseas increased over five-fold to nearly £2bn. The greatest part of that growth was scored in 1974 and 1975 but now new order intake has slowed and is reflected in the more cautious statements now being made by chairmen of the major UK contractors.

The background to the latest problems was established from the outset of the British contractors' overseas efforts.

Essentially the British contractor pursued big project work—usually involving the development of an infrastructure for an oil rich nation—which lasted over a period of years.

UK companies became dominant in countries such as Dubai, Abu Dhabi and Oman. Although these were rich sources of revenue their markets were limited.

The possibilities for a contractor were soon exhausted, but the demands for more specialised know-how of the civil engineer and consulting engineer increased.

The contractor's workload was running down. Moreover, with more companies both in the UK and overseas being drawn to those markets competition increased and margins became tighter.

There were other complications. A sharp decline in oil revenues of the producing countries, and high local rates of inflation and over-spending led to a cut back in the rate of development.

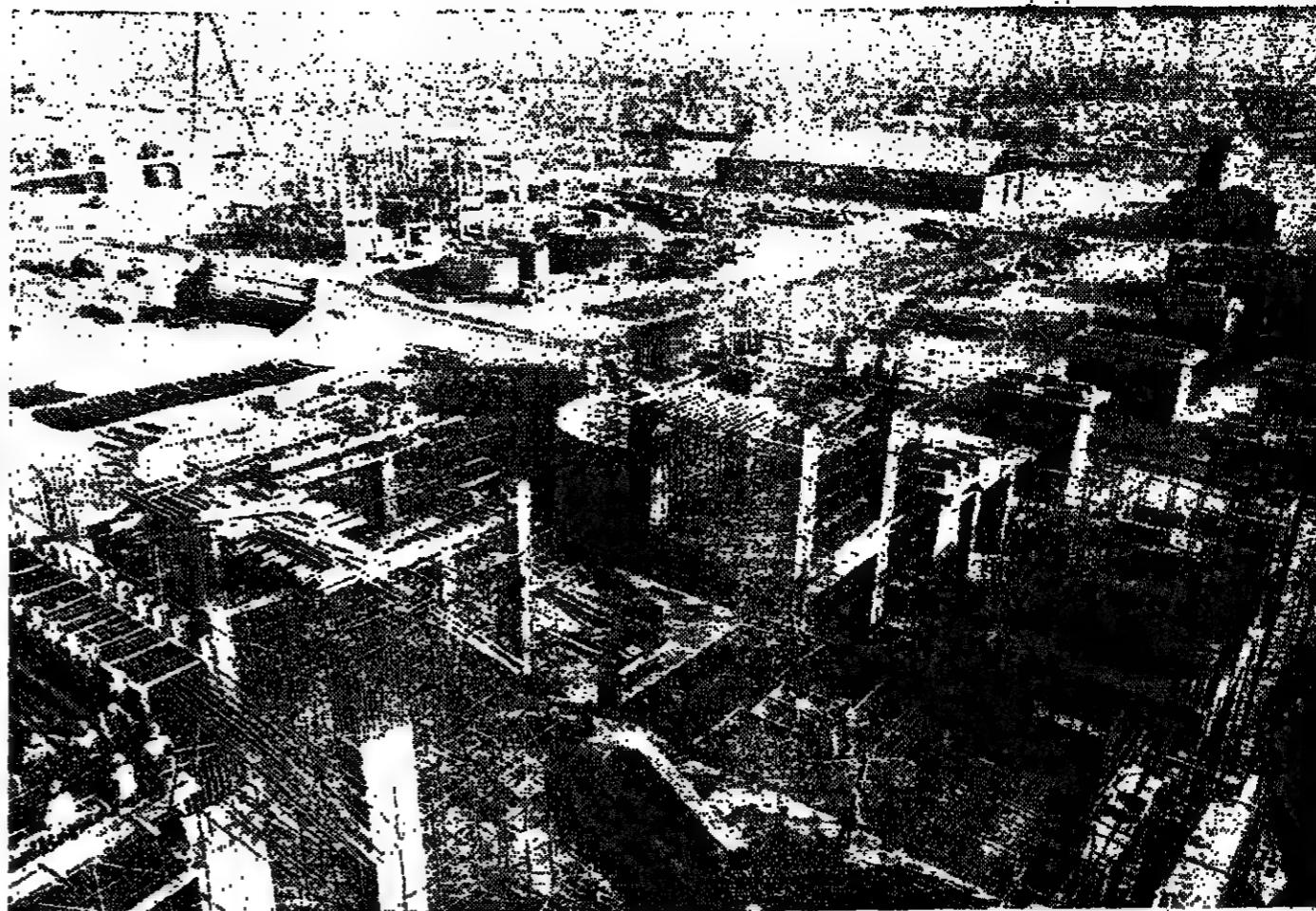
The contractor has responded. Although the Middle East remains the most important market for British contractors working overseas, accounting for over a half of all new contracts won, contractors have been looking beyond the Middle East to North and South America, Africa and the Far East to support their workloads.

Although Wimpey Construction UK gained a £85m project

gained a further contract for the construction of a large dam.

Tarmac managed to obtain substantial overseas contracts in 1978 within a limited geographical area: a £17m Saudi Arabian shiprepair yard contract at Jeddah; a £10m subcontract for the steam power station at Sharjah in the United Arab Emirates, and large joint contracts at Abu Dhabi and Dae Island.

John Laing gained a first project in Egypt in 1978 for £2.5m for the Arab Organisation for Industrialisation at Helwan, near Cairo. The group is tendering for further projects.



Political problems are causing concern for overseas companies with involvement in Nigeria—the most important African market for the UK construction industry. Above: The Ashaka Cement Works, Nigeria, under construction by Costain (West Africa) Ltd.

because 1977 awards were indicated by two very large Polish contracts and a £55m contract for the Galadari complex in Dubai. Notable contracts in 1978 included a £14.5m contract for a hotel in Bahrain, and a £10m contract for a bank in Saudi Arabia and a £5m contract for an Egyptian factory.

Others have been less fortunate. Those smaller groups which have committed limited management and financial resources to ambitious overseas projects have found the going sticky.

Streeters of Godalming were badly hit by the changing circumstances in the Middle East. The group had to drastically re-appraise its position in that area which subsequently led to its withdrawal.

Costain later stepped in with an injection of capital and a co-operation agreement whereby

John Moore

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## OVERSEAS CONSTRUCTION V



Country Club at Taylor Woodrow Homes' 1,313-acre housing development at Sarasota, Florida. The site includes 3,910 homes, a 160-acre golf course and 72 acres of lakes. Taylor Woodrow began building homes in the U.S. in 1937

## Growing interest in U.S. market

may not be among the world's most difficult to penetrate at times, can appear to be a highly protective market — have not prevented numbers of international contractors from

in the U.S. contractors are now scanning the world for opportunities, now Middle East market is and the prospects for stability in that part of the world have again become imponderable.

What is there are alternatives, with the growth and levels of expenditure experienced Middle East unlikely to anywhere else in the future.

either for "fashion" or because of business logic (and combination of both) basis is being placed U.S. as a potentially important market for competitors.

will be no easy victory, in a market fully developed and experienced construction can have itself been in to sell its technical material expertise

projects — with an out of providing ure for an immense ly developed home

nd management skills been perfected to a ch ranks the American ability either beyond, alongside, the best in the world has to addition, market conditions in the UK have been h output levels down, n intense and mining very low.

ects

roblems of taking on actors in their home particularly recently, substantial, although sign companies are in America and com

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pects in the U.S. others have treated as a valuable and growing market

many years.

the major international engineering con

ve been in the U.S. been more successful in their operations

Woodrow, which has rating on the other e Atlantic since 1937. company has no less than subsidiary companies

it holds a 46 per cent in the Taylor Woodrow Construction Co. which was incor

62. As a general contr

id engineering opera

nt in property and management, the group is well-known in the large scale renovation

on business — as in the beginning of 1978, Woodrow announced the of three new com

U.S. The principal com

Taylor Woodrow Energy Ser

vices, is competing for work in all energy-related fields. The other companies are Taylor Woodrow Minerals and Taylor Woodrow Mining, operating in the coal and mineral mining sector. Work has started on the first open-cast mining project, to be undertaken by the new companies in Kentucky. By 1982, when the operation comes fully on stream, a million tonnes of coal a year will be extracted.

In California, Taylor Woodrow Homes is in the planning stage of a 388-acre community scheme in Orange County and is also building homes in two other California locations. On the other side of the country, the company's luxury homes development in Sarasota, Florida, has now been completed.

In the property sector, the company has opened an office in Atlanta, Georgia, and completed sites as well as development projects form a part of the portfolio. Operations extend from South Carolina to Georgia and Texas and the spread of developments in the south-east and west coast regions of the U.S. is being built up.

Taylor Woodrow was also launched on an industrial building programme and has recently acquired a 30-acre site at Visalia, in California, on which units will be available for lease or sale. Few foreign contractors can claim to have achieved such an all-embracing penetration of the U.S. market, although several others have ambitions to follow suit.

Among UK contractors already operating in the market

### Expansion

Companies such as Ready Mixed Concrete see expansion in America providing a valuable addition to existing international markets. In February, it acquired the whole of the issued share capital of Piedmont Construction, a ready-mixed concrete operation in North Carolina and, in so doing, has established a base for U.S. operations.

As part of its 250m expansion programme in America, Redland, the building materials and contracting group, has purchased Season-All Industries of Indiana, a deal arranged in conjunction with its West German subsidiary. The company, which has four plants, makes storm windows, doors and replacement windows.

Redland has already bought an American roof fastening manufacturer and has U.S. subsidiaries in traffic engineering and traffic control devices. The

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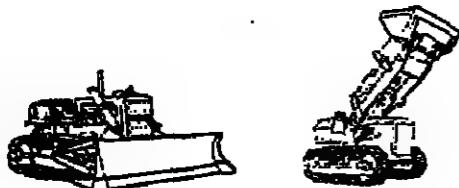
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## OVERSEAS CONSTRUCTION VI

# Need for skilled workforces

THE SLOWING down of the construction boom in the Middle East, coupled with the continuing instability of the market in Iran, has meant a further easing of the problem of finding adequate and suitable supplies of labour.

In the wake of lower output, the labour market for all grades of construction workers in the Middle East has declined. However, the oil-rich nations will continue to depend on multinationals to undertake major development projects.

During the construction boom personnel recruitment—particularly of third country nationals—has become a more refined and developed process.

In a period of increasing competition for contracts, the quality of the workforce is likely to become a still more important factor. The mass migration of managers, craftsmen, semi-skilled and unskilled labourers began almost immediately after the last oil crisis which lifted the development aspirations of the Arab world.

However, plans for new projects also exposed the weaknesses of the Middle East labour market, the lack of indigenous skills and its inability to provide sufficient numbers of ordinary labourers.

### Expatriates

The degree of reliance placed on expatriate labour by the Middle East nations is difficult to estimate precisely although some indications are given by the numbers of foreign workers now employed in some of the countries.

Abu Dhabi has about 40,000 labourers working in the construction industry and it has been estimated that the United Emirates as a whole now comprises 20 per cent UAE citizens and 80 per cent foreign nationals—although clearly they are not all involved in construction.

Bahrain's construction programme has led to a trebling of the number of skilled workers and technicians to over 30,000 and Saudi Arabia is now thought to be employing as many foreign nationals as citizens of its own, about 1.25m.

Saudi Arabia, with a local population of slightly more than 4m, may well need to recruit a further 500,000 expatriate workers by the early 1980s to complete its five-year plan. Until

recently, much of the skilled labour required for overseas construction was provided by expatriates working for Western contractors, but now Middle East countries are not relying so heavily on Western skilled labour. Neither are western expatriates so keen to be employed in the region.

The harsh environment coupled with social restrictions in certain countries have tended to discourage expatriate workers from working in Middle East contracts while high salaries have become less attractive when viewed against high living costs and substantial inflation.

The Middle East does, however, still offer opportunities for career advancement and job responsibility to the young manager which might not be available in the UK—particularly because of recession in the UK market.

The abilities and level of training of personnel in many Arab States has risen significantly in the last five years but most still cannot provide, from the domestic market, the scale and quality of manpower required.

Recruiting manpower on the scale required in the Middle East has not been without its own problems. Labour from third world countries has tended to be both relatively cheap and under-utilised with perhaps insufficient emphasis being placed on recruitment and specialised personnel administration on site.

The net for manpower has spread out through Asia, but the experiences of contractors have led to a number of wide generalisations being made about labour from particular nations. For example, Portuguese and Phillipine labour are said to be very expensive to feed, while manpower from Turkey and Pakistan have been regarded as "difficult" to control.

Labour for the Middle East market has been drawn from throughout Asia and from as far away as Korea. However, contractors' difficulties in working with these migrant labour forces have been matched to some extent by growing restrictions by the supplying countries on the conditions of employment of their citizens abroad.

Korea, for example, has been a popular source of labour in the Middle East for the past few

years, however the country, as a source for trained personnel, has now almost "dried up." This is mainly a direct result of the Korean Government's ruling that Korean companies will be given preference over foreign firms when employing Korean labour.

The Koreans, working mainly in Saudi Arabia and Abu Dhabi, have won a reputation for being hard-working and reliable—as a result Korean contractors have been granted more than \$2bn worth of contracts. The Korean workforce in Saudi Arabia is now estimated to number about 40,000 people.

As labour from Korea has become more difficult to obtain and experiences of other expatriate workers have led contractors to be more wary, companies have increasingly turned to India with its vast population and 40m unemployed to provide new labour requirements. While this policy has been actively encouraged by the Indian Government, it has, perhaps more than any other nation, now imposed fairly strict conditions on potential employers, in order to protect Indian citizens.

Poor recruitment policies in the country of origin have undoubtedly led to some instances of bad treatment, misuse and sometimes acts of fraud against Third World workers and it was against this background that the Indian Government formulated a system designed to protect the overseas worker.

Under the Indian Government's regulations, formulated early in 1978, workers must receive at least basic rates of pay for different categories of jobs, the figures set and adjusted by the Indian Government.

his employee's salary is sent back to India.

Such a rigid system of control has been criticised, both internally in India by those who argue

that the restrictions will simply

reduce the chance of employment to large numbers of people

without many other opportunities

for work and externally by those who argue that the

numerous formalities in the

scheme do not necessarily solve

the problems of personnel once

they arrive on site.

There is indeed some indica-

tion that employers are turning

to alternative labour sources

such as Pakistan, Sri Lanka and

Bangladesh, but it is perhaps

only a matter of time before

these nations impose similar

restrictions.

The Indian Government's

stand is perhaps justified by the

conditions under which some

labourers have been expected to

live and work in Arab countries.

Although conditions have

worsened enormously (determined

as much by individual contrac-

tors as by any individual

government), it is questionable

whether similar standards

would be tolerated by Western

labourers despite the fact that

in the main western contractors have maintained good standards of accommodation and food.

In contrast, the conditions of employment for European staff appear to be much better with many employers offering a wide range of facilities equal to any at home.

Middle East labour requirements have—because of their sheer size—created their own problems although it would be false to suggest that manpower problems are confined to this area of construction activity. The stories of mass migrations for migrant Turkish and North African workers in European countries are now well documented.

Improved selection and recruitment procedures, coupled with better on-site personnel management, have certainly improved the labour standards for western contractors in the Middle East. In the longer term, the regimented discipline of the Korean workers, employed by Korean contractors, may indeed give them a decisive advantage in this increasingly competitive market.

Andrew Taylor

## Insurance schemes to cover all risks

OVERSEAS CONSTRUCTION projects have become larger and more complex in recent years, often involving more than one contractor on a multinational basis. The insurance required for these projects has followed a similar pattern in becoming all embracing, complex and involving more than one insurer. The risk is now being spread world-wide, very much on a multinational basis.

With the amounts now being

covered it provides. Maintenance cover beyond the normal period is becoming standard. Some companies are now offering certain forms of design damage cover since many contractors are being forced to use untried techniques in construction to save costs.

Normally, the contractors' all-risks scheme covers the subcontractors' liability. But in many cases on overseas projects, the main contractors are forced to use local subcontractors. Insurance was never designed to cover the cost of bad or faulty work. Hence the insurers are now being more selective in providing cover for work done by subcontractors. Now, only nominated sub-contractors are covered without further investigation.

British insurers have a long history of operation in this field and have formed close links with the main construction companies. The underwriting of a risk depends very much on the individual circumstances of the project. But the most important factor is the history of the contractor and his experience and success in the particular field. Close contacts between contractor and insurer are vital.

Other influences are the climatic conditions, the local labour market and political scene and the type of project. Underwriters have tended in recent years to make one or two mistakes over climatic influences that have proved very expensive. The most famous example was the complete ignoring of the possibility of "flash floods" in Saudi Arabia. These resulted in roads, equipment and materials being swept away by these storms.

The imposition of penalty

clauses for delays has added a further dimension to contractors' all-risks schemes. The reliability of local labour is now crucial. The delays in repairing faults in vital machinery is now important. Insurers can no longer do everything from their UK offices. They need someone on the spot and they need the advice of experts.

Insurers would regard the

provision of a loss prevention

service as part of the overall result of a design fault. Protection is now coming into

them and their contractor clients' money if accidents and delays can be prevented. The underwriters are backed by a team of experts in order to be able to assess the risk. Those same experts can advise the contractor on various matters to reduce risks, such as the siting of access roads, the need for standby machinery, and so on.

The experience of British insurers in this field has been a mixed bag. There is still competition for business and experience on major projects as a result has not been good. Premiums have been cut to the bone because of this intense competition.

Contract periods have become longer—three or four years is now the normal period. Experience tends to be good in the first year of a project and it is only in the final years that full exposure occurs. Yet the rates have to be decided often at the outset.

The insurance laws of the country in which the project occurs may make it obligatory that the insurance is placed in the first instance with local insurance companies. The risk comes back to the UK market in the form of reinsurance. This is a trend that is likely to continue as countries become more nationalistic in outlook.

Employers' liability insurance can cause a few problems. The contract is often operating by a multinational consortium headed by a particular contractor. He will tend to set the insurance pattern. But the level of employers' liability cover will have to conform to local laws.

But it will also have to meet the requirements of the country from which the employees come. For instance, a UK employee working in Saudi Arabia will need cover conforming to that applicable to either country, since in the event of a claim, he could sue the contractor in either the UK or in Saudi Arabia.

The consultants involved in the project need professional indemnity cover. The collapse of a bridge could have severe repercussions on the consulting engineer. If proved to be a

fault, the consultant will be liable

for the cost of the repair. The insurance broker plays a very important role in the provision of insurance on overseas construction projects. His first task is to ensure that the contractor has the required cover at the best price.

Brokers are able to put together the various types of insurance needed and ensure there are no gaps. The major multinational brokers have established offices and contacts in the established and the developing countries. They have their own experts and can advise and recommend from the initial survey to the final completion.

Eric Short

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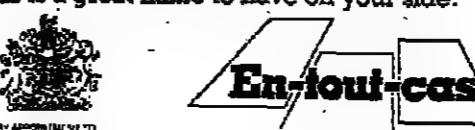
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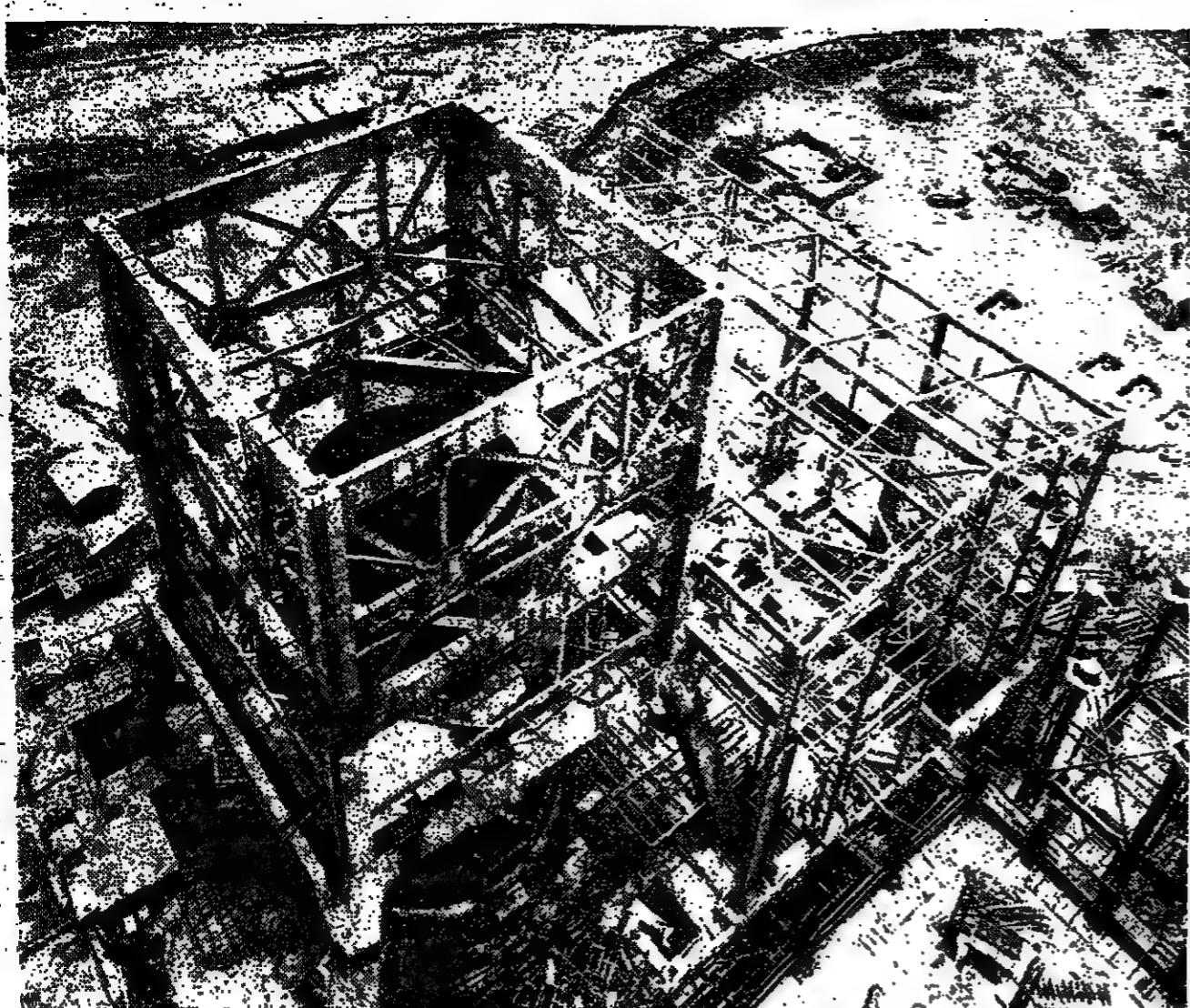
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## OVERSEAS CONSTRUCTION VII



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## Complex problems of finance

DDING of overseas risk has never been exercised for the contract in recent months and has become even less. The markets in Iran, and all uncertainties in areas markets, to the volatile interest rates in the UK, in a two point inflation lending rate cent, set against a strong pound, and more than their of problems.

centred the minds of contractors who relied this year was political crisis. Troubles the Export Credits Department, a UK tax department to help exporters' provision of insurance, and its cover on new it was going to new commitments that given on behalf of us were not affected, they were asked to the department to further shipments under existing

to the overseas contractors is a constructional works guarantee. The policy relates to contracts with Governmental bodies, and provides a flat 90 per cent on losses due to default of the Government employer (or client), including delay in the transfer of sterling payments.

It provides cover for war between the employer's country and the UK; war, revolution or similar disturbance in the employer's country; imposition of import or export licensing (or cancellation of an existing licence) for goods or materials manufactured or purchased by the contractor after date of contract, for use on the contract, but for which, at date of loss, the employer has no obligation to pay under the contract.

It covers additional handling, transport, or insurance charges due to interruption or diversion of voyage on goods or materials shipped from the UK, if the charged cannot be recovered from the employer; and, within limits agreed with the contractor, the employer's failure to pay the contractor sums awarded in arbitration proceedings under the contract.

Similar cover can be arranged on work for private clients, but in place of the cover on default of the government employer there is cover on 90 per cent of loss in respect of insolvency or protracted default on sums due under the terms of the contract, and on 90 per cent of loss from delay in the transfer of these payments.

The premium levied on the insurance cover is charged on the total of the estimated basic contract price and all such additional sums, and includes a provision for the proportional refund of premium where the actual contract price (subject to a stipulated minimum) and interest charges fall short of the estimate.

A relatively recent innovation has been the introduction of a "joint and several" cover to provide support for a UK company participating with other companies in major projects. It is available for projects with a

minimum contract value of £50m, where they are judged to be "of exceptional national interest." It enables estimated sums in the tender price to cover such risks to be reduced to the level of the ECGD premiums, and thus make the bid more competitive.

The facility can be taken advantage of by main contractors in relation to UK sub-contracts amounting to 5 per cent or more of the total project value, or it can be adapted to cover UK members of consortia or joint ventures.

### Liability

The cover indemnifies the insured contractor against cost over-runs which are judged by ECGD to be unavoidable and irrecoverable incurred for reasons outside the insured's control in connection with sub-contracts. The amount of the cover provided is 80 per cent of the admissible losses with a maximum liability of 20 per cent of the total UK value of the project contract.

Premiums charged for this cover are arranged in two parts: a fixed sum of £5,000 which is unreturnable; while the main premium is levied at £2 per £100 of the total UK contract value.

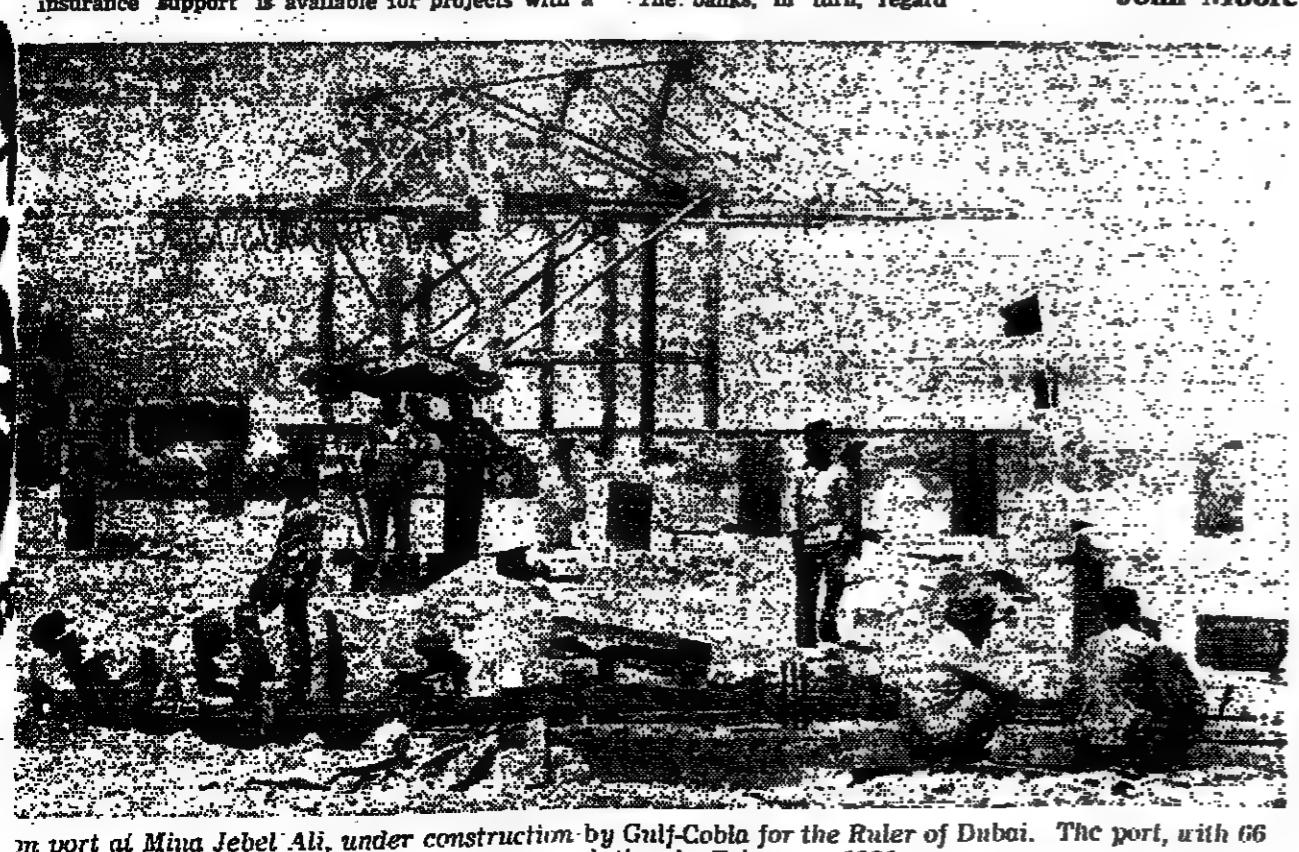
In addition, ECGD provides cover for the performance bonds which are usually required by overseas clients.

Performance bonds are basically a guarantee given by a bank on behalf of a contractor in respect of a percentage of the value of the contract he is undertaking. If performance on the contract is regarded as deficient, the customer can receive immediate part-compensation in cash by calling in the bond.

Although ECGD does not provide bonds, but gives support by means of an indemnity to a bank or surety company which is willing to issue the bond. Under its indemnity, ECGD is unconditionally liable to reimburse the bond given in full for the amount of bond called.

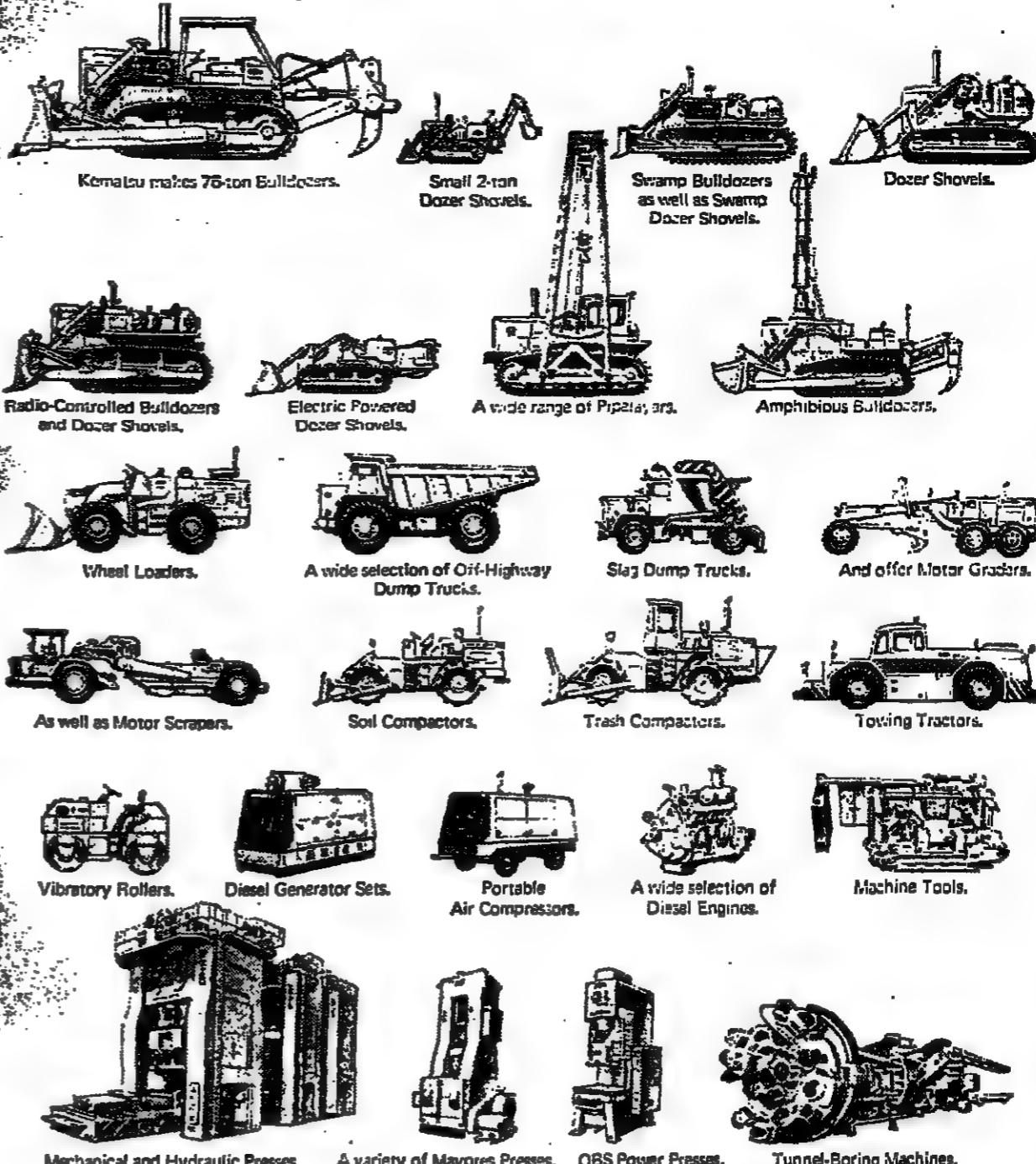
The banks, in turn, regard

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The port at Mina Jebel Ali, under construction by Gulf-Cobia for the Ruler of Dubai. The port, with 66 berths, is due for completion in February, 1981.

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For further information please write to: Mr. C. Tokcan, General Coordinator, Eczacibasi Holding A.S., Bilykdere Cad. 15/A, Sisli, Istanbul.



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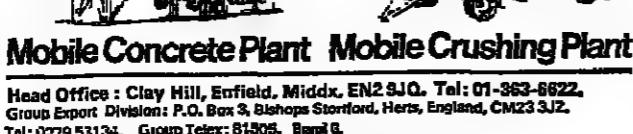
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## OVERSEAS CONSTRUCTION VIII

# Material suppliers seek new export markets

THE DOWNTURN in UK construction work has led many contractors and building material suppliers to look overseas to replace any softening of profits on the home market.

But with many large items like bricks and cement it is a costly and lengthy exercise to export, and this has meant that building material companies wishing to trade overseas, particularly in the booming development markets, have had to bear their share of building new manufacturing plants in these countries.

This can prove a risky business—as many contractors and suppliers have found to their cost in Iran—given the politically unstable climates in many of the Third World countries where development potential is greatest. Not only do British manufacturers operating in these countries have expensive assets at risk but there are often problems of finding a suitable partner to operate the plant.

Even if these difficulties are overcome the company still has

to repatriate its share of profits back to the UK—and this, too, can be a lengthy process—while countries such as Nigeria can all too readily decide to nationalise at least part of the business.

Thus, while the potential of these markets cannot be ignored, British suppliers are also well aware of the risks they may be taking by investing cash in overseas projects.

However, it would be unfair to paint a completely bearish picture of the overseas development markets, which have provided in many cases a more than useful cushion against the downturn in UK construction activity.

The problem facing companies trying to export materials direct from the UK was perhaps best summed up by London Brick, which three years ago produced figures showing that in one case where a price had been given for delivery to Riyadh in Saudi Arabia, the transport charges worked out at 41p a brick—21 times the ex-works price of the bricks themselves.

But the export markets should not be dismissed. Building materials embrace a wide range of products from door knobs to structural steel supports, and the smaller products are easily shipped. It can even be economic in some cases to ship bulkier products like cement. Of a total world consumption of cement estimated last year at around 700m tons, approaching 40m tons were shipped direct from one country to another.

Because of the vast range of building materials and components manufactured in this country, accurate figures on export levels are difficult to arrive at, but exports of building materials from the UK may have approached £1bn last year.

### Demand

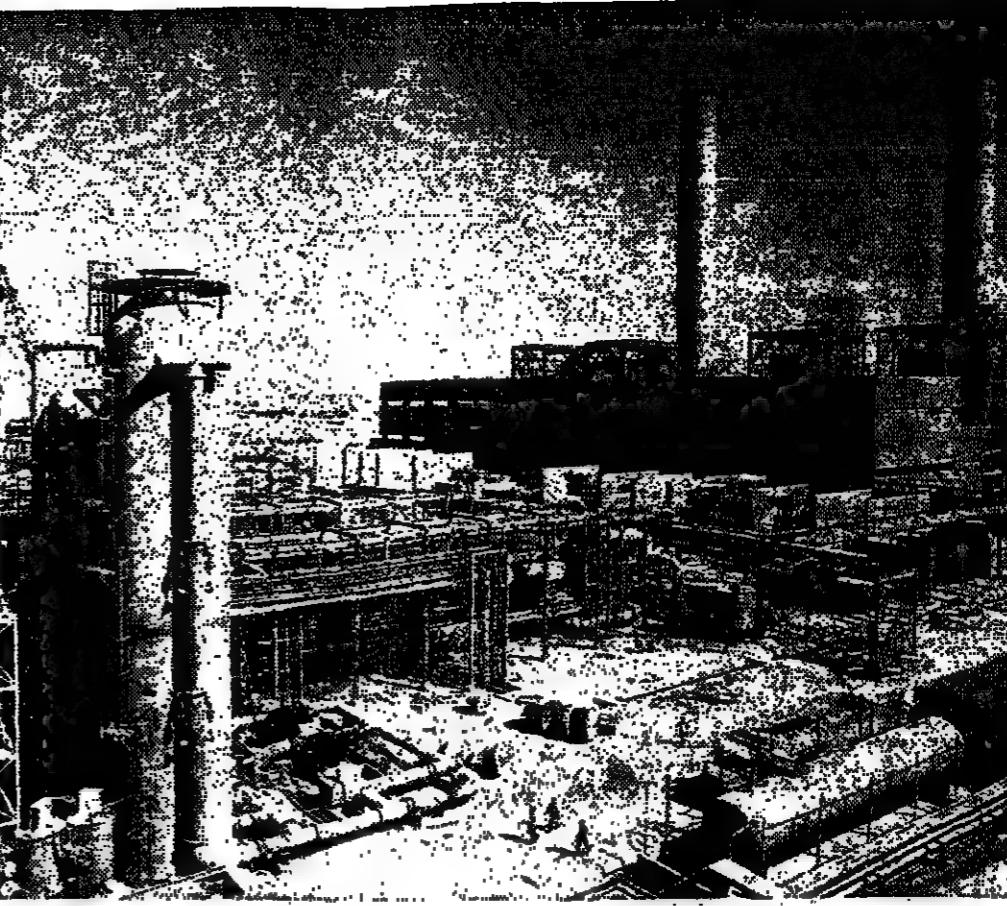
However, UK suppliers may find life a little tougher in the immediate future. The rising value of sterling is continuing to blunt the competitive edge across the whole range of British goods, while a number of important export markets are looking a lot less buoyant these days.

A spokesman for the National Council of Building Material Producers said that there are clear signs that the "flattening-out" in the level of construction work in the major Middle East markets is continuing.

In Nigeria, another important development market, some British suppliers report a marked slowing down in activity as the country's economy moves into recession. London Brick, for example, has just trimmed its operations in Nigeria. The group also has a 20 per cent stake in a brick works in Iran. But here prospects look perhaps a little brighter than for many construction companies with investments in Iran. London Brick's stake is in a plant with two brick kilns one of which had been working for around 12 months when the troubles erupted. Brick production has now restarted at this kiln, and it is hoped that the second will be fired shortly. However, there is always the fear that the new authorities will attempt to nationalise businesses with overseas interests.

The group has also had problems in Abu Dhabi where it has presently closed down its operations, and its difficulties in Nigeria, Iran and Abu Dhabi led to £280,000 extraordinary loss last year. Against this the group's traditional UK brick business performed well, with a recovery in UK private house-building last year. The Crayford brickworks and garden products generated export sales of £4m, and total group pre-tax profits rose from £12.2m to £14.1m in 1978.

London Brick's recent experience in Abu Dhabi, Nigeria and Iran ideally reflect the risks and problems facing UK suppliers looking overseas to reduce dependence on a home market, although London Brick's overseas exposure is much less than some suppliers.



A desalination and power plant under construction at Jeddah, in Saudi Arabia. The civil sub-consultants are Sir William Halcrow and Partners; with Eubank and Partners as consulting engineers. Eubank has strong involvement in the Middle East and has recently won new contracts in Malaysia, Venezuela and the Bahamas.

Blue Circle Industries—formerly Associated Portland Cement—last year earned just over half its £51.6m pre-tax profit from its overseas operations.

North America remains its most important overseas market generating around 20 per cent of total group profits with Asia and the Middle East generating a further 14 per cent and Africa 15 per cent. At the end of last year Blue Circle announced that it had completed financing arrangements for a further three major overseas projects, together valued at £176m. These were in Mexico, Malaysia and Nigeria.

Redland with pre-tax profits of £39.4m in 1977-78 is another major UK building materials group with very strong overseas interests. Its last report and accounts showed that only just over a third of total profits is generated from UK sales. Its major overseas market is West Germany, which generated 38 per cent of group profits, although this share has declined in recent years. In 1976-75 West Germany contributed exactly half of group profits, although profits across the board were generally lower that year.

The group has recently embarked on a U.S.\$100m shopping spree in the U.S. and as a first step announced in March this year that it had agreed to proceed with a \$29.2m (£14.4m) takeover of Season-All Industries, the U.S. manufacturer of aluminium storm windows and doors.

Marley is another British company which is generating an increasing share of its profits from overseas operations. Sales from abroad last year were £88.4m out of a total turnover of £251m. Chairman Mr. O. A. Aisher said in Marley's last annual report: "We are actively searching for new investment opportunities particularly in Europe and North and South America. In the not too distant future it is likely that Marley will be employing more capital abroad than at home."

Given the current decline in activity in the Middle East and Nigeria and the apparent virtual loss of an important market like Iran, competition to find new overseas business will increase. The Far East may be one market that British suppliers should be looking at. But the prospect of future rewards will have to be weighed against potential risks.

Andrew Taylor



Work in progress on a station for the Hong Kong Mass Transit Railway which, by the mid-1980s will be carrying an estimated 1.8m a day, or about 40 per cent of the population of Hong Kong and the New Territories.

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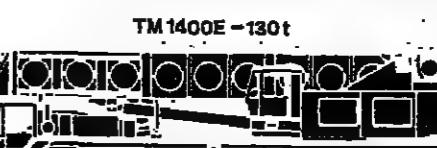
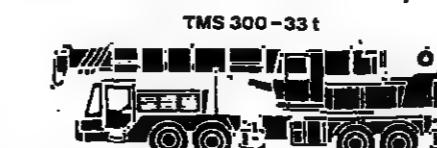
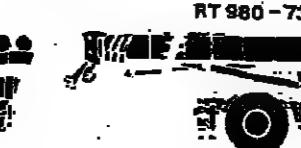
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The U.S. economy on the eve of the Tokyo summit: By JUREK MARTIN in Washington

# America on the edge of recession

Y senior White House not one of the economic makers, was waxing eloquent at a pre-Tokyo summit last week on the consequences of the challenge confronting the industrialised world. Lifestyles and traditions were at stake, and almost enthusiastically the principal democrats pursued their differences over common policies to demand for conveniences of energy and to alternative sources of

earlier, Mr. Michael President Carter's Secretary, was putting arms in more cautious terminology. The 35 increase of oil prices with the prospect of come when OPEC this week did indeed possibility of a serious recession. But, he it was not an inevitable

as the U.S. was com- application of tight fiscal and monetary policies, combined

right public and private response to the energy could ensure that the avoided the worst of is recession and, con- inflation. A recent other words, he said here already nor the corner and the tried "soft landing" for years of exceptional expansion was still

the Treasury Secret- taken to qualifying qualified predictions forecasting, he noted, ago, has become so able that "the traditional tales have been o ground glass." There

are those in Washington who believe that Mr. Blumenthal, as he presides over the putting together of the Administration's mid-year economic review due out next month, has already privately shifted to a more pessimistic assessment of the future. Certainly, the consensus view among private economists is that even if, as some believe, the recession has not already arrived, when it comes it will be longer and deeper because of the energy problem. The trouble is, many now say, that an extended slump may not significantly reduce the double digit rate of inflation.

The statistics, inevitably, are extremely confusing. A recession is said to have occurred if the economy records two successive quarters of contraction. In the first three months of this year, according to the latest revised figures, Gross National Product advanced in real terms by 0.8 per cent at an annual rate. This compared adversely with the last bloom of the final quarter of last year when GNP expanded sharply at an unsustainable annual rate of nearly 7 per cent.

## Severe winter

There clearly were some extenuating circumstances in the first quarter, especially the severe winter. But when the April indicators came in with huge drops of industrial production, housing starts, car sales, orders for durable goods, and the overall index of leading economic indicators, the writing seemed to be on the wall.

But again, April was unduly influenced by special factors—the truck drivers' strike, a bunching of religious holidays, even statistical aberrations.

Thus May produced something of a rebound—not enough to

wipe out the losses of the previous month, but sufficient to

induce some second thoughts. Industrial production rose again, as did housing starts and orders for durable goods. Unemployment held steady at 5.3 per cent, close to its four-year low.

Moreover, May also produced at least a small break in the inflationary spiral, as the expected decline of food costs held down the rise of the Wholesale Price Index to a modest 0.4 per cent. Business capital investment plans—forecasting more than 5 per cent expansion in real terms this

the lack so far of a notably successful exports drive. But Mr. Blumenthal was none the less emboldened to issue what might be described as a veiled hint—much more subtly delivered than in his celebrated and losing confrontation of earlier this year—that the Federal Reserve should not move to relax monetary policy.

There is, however, the nagging fear that the full impact of soaring energy costs and tight supplies on the economy has not yet fully been appreciated. Mr. Blumenthal estimated that the price increases for oil already put into effect this year could add at least 1 percentage point to the domestic inflation rate and knock at least 1 percentage point off growth this year and next. With the now outdated official predictions of January only holding out the prospect of a 2.5 per cent real expansion in 1979, the margin of error for avoiding a recession is potentially perilously small.

It is very hard at this stage to quantify the further damage the economy is suffering because of the energy crunch. While the industrial sector seems so far to be avoiding the worst, already sluggish productivity is hardly going to be helped when much of the workforce spend hours in a queue at a filling station waiting to fill up their cars.

The services sector, travel, entertainment, and leisure in particular, have begun to feel the pinch. More generally, protests of special interests, be they the independent truckers, the farmers, or the taxi drivers, in pursuit of additional fuel allocations can only aggravate problems. So far, the U.S. has met its pledge to the International Energy Agency to cut consumption by 5 per cent mostly by involuntary means: it is by no means clear that the maintenance of such a regime, which may become more severe,

over a protracted period can be easily managed.

The possibility of energy problems causing a downward lurch of economic fortunes poses some serious questions about the Carter Administration's abilities to control events. It is not necessary to repeat here the frustrations Mr. Carter has encountered in trying to raise the public awareness of energy problems and to get appropriate legislation through Congress. But it may be added that, for whatever reason, Congress seems to be having second thoughts about automatically dismembering whatever the President proposes. In the last month or so, Capitol Hill has been buzzing with bills to promote alternative sources of energy supply. There even is talk of reintroducing a variant of the rationing authority which the House of Representatives denied the President in April.

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The same question must be asked of Mr. Carter, an unannounced candidate for re-election. His public response so far has been clear: he has said incessantly that he will have no truck with mandatory wage and price controls even if Congress gives him the authority to impose them, and

unnecessarily expansive, thus spurring inflation.

He says he has no intention of making the same mistake again. Since the Administration now speaks much more with one economic voice—his—it is hard not to believe him. But Washington remains a sieve, and there are already mutterings emanating from the White House and Treasury that for economic, if not, it is said political reasons, a severe recession could change even Mr. Blumenthal's current opinion.

Thus when Mr. Carter makes

his economic exposition to the six other heads of state in Tokyo, he will probably tell them little that they do not already know. The downturn in economic activity, whether or not it meets the official definition of a recession, is the most advertised that the U.S. has experienced in years. At least Mr. Carter has the painful consolation of knowing that in Tokyo most of his summit colleagues are in the same boat, facing the same problems.

## Wage settlements

The outlook is perhaps less encouraging when considering Mr. Carter's anti-inflationary policies. A key element in the voluntary wage and price guidelines system—the use of Government procurements, sanctions against violators—is being argued out in the courts. The Government lost the first round, but won the second last Friday.

For all the Administration's protestations to the contrary, the guidelines themselves have clearly been broken in a number of major wage settlements, in particular the Teamsters, the

United Airlines machinists and the Rubber Workers. The guidelines are bound to be tested to the hilt in the car industry negotiations this autumn, when economic difficulties could be further exacerbated by a major strike. Congress has thoroughly squashed the proposed "real wage incentive scheme," tax incentive

in this regard required stiffening, which maybe it does not, then the force to do it these days indisputably is Mr. Blumenthal's. The Treasury secretary has had a roller coaster ride in Washington, but is now in the ascendancy, enshrined as head of the Economic Policy Group in the Administration and as the President's chief economic spokesman. He has admitted publicly that in 1977 economic policy, then tailored to the need to reduce unemployment, was

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## Backbone

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his economic exposition to the six other heads of state in Tokyo, he will probably tell them little that they do not already know. The downturn in economic activity, whether or not it meets the official definition of a recession, is the most advertised that the U.S. has experienced in years. At least Mr. Carter has the painful consolation of knowing that in Tokyo most of his summit colleagues are in the same boat, facing the same problems.

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The same question must be asked of Mr. Carter, an unannounced candidate for re-election. His public response so far has been clear: he has said incessantly that he will have no truck with mandatory wage and price controls even if Congress gives him the authority to impose them, and

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## Recovery trend continues at Elliott Peterborough

THE RECOVERY at Elliott Group of Peterborough, begun in the first half, continued in the second six months and the year to March 31, 1979, finished with pre-tax profits of £813,000 compared with a loss of £220,000 last time.

Mr. A. W. Houston, chairman of the manufacturer of relocatable buildings, furniture and joinery says the company starts the current year with a healthy order book, and the Board looks forward to further progress.

The Board is actively pursuing new product and marketing policies so the company will be well placed to assign its resources towards the needs of the 1980s.

At the halfway stage, there was a turnaround from a £145,000 loss to a profit of £105,000.

Turnover for the year rose from £16m to £16.85m. Net profit came through at £513,000 compared with £58,000 previously.

The net final dividend of 0.75p (1.15p the total to 1p) 40.25p, stated earnings per 10p share, is 4.01p, against 0.52p. Assets per share are given as 44.75p (41.33p).

The directors have concentrated on strengthening the group's traditional activities and on disposing of assets to reduce borrowings, which were down from £5.07m to £4.86m. Wharf management was not in the mainstream of activities and, in January, an offer was accepted for Medway Wharfingers, which reduced borrowings by nearly £600,000.

The group has sold its former headquarters, St. Peter's House, and contracts have been concluded for the year end and for the sale of the Nessie Aycliffe factory for £500,000. These and other disposals have realised £1.3m. In the building division, year.

### INDEX TO COMPANY HIGHLIGHTS

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Holden (Arthur)	20	8	Renwick	20	6
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Elliott of Peterborough had a successful year, meeting the demand from Government and industry against strong competition. Last year's reorganisation benefited Medway Building Group, which performed well.

Nesco Furnishing Interiors has gained new customers; plans are in hand to move production to other group premises in the area. Several useful contracts were won by Elliott-Medway Construction (Scotland). Including the accommodation block for the Torness nuclear power station.

The position of the joinery division has been consolidated against declining trends for the industry as a whole. Sharp Bros. and Knight improved its penetration into the standard window market, as well as seeking opportunities overseas.

Strathclyde Sawmills maintained its level of business and gained new customers, despite the slowdown of business in the first quarter of 1978.

Of the overseas division, the directors say work in progress in the group accounts includes £148,000 for 11 boys' schools and £575,000 for kindergartens in Saudi Arabia. Final settlement, including retentions, will fall due for payment in the current year.

### • comment

Elliott Group is gradually pulling itself together after the self-inflicted wounds of the past couple of years, and the pre-tax profit is not disappointing, even if the return on capital employed still falls well short of the 25 per cent for which the company is aiming.

The programme of asset disposals continuing into the current year should help take debt to less than 80 per cent of shareholders' funds unless there are unusually high stockbuilding.

Mr. A. K. A. Collins, the chairman, says these results must be "considered satisfactory" in the light of the difficulties affecting the group's activities in the building and construction industry, which account for 80 per cent of the profit.

Following a very good first quarter, the hard winter and the lorry drivers' dispute retarded second quarter progress in this group sector, and turnover for the half year was only marginally higher at £1.24m (£1.23m).

Higher demand for heating oil during the cold weather led to increased profitability in the group's fuel distribution division, where operating remuneration rose from £291,188 to £491,478, on sales of £7.41m (£3.72m)—a full six-months contribution from Swansea-based Celtic Oil Supplies, acquired December 1977, has been included.

On full year prospects, Mr. Collins says that despite continuing poor weather and the problems facing the oil industry, he expects profits to exceed the record £539,141 of 1977-78.

The net interim dividend is effectively fixed from 0.35p to 0.39p from earnings per 10p share of 1.15p (0.81p). Following dividend restraint removal, the Board intends to increase the net total by 50 per cent, subject to trading results for the year reaching anticipated levels—last year, payments totalled an equivalent 0.625p.

After tax of £130,400 (£110,750) half-yearly net profit improved from £94,656 to £119,886. The interim dividend absorbs £51,738 (£36,208).

## Marshalls (Halifax) increases 23% to finish at £2.67m

AS FORESHADOWED at mid-way, Marshalls (Halifax), the concrete products, rock drilling and handling equipment group, reports a tenth successive year of profits growth. On sales 19 per cent higher at £27.02m, pre-tax surplus increased 23 per cent from £2.16m to £2.67m for the year ended March 31, 1979.

Mr. David Marshall, the chairman, says "this welcome improvement in average margins was achieved in spite of the harshest winter in many years and especially tough trading conditions in the engineering division."

"Trading in the current year is satisfactory and we face the future with confidence and a determination to succeed," he adds.

First-half profits were up from £1.07m to £1.31m and the chair-

man then forecast that the full year figure would exceed that for the previous year.

The dividend total is lifted by 28 per cent, with a final of 8p bringing the net total to 7.5p (5.84p) per 25p share, from stated earnings of 36.41p (34.28p). Mr. Marshall says the proposed dividend more closely represents the company's earning capacity.

### • comment

Despite a thin winter, which saw second half pre-tax profits rising by less than three per cent, Marshalls (Halifax) has again produced record results. Earnings from Halifax Tool were lower but the concrete division profited from the strength of the home improvement market and

helped to explain the caution. The yield of 7.1 per cent provides good support to the rating.

## Melody Mills hits record £826,000

TAXABLE profits of Melody Mills, wallpaper manufacturer, expanded from £506,905 to a record £826,533 in the year to March 31, 1979, on increased turnover of £9.93m, against £7.97m.

The directors say sales in the first quarter of the current year have been maintained at satisfactory levels.

At the halfway stage, the surplus was up from £163,000 to £310,000.

The net dividend for the year is hoisted from 3.24p to 5p. A one-for-one scrip issue is also proposed, together with a share dividend.

After tax of £428,000 (£276,361), stated earnings are higher at 22.9p compared with 13.9p.

Fixed assets were lower at £4.26m, against £5.42m, while net working capital increased from £1.29m to £1.49m.

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## Vectis Stone up halfway

DESPITE strikes and severe weather, pre-tax profit of Kenning Motor Group, expanded from £22.75m to a better-than-expected £27.1m in the first half to March 31, 1979.

Turnover rose from £105.9m to £114.39m.

Ate estimated tax marginally lower at £730,000 against £740,000, net profit was £1.98m compared with £2.01m.

A maintained interim dividend of 1.75p net per 25p share is declared. Earnings per share are shown to be down from 7.49 to 6.3p basic, from 6.8p to 6.2p fully diluted and from 4.6p to 4.0p fully taxed.

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## UK COMPANY NEWS

## BIDS AND DEALS

## Howden U.S. venture

By N. MOORE  
For Howden Group, the new company is to participate in the newly emerging London insurance market, forming a writing management team with Fred S. James, the Howden is the second major insurance quoted UK broker to express a positive interest in the New York

## Wellman rejects Redman offer

By JAMES BARTHOLEMEW

exchange. The first was Willis Faber, which announced earlier this year that it was to participate in the new exchange with Johnson and Higgins.

The new Howden-James venture is to be conducted through a joint company, owned equally by Howden and James.

The new company, to be located in New York will, according to Howden, "provide a broad range of underwriting management services both independent of and in conjunction with the proposed New York insurance exchange. It will be operated independently of Howden's and Johnson's brokerage operations and will accept risks from all insurance and reinsurance brokers."

James recently broke off its five-year-old equity ties with Minet Holdings, another major insurance broking concern, and has been writing specifically about which UK insurance broker it would forge new links with.

Howden said yesterday that the announced arrangements will be confined to the proposed underwriting management company in the U.S. and both Howdens and James will be independent in all other respects.

## PORTSMOUTH AND DERLAND NEWSPAPERS, LIMITED

## SIR RICHARD STOREY'S STATEMENT

Profit and Inflation Accounting delighted to report a record profit which, on an cash basis, rose by 52% from £1,388,000 to £2,207,000. Company first published its accounts in an inflationary year and this process has now been refined to actual valuations instead of Government indices. On the profit becomes £2,108,000.

Excellent result is a tribute to the efficient work of our number of employees. It is also a tribute to our unfettered policy, over many years, of making investments in the best plant, machinery, and equipment. Such investment now provides two modern bases both in South and Sunderland, and the Hartlepool buildings renovated.

After seven years of statutory dividend control, the Company has lagged behind both average employee remuneration and the rise in the cost of living. Current legislation has to be partially remedied and an increase is now

expected to help the share capital market employed.

Shop in Journalism Company has supported the Newspaper Society's of press freedom from those politicians who would it. I have mentioned this fully in previous years now only my hope that Government will legislate at inhibiting the closed shop which could damage trade union to control newspaper content.

Disputes profit was reduced by the provincial journalists' strike, and particularly unpleasant. It is truly sad to have to report, yet again, that disputes, which the Company is virtually powerless to, and from which its employees derived no benefit, led the Company's performance to the detriment of

advertising. Volume of increasing revenue more by advertising rate than by raising cover prices has continued. The content of the newspapers has been improved and campaigns used to stimulate sales. I am pleased that with these policies advertising volume generally and the Company's total revenue rose substantially, circulations of all its newspapers. Moreover house-rage—the proportion of households in each circulation-taking the Company's newspapers—has consistently this is important as it enhances the value of the to advertisers. In this context it is reassuring to Harris International's qualitative research reveal that newspapers are generally more highly regarded by than any other form of advertising.

years ago the newspapers in Sunderland were moved to high-quality printing and composition. Since then negotiations to evolve a satisfactory agreement have continued with the production, agreeably no agreement has yet been reached to a proper use of the resources available but one should end soon.

Policy and the Future The Company's policy to provide the best working conditions, and motivation for employees; in return continues to expect from employees that high loyalty which in the past made possible the proper use of the newest technology. Optimum use of such technology delayed for the last two years in Portsmouth: this requested by the National Graphical Association to is a full discussion with the Company. These have not finished; however, the inability of the introduce machinery of a kind originally scheduled for Portsmouth in 1977, is a worrying omen as is the the trade unions and the Newspaper Society to national agreement for this technology.

the Company's duty to its customers, employees, and to maintain its record of investment and optimum quality. Failure to maintain these must mean charging a necessary for newspapers and advertisements. charges will simply be for the benefit of those ones which continue to prevent the proper use of. I feel that if the Company were now permanently from progressing in the way which, in the past, to that disaster zone where national newspapers are a general control of working practices and policy there almost wholly replaced by trade union domination. The future of at least some of these newspapers is threatened. Trade union leaders tell the public that management is the reason for the decline production in the national newspapers and I am determined that charge may be levelled against this Company's past by future trade union leaders looking back on

attempting to do nothing which, interestingly, is not common place. While it is true that only one newspaper makes optimum use of the machinery now there are hundreds of newspapers operating that way America and in the Far East and over 30 in Western Europe to mention countless organisations outside

Company's implementation of a policy of progress has employees by increasing the number of both union and non-union employees by enabling the Company to pay as good as, or better, than comparable newspapers and by providing a high quality of employment for the future. This policy has benefited customers by excellent newspapers. For the shareholders, this provided a continuously good investment. In these times it cannot be doubted that were the Company's trade unions, for whatever expediency, to reverse the interests of precisely all those whom the policy of favours would be severely damaged.

negotiations are designed to persuade employees of the trade unions concerned to permit the Company optimum use of the best it can afford. I assure everybody that if this investment, which has never been fettered in the Company's can again be unfettered, nobody need lose employment as a result of the introduction of the proper use of the machinery and that, moreover, all will benefit by its continuing growth and ability to maintain job

ops. At sight this subsidiary's profit of £39,000 (£56,000) is not satisfactory, but I believe the decline is temporary and the profit to rise substantially. Profit was reduced by exceptional expenditure: the news shop's initial improvements and the movement of the accounts department and ended trading: the national newspapers' many stoppages usually severe weather in the North-East.

numerical Radio station, Metro Radio (Tyne and Wear), Radio Tees and Radio Victoria (Portsmouth) made profits and have declared a dividend. Future prospects are good.

cord, and in this I am specifically joined by the other our considerable gratitude for the remarkable service to the Company given by Mr. E. S. Hoare E. T. W. Galpin who retire from the Board this year. We have worked life with the Company and served it with dedication and loyalty which should, surely, be an example to the past has contributed to the Company's strength present and here I can add that Mr. Hoare and Mr. for much of the last half century, have been an important part of that management and it is, therefore, the f their work which are being harvested today.

## Reed confident: plans further consolidation

The aim at Reed International is to use the next 12 months to consolidate further the group's position, in order to establish an even sounder base from which to pay increased dividends in future. Mr. A. A. Jarrett, the chairman, says in his annual report.

It is still important that gearing be reduced and that currency exposure caused by mis-matched assets and liabilities be eliminated.

"We are confident that these objectives can be met," Mr. Jarrett says.

The keys lie in successfully completing the group's restructuring and continuing to improve the earnings base in current cost rather than historical accounting terms.

Directors have authorised a higher level of capital expenditure in businesses that have been inadequately invested in in the past, particularly in the re-equipping of the packaging

printers, modernisation of the printing factories and a continued high rate of investment in waste paper recycling.

The chairman says a further increase in capital expenditure is planned for the current year, but the group will be spending less than depreciation in current cost terms.

The Board considers that, plied by such subsidiaries may, have been installed.

It is believed that proceedings arising out of the same events have been issued against some 1,100 other defendants and that the total amounts claimed against all such defendants collectively is in excess of U.S.\$20m.

Proceedings have also been started in the U.S. against the company and two of its subsidiaries claiming \$5m. On the basis of legal advice, the company is of the opinion that it and its subsidiaries have a good defence and they have accordingly denied liability.

Action, instituted in 1970, against certain Canadian subsidiaries, for alleged pollution of certain lakes and rivers in N.W. Ontario in the aggregate amount of some \$168,000 are being contested in the courts.

During 1978, a writ of summons was issued against certain Canadian subsidiaries on behalf of numerous plaintiffs claiming damages resulting from alleged pollution in N.W. Ontario. The plaintiffs have not yet filed a statement of claim, and it is not possible to estimate the ultimate liability, if any, which may arise should the matter proceed.

Meeting, Savoy Place, W.C. August 2, at noon.

## ELSWICK-HOPPER

To meet the long-term expected increase in the cycle market and to boost exports, ELSWICK-HOPPER is to merge its subsidiaries, ELSWICK-HOPPER Cycles and Falcon Cycles.

The new company will be called ELSWICK-FALCON and will formally come into being next February.

## BTR reaffirms intention to mount £26m Bestobell offer

BTR, the rubber, plastics and engineering group, is pressing ahead with its plan to bid £26m for Bestobell, the fluid engineering and insulation concern headed by Mr. Sandy Marshall.

Earlier this month, Mr. Marshall, formerly managing director of P. O. rejected takeover approaches from BTR claiming there would be no commercial advantages for Bestobell in a merger.

Yesterday, however, BTR reaffirmed its intention to make a bid of 300p for each Bestobell share and at the same time promised to recommend total net dividends for 1978 of 10p per BTR share, a 37 per cent increase on the equivalent 7.3p paid last year. The company, however, declined to say whether the offer would be made in shares or cash, or both.

**Thermo-Skyships issue details**

The money being raised by Thermo-Skyships will be needed in two parts. Initially around £1.0m will be required to complete the design stage leading up to the building of a prototype. A further £4.5m will take the aircraft to the point where a certificate of airworthiness is received. The first phase should be completed within a year and the second by mid-1982.

Thermo-Skyships recently acquired Mercantile Airship Transportation (MAST) which has been working on the development of airships for the past five years. MAST, and more recently Thermo-Skyships, has been financed by private individuals, who own deferred capital, and European Ferries which owns 90,000 ordinary shares and has also loaned money which will be repaid by this issue.

Thermo-Skyships is attempting to do nothing which, interestingly, is not common place. While it is true that only one newspaper makes optimum use of the machinery now there are hundreds of newspapers operating that way America and in the Far East and over 30 in Western Europe to mention countless organisations outside

substantial borrowings. But he insisted this was only one factor among many that were more important. He said that Wellman already had licence to make products of the General Electric Department in question and "it is a somewhat unusual move to buy your licensor."

Mr. Anthony Dockerty, group secretary of Wellman, described Redman's claim as "ridiculous" as Wellman is not making Wellman as "a complete rubbish". Wellman had looked at Redman and it took its stake earlier this year in the year to September, 1977, £400,000 of the £2.5m pre-tax profit came from Temporary Employment Subsidy.

Redman was "not as strong a ship as they try to make out," he said, and he thought Redman was trying to broaden its base. From a technical point of view there was no advantage to be gained from a merger. A spokesman for Redman reported that such arguments were irrelevant as the bid was for cash and the credibility of Redman therefore did not arise.

The two sides are likely to have to confront each other in open argument when Wellman has its EGM at which shareholders will be asked to approve the proposed American acquisition. Mr. Dockerty said yesterday that the date for this meeting would be announced soon.

Wellman's shares ended the day 7p above the offer at 72p, up 17p on the day. Redman's shares were unchanged at 66p.

to become part of the BTR operation and to adopt its business philosophies.

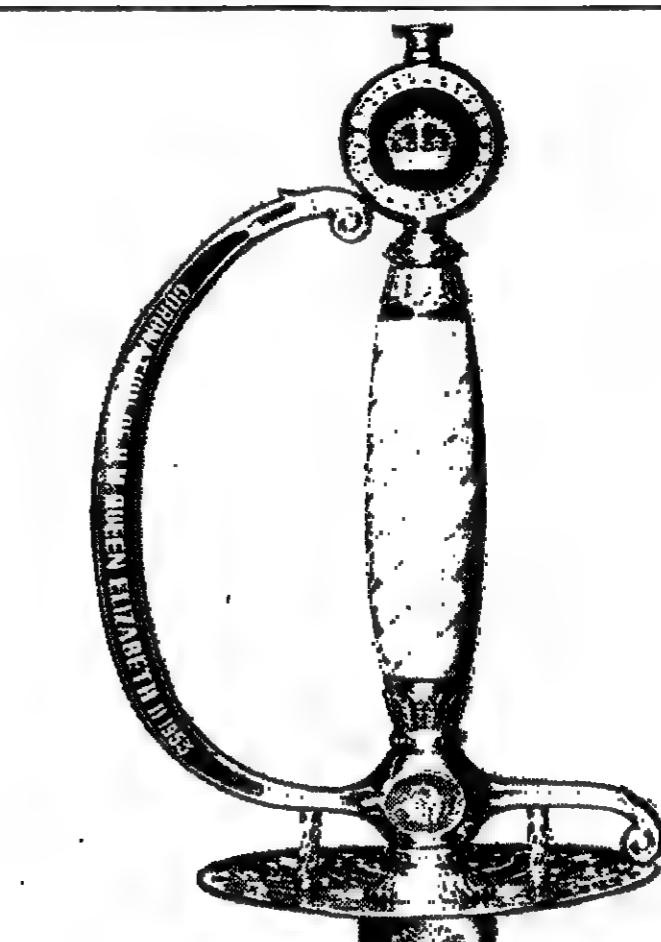
A spokesman for Bestobell said the directors would be considering the latest development today but he did not think there was anything in the letter which would make them alter their position.

Bestobell's share price finished 5p higher at 203p last night but BTR shares slipped 3p to 304p.

**FERRANTI**

Ferranti is acquiring from De La Rue the Crossfield facility for the installation, servicing and refurbishing of the Ferranti Autocourt system, for an undisclosed sum.

Autocourt is an electronic fuel pump and forecourt system used by petrol filling stations.



## Wilkinson Match

Group Results for Year ended 31st March, 1979

- Pre-tax profits increased by 33%
- Earnings per share (fully diluted) up by 17.5%
- True Temper makes important contribution

	1979 £'000's	1978 £'000's
Turnover	271,686	192,310
Operating profit	24,902	17,642
Interest	5,900	3,338
Profit before taxation	19,002	14,304
Taxation	7,839	6,065
Profit after taxation	11,163	8,239
Minority interests	1,264	1,539
Attributable to shareholders (before extraordinary items)	9,899	6,700
Earnings per share (basic) (fully diluted)	34.40p 31.40p	29.65p 26.73p
Proposed total dividend (net)	11.37p	10.00p

Wilkinson Match is an international company manufacturing and marketing consumer products and safety and protection equipment.

If you would like a copy of the 1979 Report & Accounts, please complete the coupon and send it to: The Company Secretary, Wilkinson Match Limited, 13 Stanhope Gate, Park Lane, London W1Y 5LB.

Name \_\_\_\_\_

Address \_\_\_\_\_

## Record Sales and Profits for the year ended 30th March 1979

- \* Turnover increases 21.7% to £41m
- \* Pre-tax profit rises 34.7% to £4.9m
- \* Total dividend up 16.5% to 5.494p
- \* Earnings per share advances 23.3% to 15.9p

"In the current year sales of all divisions are ahead of the comparable period of last year and, given a stable economic situation and reasonable freedom from national industrial relations problems, the year ahead should be one of further progress."

Gerald Wightman,  
Chairman and Chief Executive.

For a copy of the full Report write to The Secretary,  
Sketchley Limited, Rugby Road, Hinckley, Leicestershire LE10 2NE.

**Sketchley Limited**  
Industrial workwear rental, dry cleaning and textile finishing

## WGI PRE-TAX PROFITS RISE BY 72%



Mr. D.R. Brooks Chairman

Points from the Annual Report and Statement for the year ending 31 March 1979

With profit before taxation of £2.05m (1977: £1.19m) the companies of this Group have combined to produce a record result exceeding that of last year by 72%.

The Board recommend a final dividend of 4.5p per share (1978: 3.8p).

An outstanding result from the Civil Division, which included a significant contribution from overseas contracts, is evidence that the demand for specialist foundation services continues.

In the Process Division West's Prochem Limited, formed two years ago, is ahead of schedule in both profit and turnover. West's (Australasia) Limited had a profitable year.

A record year for Tully Engineering Company Limited has contributed well to the improvement in the Mechanical and Structural Division's figures.

The Refractories Division has done well to maintain its profits in a year in which the steel industry, its largest customer, has been running well below capacity.

During the year the Group acquired three subsidiary companies. These acquisitions are consistent with the policy expressed in earlier years for the development of the divisions.

In the case of each company progress is ahead of that envisaged at the time of purchase.

The success with which the Group has established itself in specialist markets gives every ground for confidence in the future.

### WGI WEST GROUP INTERNATIONAL

Lords House, Alderley Road, Wimborne, Cheshire SK10 10A Wimborne (0655) 527483

Civil Engineering - Specialist Refractory Manufacture - Process Engineering - Mechanical and Structural Engineering

Companies and Markets

## UK COMPANY NEWS

### MINING NEWS

## Sibeka goes back to Western Australia

BY PAUL CHESSERIGHT

**SIBEKA**, the Belgian diamond group, is re-entering the Western Australian diamond exploration race only seven months after withdrawing. Last December it sold its 7 per cent stake in the Ashton venture, which had already found diamonds.

Its chosen vehicle is a joint venture with Swan Resources of Perth to undertake greenfields exploration at an unspecified location. In an odd twist to normal practice it will be Swan Resources, the junior company, which manages the project.

Swan Resources, which is listed on the Australian exchanges, today makes a formal announcement of the agreement to the Perth Stock Exchange. It will hold 25 per cent of the venture and Sibeka will hold 75 per cent.

The attraction of Swan Resources to Sibeka is thought to centre on the small company's technical staff. The geologist and mineralogist is Mr. Robert Mosig, who was a member of the small team which made the first discovery at Ashton.

The joint venture, although narrowly conceived in the first instance, could be extended later, perhaps to cover the exploration areas of Swan Resources has already claimed. It has prospects close to the Ashton joint venture areas, also copper tenements at Thredbo where reserves are established.

Swan Resources will receive a management fee for its work on the joint venture but it is searching for more capital. Dr. John Keay, the managing director, is in London this week as Norths, the Sydney brokers, seek to arrange a share placement with financial institutions. Some funds have already been raised in Australia.

Sibeka's return to Western Australia is a surprise, however, after its withdrawal from the Ashton venture, led by Cozinc

Riotinto of Australia. Its departure caused a flurry on the exchanges, not only because Sibeka was the only member of the consortium with direct diamond experience but because the sale of its stake for \$45.04m was considerably lower than market valuations of the Ashton venture.

Later statements from Sibeka indicated that it was concerned about the mounting costs of exploration in Australia and the expectation of further calls for funds. The group's natural diamond interests are based on Brazil, Venezuela, Zaire and Angola.

Indirectly Sibeka's renewed participation in Western Australia widens the scope of De Beers Consolidated Mines diamond exploration. De Beers holds 19.1 per cent of Sibeka as an investment, but does not play a direct role in management. The main shareholder in Sibeka is Societe Generale, the huge Belgian industrial and finance house.

In London yesterday, North West stocks were unchanged at 25p. Selection Trust's price was 310p after falling 3p.

In London yesterday, North West stocks were unchanged at 25p. Selection Trust's price was 310p after falling 3p.

Turnover improved from £55.1m to £75.6m.

After tax up from £807,000 to £1,000,000, earnings attributable after minority interests and extraordinary items progressed from £2.64m to £3.06m.

Dividends absorbed £1.51m (£1.35m). Retained earnings increased from £1.28m to £1.45m.

Last year's dividends are due for the sub-division of the 50p shares into 25p shares on July 31, 1978.

At half-year, when pre-tax profit was up from £1.82m to £2.45m, Mr. John Tavaré, chairman, said that taxable earnings in the second six months might not show the same rate of increase. Nevertheless the directors then considered that profit for the year as a whole would show a material increase over that for 1977-78.

One of the two pipes is thought to be on a water reserve in a block held by the Ashton joint venture. Under state mining legislation, an astute prospector may take up areas like water reserves within larger concessions if the concession holder does not stake his claim.

In London yesterday, North West stocks were unchanged at 25p. Selection Trust's price was 310p after falling 3p.

## Queen Margaret to offer shares

IN THE first flotation of gold shares for many years in Australia, stock in Queen Margaret Mines will be offered to the public in early August, reports Don Lipscombe from Perth.

The flotation is being organized by Spargos Exploration, and Queen Margaret Mines will have as its main asset a half share—with Spargos—in the Mount Ida gold mine east of Kalgoorlie and the Queen Margaret

mine, 230 km north west of Kalgoorlie.

The first gold pour at Mount Ida is planned for July 5. This mine will give the company an initial cash flow while the potentially more profitable Queen Margaret mine is brought to production.

Mount Ida operated from 1933 to 1967, but Queen Margaret worked only for about 12 years around the turn of the century. Spargos acquired a 50 per cent interest in Mount Ida last August and with its joint venture partners spent more than £380,000 (£18,185) on redevelopment.

Reserves at Mount Ida have been put at a proven 18,270 tonnes of ore grading 11.8 grams of gold per tonne and a probable 4,250 tonnes of ore grading 21.13 grams of gold per tonne, above the 200 metres level.

Production costs for this ore have been put by Spargos at £538 a tonne. The longer term objective is to expand and develop an area providing 100,000 tonnes of ore grading 17 grams of gold or more. This programme would cost £8480,000.

At Queen Margaret, the feasibility of dewatering and redeveloping the mine are being re-assessed.

In London yesterday, Spargos shares were down 1p at 18p.

### ASA BUYS MORE PLATINUMS

The bright outlook for platinum, where the free market price is around \$437 an ounce, is emphasised by the heavy purchases of platinum shares by the Johannesburg-registered ASA which acts as a vehicle for U.S. investment in South African mining issues.

In the three months to May 31 the company purchased 125,000 Rustenburg shares and 78,700 Impala shares.

These purchases have been financed by the sale of some of the company's shares in the gold producers of the Far West Rand—notably Elsburg in which ASA has reduced its holding from 309,900 to 24,900 shares, Blyvoor, in which it has 138,200 shares compared with 235,100 three months ago and Doornfontein where a holding of 701,500 shares has been cut to one of 588,200.

On the other hand, ASA has increased its holding in East Driefontein, Kloof, Hartbeest, Zandspruit and St. Helena.

Total net assets, including investments, at May 31 amounted to R241.3m or U.S.\$284.8m compared with R235.2 or U.S.\$277.5 on February 28. Assets per share of R25.14 (U.S.\$29.66) compared with R24.50 (U.S.\$28.91) on February 28.

### ROUND-UP

Anglo United, the Northgate group company, is starting a diamond drilling programme at its uranium prospect in County Donegal, Ireland. Initial results from a diamond drilling programme for gold in County Monaghan were described as "encouraging" by the company. Eight intersections in two holes have revealed grades ranging from 0.07 to 0.52 of a tonne of ore.

Sabina Industries expects to find a new joint venture for its base metals prospect at Nine Mile Brook, Bathurst, New Brunswick, according to the half-year report. The optimism is based on a review of work carried out by U.S. Steel before it withdrew and the trenching of a previously untested anomaly which contained high values of lead, zinc and silver.

\*\* \* \*

For example, in 1978 we moved into a new London Technical Centre, which is one of the most advanced computer centres in the world. This year we are doubling the capacity of the communications we use internationally to carry stock and commodity market prices, so that we can increase speed and volume.

Our trunk circuits operate at an average 99.25% reliability. We are now duplicating our main communications network to make our services even more reliable.

You may not have fully appreciated until now the strength of our communications support, but you should find it reassuring.

Our printed circuit board is integral to developments in computers and communications.

Reuters has invested large sums to provide over 10,000 clients in more than 100 countries with one of the most sophisticated worldwide computer networks, to ensure that they receive the first class service they rightly demand.

Modern communications provide our international team of 550 journalists with the tools they need to report market-moving developments to the world's financial centres.

We spend large sums on development. In most years we introduce a major innovation to improve our services.

## UK COMPANY NEWS

## Record profit by Whitecroft

### BOARD MEETINGS

TODAY

Interline-Ashdown Investment Trust

Bond Street Finance Company

First National Finance Company

Greatlands Leisure, Trident Television

Grants-Avans, BAT Industries, Delt

erton, Equity Consortium Investment Trust

Evans' of Leeds, Gilstrap, Helms, L

Evans Holdings, Investment Trust

Spine

INTEREST DATES

Interline-Birmingham Pallet

Greatlands Leisure, Trident Television

Grants (F.)

Whitecroft Trust

First National Finance Company

Greatlands Leisure, Trident Television

Grants-Avans, BAT Industries, Delt

erton, Equity Consortium Investment Trust

Evans' of Leeds, Gilstrap, Helms, L

Evans Holdings, Investment Trust

Spine

WHITECROFT

£200,000 for the 11 months to

March 31 but after interest costs

the contribution was halved

Moordale added around £5m of

sales—roughly the same figure

as the other newcomer, Randall

which only managed to break

Whitecroft sold its leather

producer, Midland, and also

traded its engineering and con

struction activities. The textile

division's profits was about

per cent up although picked

earlier in the year cost it about

£240,000. The building of

timber activities suffered a

slight loss. On the engineering

and construction side, the Ryb

machine tools group performed

very well. The outlook for the

current year is tempered by

economic prospects for the

country but a further improve

ment could be expected. The

shares, at 108p, have a stat

of 5.1 and a yield of 10

per cent.

## Northern Goldsmiths boosted to £453,218

RESULTS FROM PTS Group and

Manor House Finance since

December 12, 1978, boosted tax

able profits of Northern Gold

smiths Company, retail jeweller,

the amount available emerged

£222,361 compared with £181,3

last time.

Earnings per 25p share are

given as 7.88p (4.48p) and a

dividend stepped up to 2.375

(2.0888p) net with a final

1.5251p.

The directors state that

dividend restraint ends on Ju

31, they intend to pay

additional 0.424p in September

James Cropper & Company Limited

The following are the unaudited preliminary profit figures for the year ending 31st March 1979.

	1979	1978

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and Markets

## Dollar weak

AR fell sharply currencies yesterday, the dollar weighted index rising to 68.9 from 68.6, having stood at 68.9 at noon and 68.8 at longer positions. The week's OPEC meeting was further with U.S. trade rates this week. Consumer Price Indexes including the dollar and the Swiss franc gave the U.S. unit

SOURCE: BANK OF ENGLAND



Sterling continued to improve, with the dollar weighted index rising to 68.9 from 68.6, having stood at 68.9 at noon and 68.8 at longer positions. Against the dollar it opened at \$2.1485, its lowest level during the day, and rapidly rose to a high of \$2.1630 at 12.1640 before coming back to \$2.1600 around noon. Further demand pushed the rate to \$2.1630 but it fell again, to a low, probably on profit taking, to close at \$2.1585-\$2.1586, a rise of 1.75% from Friday, and its highest closing level since July 30, 1975.

**FRANKFURT**—The dollar was firm at DM 1.8408, its lowest since Friday, February 9, and compared with Friday's level of DM 1.8523. The fixing lasted longer than usual and the Bundesbank bought \$50m at that time.

**NEW YORK**—Early trading saw the dollar hold steady against most currencies from the yen, where it fell to Y213.60 from Y219.63 at noon in London. Trading remained cautious ahead of this week's OPEC meeting, with dealers anxious to see how much support the Federal authorities would be prepared to give should the dollar continue to show a weaker trend. The dollar was quoted at DM 1.8240 against DM 1.8655 last on Friday.

The D-mark, it M 1.8395, its lowest mid-January, and in from Friday's of DM 1.8550. Swiss franc it fell 1.643% from and the Japanese aged to gain at the rate of BFr 16.0740. However, this was only after continued support by the Belgian authorities, with intervention estimated at around DM 30m.

**TOKYO**—The dollar fell sharply against the yen to close at Y215.30, compared with Y217.80 on Friday. An dollar rose to cents against its Y215.30, compared with Y217.80 on Friday.

## EUROPEAN CURRENCY UNIT RATES

	Currency	% change	Central	Central	adjusted for	Divergence	limit %
ECU	Central against ECU	1.244	1.154	1.153			
central	against ECU	1.248	1.150	1.152			
central	against ECU	1.248	1.150	1.152			
June 25							
22.492	60.116	-1.244	1.154	1.153			
7.0592	7.24628	+2.28	1.150	1.152			
2.51054	2.42124	-0.75	1.150	1.152			
2.72077	2.76734	+1.71	1.152	1.150			
0.662638	0.675748	+0.73	1.07	1.07			
1148.15	1136.82	-0.88	1.058	1.058			

as for ECU, therefore positive change denotes a currency. Adjustment calculated by Financial Times.

## GE CROSS RATES

	Pound	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Swiss Franc
1.468		2.159	3.975	468.0	9.208	4.250	1.755	2.958	354.0	22.48
0.258	0.542	1.	1.048	14.84	4.866	2.030	0.840	1.173	22.48	
2.165		4.672	8.604	116.3	2.815	1.097	0.450	1.173	22.48	
1.085	2.844	4.517	80.18	10.	3.886	1.475	0.647	1.173	22.48	
0.383	0.808	1.180	180.1	2.594	1.	0.586	0.290	1.173	22.48	
0.259	0.405	0.912	100.0	2.112	0.616	1.	0.311	0.579	14.80	
0.556	1.024	2.218	567.7	5.187	1.880	0.432	0.200	1.408	55.51	
0.266	0.466	1.824	180.0	2.148	0.645	1.726	0.886	1.087	22.48	
1.071	2.071	3.296	780.0	2.077	0.577	1.408	0.886	1.087	22.48	

## THE POUND SPOT AND FORWARD

June 25	Day's spread	Closes	One month	%	Three months	%
U.S.	2.1592-2.1620	2.1592-2.1620	2.1592-2.1620 pm	3.19	2.1592-2.1620 pm	3.19
Canada	2.570-2.583	2.570-2.583	2.570-2.583 pm	5.05	2.570-2.583 pm	5.05
Neth.	4.35-4.38	4.35-4.38	4.35-4.38 pm	5.05	4.35-4.38 pm	5.05
Belgium	63.60-64.00	63.60-63.70	63.60-63.70 pm	2.95	63.62-64.00 pm	2.95
Ireland	1.05-1.07	1.05-1.07	1.05-1.07 pm	1.05	1.05-1.07 pm	1.05
W. Ger.	3.95-3.99	3.95-3.98	3.95-3.98 pm	5.18	3.95-3.98 pm	5.18
Portugal	142.40-142.50	142.40-142.50	142.40-142.50 pm	2.24	142.40-142.50 pm	2.24
Spain	1.02-1.05	1.02-1.05	1.02-1.05 pm	4.76	1.02-1.05 pm	4.76
U.K.	1.95-2.02	1.95-2.02	1.95-2.02 pm	2.93	1.95-2.02 pm	2.93
Norway	10.90-11.00	10.90-11.00	10.90-11.00 pm	2.76	10.90-11.00 pm	2.76
France	9.20-9.28	9.20-9.28	9.20-9.28 pm	2.93	9.20-9.28 pm	2.93
Sweden	1.88-1.92	1.88-1.92	1.88-1.92 pm	3.26	1.88-1.92 pm	3.26
Austria	29.15-29.25	29.15-29.25	29.15-29.25 pm	2.76	29.15-29.25 pm	2.76
Switz.	3.53-3.56	3.54-3.56	3.54-3.56 pm	12.90	3.54-3.56 pm	12.90

Banking rate is for convertible francs. Financial rate 66.65-66.75 pm. Six-month forward dollar 2.92-2.83 pm; 12-month 4.35-4.85 pm.

## THE DOLLAR SPOT AND FORWARD

June 25	Day's spread	Closes	One month	%	Three months	%
U.K.	2.1585-2.1592	2.1585-2.1592	2.1585-2.1592 pm	3.19	2.1585-2.1592 pm	3.19
Canada	2.570-2.583	2.570-2.583	2.570-2.583 pm	5.05	2.570-2.583 pm	5.05
Neth.	4.35-4.38	4.35-4.38	4.35-4.38 pm	5.05	4.35-4.38 pm	5.05
Belgium	63.60-64.00	63.60-63.70	63.60-63.70 pm	2.95	63.62-64.00 pm	2.95
Ireland	1.05-1.07	1.05-1.07	1.05-1.07 pm	1.05	1.05-1.07 pm	1.05
W. Ger.	3.95-3.99	3.95-3.98	3.95-3.98 pm	5.18	3.95-3.98 pm	5.18
Portugal	142.40-142.50	142.40-142.50	142.40-142.50 pm	2.24	142.40-142.50 pm	2.24
Spain	1.02-1.05	1.02-1.05	1.02-1.05 pm	4.76	1.02-1.05 pm	4.76
U.K.	1.95-2.02	1.95-2.02	1.95-2.02 pm	2.93	1.95-2.02 pm	2.93
Norway	10.90-11.00	10.90-11.00	10.90-11.00 pm	2.76	10.90-11.00 pm	2.76
France	9.20-9.28	9.20-9.28	9.20-9.28 pm	2.93	9.20-9.28 pm	2.93
Sweden	1.88-1.92	1.88-1.92	1.88-1.92 pm	3.26	1.88-1.92 pm	3.26
Austria	29.15-29.25	29.15-29.25	29.15-29.25 pm	2.76	29.15-29.25 pm	2.76
Switz.	3.53-3.56	3.54-3.56	3.54-3.56 pm	12.90	3.54-3.56 pm	12.90

Banking rate is for convertible francs. Financial rate 66.65-66.75 pm. Six-month forward dollar 2.92-2.83 pm; 12-month 4.35-4.85 pm.

## CURRENCY MOVEMENTS

June 25 Day's spread Closes One month % Three months %

U.S. 2.1592-2.1620 2.1592-2.1620 2.1592-2.1620 pm 3.19 2.1592-2.1620 pm 3.19

Canada 2.570-2.583 2.570-2.583 2.570-2.583 pm 5.05 2.570-2.583 pm 5.05

Neth. 4.35-4.38 4.35-4.38 4.35-4.38 pm 5.05 4.35-4.38 pm 5.05

Belgium 63.60-64.00 63.60-63.70 63.60-63.70 pm 2.95 63.62-64.00 pm 2.95

Ireland 1.05-1.07 1.05-1.07 1.05-1.07 pm 1.05 1.05-1.07 pm 1.05

W. Ger. 3.95-3.99 3.95-3.98 3.95-3.98 pm 5.18 3.95-3.98 pm 5.18

Portugal 142.40-142.50 142.40-142.50 142.40-142.50 pm 2.24 142.40-142.50 pm 2.24

Spain 1.02-1.0

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RAY HAMMOND, MANAGING DIRECTOR,  
HAMMOND ORGANS

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WE WERE BEING OUTGROWED  
WHERE WE WERE."

LENZI JACOBS, JOINT MANAGING DIRECTOR, VELVETONE CORPORATION

"WE MOVED HERE  
SO I COULD KEEP  
AN EYE ON THE  
OTHER TWO."

DICKIE WREN, MANAGING DIRECTOR, FARFISA ORGANS

CONTACT: COMMERCIAL DIRECTOR, MILTON KEYNES LTD, VELVETONE CORPORATION, WAVE ENDON TOWER, MILTON KEYNES MK17 8LX. TEL: MILTON KEYNES (0908) 740004

Jeffrey







## THE JOBS COLUMN

## Careers advice: French connection no match for British

BY W. P. KIRKMAN

COMPLAINTS ABOUT lack of communication between British higher educational institutions and employing concerns have been commonplace for a decade or more. But if you mention the Standing Conference of Employers of Graduates to a careers adviser in a university or polytechnic here, the adviser will certainly know what you are talking about.

A lot of British students also know what SCOEFG is. Even those who do not, however, will know that their institution's careers advisers know. Moreover, the students will expect the adviser to be well informed about employers in all major fields of work, and about the actual jobs they have to offer.

The same could not be claimed for communications between higher education and employment in France. Few students there would expect a university to employ people to know, or even be much concerned with, details of jobs or the organisations where they are available. In general, French university teachers are not interested in the topic.

Institutions have offices of "orientation" and careers carrying out duties imposed on the French universities under a law of 1968. But the offices' staff limit their activities and so provide only part of what in Britain would be considered a normal careers advisory service.

The French staff can scarcely do otherwise, since they are few in number and have to operate with resources which, by comparison with those available to me and my fellow advisers in the UK, are severely limited.

Our counterparts across the Channel tend also to be held somewhat at arm's length by the academic staff of their institutions.

## Envious

It is true that a senior academic in each university there must take responsibility for its *bulletin d'information et d'orientation*. And those with this responsibility whom I met during a recent visit took the duty seriously and carried it

out with some enthusiasm.

Even so, they seemed often to be voices crying in an academic wilderness, and the full-time staff of the collèges enjoy nothing like the salary or status of their academic counterparts. The concept of careers work ranking as a university department and staffed by people holding posts equivalent to academic level was viewed enviously by the French staff to whom I talked.

A comparison of the systems in the two countries must, of course, take account of other major differences.

The first is the position of the French institutions — the universities which generally do not select their incoming students individually, and the *grandes écoles* which are highly selective, and teach subjects including engineering and business studies. Graduates from the *grandes écoles* are part of a much-favoured, greatly desired elite, and are in a seller's market. The universities enjoy nowhere near the same prestige and in that respect cannot be

compared directly with British universities.

A second important difference is in the attitude to qualifications and their relationship to jobs obtained. The Frenchman expects that a qualification will lead in a specific career direction, and conversely, that the absence of the set qualification will preclude a graduate from moving in that direction. The idea that history or chemistry graduates could (and in the UK frequently do) become production managers or chartered accountants was greeted with astonishment when I spoke about it to staff of various cellules d'information. It follows from this that much of the emphasis in careers advice is on what is the appropriate choice of subject to study, or the appropriate postgraduate qualification to pursue, and that much less attention is paid than in Britain to personal tastes, aptitudes and attitudes.

Because of the limited number of advisory staff, and the job/subject relationship, the advisers do not operate, as their counterparts in Britain do,

as a regular means of liaison between the universities and the outside world.

Yet the need for such a means of liaison is accepted, to judge from various pieces of evidence.

For example, at the Haute Ecole Commerciale, one of the grandes écoles, near Versailles, a member of staff is concerned with external relations. His brief covers discussions about the use by firms of the associated Centre de Formation Continue, as well as discussions about recruitment.

Employers make visits in October, to give general presentations about their activities, and in the period April to June, when specific recruitment interviews take place. One of the tasks of the staff is seen as being to encourage students to widen their horizons.

## Bulletins

Another example is found in the activities of APEC (the Association pour l'Emploi des Cadres), an organisation set up jointly by employers and trades unions to provide advice and information about recruitment, and about specific vacancies, to

university-level students. Its information sheets and its vacancy bulletins are available on request to the cellules d'information.

A third example was the development, which I happened to come across in Grenoble, of a system of *bourses de l'emploi* (a kind of job stock-exchange) operated by senior academic staff, on a voluntary basis for the benefit of their students.

The reason why the need for this kind of liaison is coming to be recognised is to be found in the drastic changes that have occurred in recent years in the worlds of higher education and employment. Expansion has been enormous, and each year now thousands of students emerge from the universities, at a time when in France, as in other industrialised countries, total numbers employed in industry have been falling.

The system of liaison could not grow easily, because it challenges all sorts of national assumptions (about the status of the universities and about subject/job relationships for instance), and because it would

imply many changes of practical approach. It would involve, among other things, acceptance of wholehearted careers activity as a full and proper part of the tasks of a university. This could hardly come under the present conditions when academic staff, necessarily concerned about their own career paths in a highly competitive field, will risk sacrificing their own prospects if they devote much time to careers-advisory matters (unless they have already established their position, at the top of the academic tree).

It would be unrealistic and arrogant to assume that one country's systems could, or should be translated lock, stock and barrel to another, or that they would be suitable if the translation were possible. National habits and the particular social framework in each country must play a crucial role in shaping the systems.

Many of the problems of employment, however, know no national boundaries, or at least, none among the industrially developed states. In facing them, at graduate level and admittedly graduate employment is but one aspect of a far wider set of difficulties — the British university and polytechnic careers-advisory system does seem to confer some substantial benefits. With European comparisons so often to Britain's disadvantage, this may be reason for encouragement.

(Bill Kirkman runs the Cambridge University Careers Service.)

## Status

Inevitably, however, there will be problems of status and acceptability unless the activity is seen as a full part of the university's affairs rather than, as now, as an "extra," grafted on and provided by the Ministry of Universities. (That this system works as well as it does must be due in no small measure to the sensitive enthusiasts of Mme. Auvergne, the Ministry official mainly con-

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Aged 32-40, probably a Graduate with an Accountancy Qualification plus possibly an M.B.A., he/she must be a constructive thinker and a Manager, not a presenter of undiluted figures. Used to a multi-site operation, the successful candidate must want to get deeply involved in short- and long-term business development. Location: West Home Counties. Ref: 2/50.

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An independent Foundation organising Seminars and Short Courses for the accountancy profession seeks a Director of Education.

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Write in confidence giving full details to:

Chairman  
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Chief  
Accountant

Circa £11,000

An international group of companies based in the UK currently require a Chief Accountant.

The position is directly responsible to the Group Financial Director. Responsibilities include the development of effective financial and cost accounting procedures and the improvement of management information systems.

Aged 30 plus, applicants should be graduate Chartered Accountants, whose articles have been served in a medium or large practice and who have had a



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Experience: Project and sales management in the multi-million dollar bracket; negotiations at the highest levels in Europe, U.S., Middle East and Japan.

Seven years overseas: Africa and the Middle East. Presently based in the Middle East. Languages: English, French, Dutch, German.

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## A memo to school-leavers

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For the NCTJ Newspaper Journalism one year full-time course starting this September, apply without delay to the National Council for the Training of Journalists, 179, High Street, Epping, Essex CM16 4BG, if you will be under 20 on September 1st and may have two 'A' levels by then. The course should be followed by 2½ years' induction to a provincial newspaper for job-experience completion of training.

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£9,000

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We are an International trading Group specialising in the sales and installation of power generators/distribution systems as well as a wide range of transportation equipment and services. Following a programme of planned growth we now require the following personnel.

**GROUP MANAGEMENT ACCOUNTANT** - London based - some overseas travel salary to £8,500 p.a. 25-40

Reporting to the Group Finance Director, you will be responsible for monthly management accounts, costing stems, short and long term earning evaluations, and must be flexible enough to assist in aspects of International

Accounting. ACCA/ACMA preferred but not essential. Previous overseas experience an advantage. Individual must be ambitious and self-motivated.

**PLANT ACCOUNTANT**

- Based Saudi Arabia. **Salary £10,000** Tax free + accommodation + food Age 25-40

We currently require an experienced Cost Accountant who is able to handle local administration, Cost accounting systems and management reporting for a new manufacturing plant in Riyadh, Saudi Arabia.

There is a 12 month renewable contract with home leave every 4 months. Transfer/promotion within the Group is available to the right individual. ACCA/ACMA preferred but not essential.

**Applications in writing to the Personnel Director,**  
Merican CURTIS

Previous overseas experience would be an advantage. You will report to the Plant Manager.

**COMPANY ACCOUNTANT**

- Ipswich. **Salary £5,000**

To join a newly acquired and fast expanding subsidiary. You will report to the Managing Director and be responsible for all aspects of local Financial Administration and control, including monthly reporting systems and basic cost accounting procedures.

Promotion opportunities within the group are excellent and are available to the right individual.

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Telex: 298439 MPSLN.

**UNIVERSITY OF DUNDEE****Department of Accountancy****SENIOR LECTURESHIP IN ACCOUNTING AND FINANCE**

Applications are invited for the above position in a department with a strong research orientation.

The successful candidate may have teaching and research interests in any area of accountancy or financial management.

This is a permanent post which can be filled immediately but the commencing date will be by arrangement with the successful applicant. Salary range £3,000 to £3,182 to £10,087 (under review). Superannuation is under DSS. Pensions Assistance is given towards removal expenses to Dundee.

Further particulars are available from the University, Dundee DD1 4HN. Application forms (six copies) including curriculum vitae and the names of three referees should be sent by 20/7/79. Informal enquiries may be made to Professor J. R. Grinley (telephone Dundee 23181 ext. 2371). Please quote reference E57/62/79/79.

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Functioning within an established Taxation Department, the appointee will be primarily responsible for the preparation of the annual taxation provisions of a number of UK subsidiary companies and the submission and agreement of computations with the Inland Revenue. Additionally he or she will assist senior personnel with company wide taxation planning exercises.

As a member of a small team responsible for all UK and International Taxation, this position offers excellent opportunities for enhancing the appointee's experience. For this senior appointment, candidates must be qualified Accountants (ACCA, ACA) with a minimum of 1 year post qualification experience and a proven background in taxation.

In addition to an attractive commencing salary, the successful candidate will participate in a generous employee benefits package, including a car and assistance with relocation, where appropriate.

Please write, in complete confidence, quoting ref CRS 122, with details of career and salary progression to date, advising any companies to which your application should not be referred.

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c.£7,000

Britannia Airways is a major U.K. based independent airline and part of the International Thomson Organisation. As a result of expansion and internal promotion we invite applications for the above post which reports to the Assistant Chief Accountant.

Controlling a staff of approximately 20, the person appointed will assume responsibility for providing information to all levels of management, the preparation and control of financial year-end data in conjunction with the Assistant Chief Accountant and other finance personnel, together with maintaining contact with various trade operators.

Applicants should be able to demonstrate sound knowledge and experience of costing and budgetary control and have developed a high level of managerial skills in the motivation and control of a large department. A qualified ACCA is desirable although applicants with relevant managerial experience will be considered.

The position will be supported by a first class benefits package including generous holiday discounts, contributory pension with free life cover, BUPA membership at concessionary rates and sports and social facilities.

**Britannia Airways**

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Mr. E. B. Gorman, Controller Personnel Services,  
Britannia Airways, Luton Airport,  
Bedfordshire LU2 9ND.



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£9,000 p.a. and car. Rural N. Midlands.

This is a new appointment to the Board of a well-managed Group. As Chief Accountant the job will include responsibility for managing the small accounts department (using a mini computer) as well as further developing the disciplined financial reporting and forecasting systems in conjunction with line management. He or she will also be required to contribute broadly as a Director to the Company's profitable growth and expansion and may be concerned in acquisition studies, capital for which has been earmarked by the parent Group.

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## International Credit Control

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Telephone: 01-836 1707 (24 hr. service) quoting Ref. 03679/FT. Reed Executive Selection Limited, 55/56 St. Martin's Lane, London WC2N 4EA.

The above vacancy is open to both male and female candidates.

London Birmingham Manchester Leeds

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Young Chartered Accountant  
Circa £8,000

Our clients are an international group of companies based in the UK. Due to expansion they are currently looking for a young Chartered Accountant for the position of Office Manager.

The position is directly responsible to the Chief Accountant for a wide variety of accounting duties including credit control, the development of computerised systems and the review and improvement of all office systems and controls.

It is expected that candidates

are able to manage a department of at least 12 staff, and some experience in line management is desirable.

Please apply initially with details of qualifications and career. Applications should be marked 'Confidential' and include a covering note indicating any organisation to which they should not be forwarded.

Please quote reference number and address them to:  
Mrs. L. Scott, Ref. YCA/2805.



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The Personnel People Column  
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National distributors of consumer audio equipment based in Watford require a

## CHIEF ACCOUNTANT

The successful candidate will be a qualified Accountant in his/her late twenties who has some commercial experience. Responsibilities will include: management of accounts department, preparation of monthly management accounts, participation in the installation of a computer system and management of the system in operation, financial planning and preparation of detailed budgets. Salary c.£7,500 plus car.

Write with curriculum vitae to:-

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## INITIALLY

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Applications are invited from suitably qualified persons, preferably Sierra Leoneans to fill the following posts in the Financial Controller's Department:-

## 1. SENIOR ACCOUNTANTS

Qualifications: Applicants should preferably be members of a recognised professional accountancy body, e.g. A.C.A., A.C.A.A., and should have had at least three years' post qualification experience.

Non-qualified Accountants may be considered if they are graduates in Commerce/Economics with accounting as a main subject up to final year end, also if they have had at least five years' accounting experience in a senior capacity.

Age: Not under 30 years.

The selected candidates will be required to perform all duties relating to the preparation of the Corporation's Final Accounts and to supervise all subordinate staff in the management accounts and consumer/billing sections. Attractive and negotiable according to qualification and experience.

## 2. CHIEF ACCOUNTANT

Qualifications: Membership of a recognised professional accountancy body with at least five years' experience in a senior post of a similar organisation.

Age: Not under 35 years.

The Management Accountant should be responsible for the preparation of budgets and management reports. He will be required to supervise the management accounts and billing sections and will report to the Financial Controller.

Negotiable according to qualification and experience.

Applications in candidates' own handwriting with complete curriculum vitae giving the names and addresses of 2 referees plus copies of Certificates and Testimonials should be sent to the General Manager, Sierra Leone Electricity Corporation, Private Mail Bag, Freetown, Republic of Sierra Leone.

## Investment Accountant

Wembley Park  
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Applications are invited from men or women who have several years' experience in accounting for stock exchange and/or banking transactions. Relevant experience rather than qualifications gained will be the main criterion in selecting the right candidate.

Please telephone or write for an application form to:  
Mike Rowley, Personnel Manager,  
Cannon Assurance Ltd.,  
Freestore, Wembley, Middlesex HA9 0BR. Tel: 01-902 8876

Cannon Assurance

Company Secretary / Financial Accountant  
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The successful applicant will be a qualified accountant of high professional competence, with a minimum of 5 years' experience in the industrial or construction field. He/she will assume direct responsibility for the day-to-day financial aspects of the company, including cash-flow and contract analysis and the presentation of management accounts.

In addition he/she will be expected to analyse financial information and be able to recognise and evaluate potential commercial opportunities, making a keen business sense, self-motivation and the ability to work with others vital to success within the career offered.

For further information and application forms, write in confidence to:

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GOODALL,





## LONDON STOCK EXCHANGE

# Short-term economic difficulties again dampen interest 30-share index loses 2.6 more to 473.4 but Oils resist

## Account Dealing Dates

First Declarer - Last Account Dealings Day  
June 4 June 14 June 15 June 26  
June 18 June 23 June 29 July 10  
July 2 July 12 July 13 July 24  
\* "New time" dealings may take place from 9.30 am two business days earlier.

The Government's determination to curb money growth, the problems generated by the oil crisis and the increasing impact of a strong exchange rate on overseas corporate earnings made for another sombre session in Stock Markets yesterday. All these factors were recognised in a level of trade which was uninspiring to say the least in both equities and Gilt-edged securities.

The Oil share sector was the only one to resist the apathy with buyers assuming that concerns either producing or indirectly interested in North Sea fields would benefit from the expected further increase in crude oil prices. OPEC's Albert on a lesser scale than recently, activity thus continued in British Petroleum, up 54 at 1,264p, and a host of smaller companies.

Institutional sources, still viewing the uncertain short-term outlook with some apprehension, again withheld their funds and it was left to small public investors to provide the bulk of the day's trade. This was mostly completed in the first 90 minutes or so of business, taking a penny of leading shares and occasionally more from selected secondary stocks.

At 11 am, the FT 30-share index showed a loss of 1.9; thereafter the index was little altered until a further slight easing towards the close left it down a net 2.6 at 473.4. Had BP remained unchanged on the day, the loss would have been 3.2.

Sterling's latest bout of strength failed to change the cautious attitude of potential buyers of British Funds because of the UK's monetary and economic problems. Very little straight business was attracted with trade mostly comprising switching operations and into the new medium cap Treasury 12 per cent 1984, which still slipped to 4 discount in 50p paid form.

A rally among the shorts proved to be short-lived, although closing prices were a shade above the day's lowest, and losses here almost matched those of recorded in high-coupon longs. The new long-term Exchequer 12 per cent "A" 1999, settled at 142.4, or 3 discount on the £15 paid on application, but a small specialist demand lifted the low-coupon Exchequer 3 per cent 1983 by 2 to 80.

Corporations eased in places, while Southern Rhodesian bonds drifted lower in the absence of buying interest; the 2½ per cent 1985/70 issue, in common with several others, fell three points to 74.

Rates for investment currency were adjusted lower in line with the latest upsurge in sterling and continued the downturn following fresh selling. Although institutional interest was reported at the cheaper rates, the premium closed 31 points down at the day's lowest of 347 per cent. Yesterday's SF conversion factor was 0.8924 (0.8781).

"Mining" issues again held the limelight in Traded Options. Consolidated Gold Fields and RTZ contributing 110 and 72 trades respectively to a total of 681 compared with last week's daily average of 520. Also in demand was BP which attracted 91 contracts.

## Banks better

Newspaper comment highlighting the outlook for banking profits stimulated a small demand for home banks. Barlays, 441p, Lloyds, 323p, and NatWest, 345p, all improved 3, while Midland reversed an initial fall of a couple of pence to close a penny firmer on balance at 401p. Among Discount Houses, Union touched 36p before easing back to close unchanged on balance at 355p, while the proposed latest U.S. acquisition of GEC eased 2 to 250p and Plessey, down from 349p, to 339p. Provident Financial featured Hire Purchases, adding 4 to 103p and 124p respectively.

Little interest was shown for Breweries and Distilleries which showed little alteration to previous closing levels. However, Luis Gordon hardened a couple of pence to 27p helped by recent Press comment and last Friday's annual meeting.

Lack of investment incentive left leading Buildings easier in places with Blue Circle cheapening 4 to 282p and London Brick 3 to 271p. The company's offer of 105p per share from Redman Heenan: the offer was subsequently rejected by Wellman. Scattered support left Matthew Hall 5 to the good at 183p, but Jenkins and Cattell reacted 10 more to 88p following news that Armstrong Equipment does not intend to raise its offer worth 68p. Elsewhere in a lacklustre

shedding a penny to 64p. Elsewhere, renewed investment buying took Brown and Jackson up 7 to 275p, and responding to a speculative flurry of interest, Parker Timber put on 13 to 165p. The new long-term Exchequer 12 per cent "A" 1999, settled at 142.4, or 3 discount on the £15 paid on application, but a small specialist demand lifted the low-coupon Exchequer 3 per cent 1983 by 2 to 80.

Corporations eased in places, while Southern Rhodesian bonds drifted lower in the absence of buying interest; the 2½ per cent 1985/70 issue, in common with several others, fell three points to 74.

A small business was transferred in ICI which eased 2 to 350p. Fisons added a penny to 254p, as did Laporte, to 125p, the latter following favourable Press comment.

**Stores drift lower**

Store leaders tended easier following a subdued business. Gussies "A" fell 6 at 358p, while Marks and Spencer, 111p, and Mothercare, 176p, gave up 3 and 4 respectively. The odd firm spot was apparent among supermarket issues. John Michael continued to benefit from improved annual figures and rising 4 to 40p, while Time Products added a similar amount to 231p, still buoyed by the chairman's annual statement. Northern Goldsmiths held at 94p following the full-year results, but support for Bambers waned and the shares closed 7 lower at 127p. Falls of 3 were seen in Raybeck, 119p, Alfred Frey, 84p, and W. H. Smith, 170p.

Movements in the Electrical sector rarely exceeded a few pence either way. Among the leaders, Thorn, 4 cheaper at 163p, failed to benefit from news of the proposed latest U.S. acquisition of GEC eased 2 to 250p and Plessey, down from 349p, to 339p. Recent firings on the annual results, BSR turned dull at 51.5p, down 3, while losses of 2 were marked against Lawrence Scott, 75p, and Rotafax, 51p.

Insurance closed easier throughout with Royal London losing 6 to 331p and Commercial Union 4 to 139p. Among brokers, Hogg Robinson and Minet relinquished 4 pence to 103p and 124p respectively.

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and London buying in a market short of stock pushed the price up 8 to 33p.

The strength of sterling prompted persistent selling of London Financials, which derive a major portion of their earnings from overseas. Rio Tinto-Zinc were particularly affected and lost a further 7 to 275p, while Selection Trust were similarly lower at 516p and Gold Fields 5 on 222p.

Australians lost ground with the fall in the premium more than offsetting the gains in overall domestic markets.

Elsewhere, strong Canadian demand lifted Northern Nickel 10p to 380p, Westfield Minerals 15 to 210p and Sabine Industries 6 to 42p.

## NEW HIGHS AND LOWS FOR 1979

The following securities made progress in dollar terms reflecting the strength of the bullion price, but in sterling prices were marked down owing to the lower premium.

The Gold Mines index-including the premium-eased 0.4 to 185.0, but the ex-premium index put on 2.1 to 185.1.

Interest in the gold share market was modest throughout with small local and Continental interest evident in the morning and early afternoon. Thereafter one or two American selling orders took prices away from their best levels.

East Daggafontein were a feature in the cheaper-priced issues as persistent American

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## **AUTHORISED UNIT TRUSTS**

Annual Statement of Assets and Liabilities									
Assets									
Current Assets									
Bank Balances									
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## OFFSHORE AND OVERSEAS FUNDS

4.28	Alexander Fund	37, rue Notre-Dame, Luxembourg.	Kemp-Gee Management, Jersey Ltd.
4.29	Alexander Fund	US\$77.77	1 Charing Cross, St. Helier, Jersey. 0534-73741
4.29		Net asset value June 18.	Capital Fund ..... 111.9 115.3
4.30	Allen Harvey & Ross Inv. Mgt. (C.I.)	1 Charing Cross, St. Helier, Jersey, C.I. 0534-73741	Income Fund ..... 64.4 64.48
4.31		AHR Gil. Eds. Fd. 112.18 12.11a ..... 12.23	Gilt Bond ..... 110.15 105.9
4.32	AHR Gil. Eds. Fd.		
4.33	Arbitration Fund (C.I.) Limited	1 P.O. Box 254, St. Helier, Jersey. 0534-76077	Keyser Ultmann Ltd.
4.34		Cap. Inv. Jersey ..... 117.0 121.0 ..... 12.26	25, Main Street, EC2V 8JE, London, E.C.2. 01-6067070
4.35	Arbitration Fund (C.I.) Limited	Net opening June 25.	Famex ..... 116.36 133.7 ..... 2.40
4.36		Gov't Secs. Tst. ..... 9.0 9.51 ..... 13.08	Endicott ..... 117.25 11.05 ..... 2.40
4.37	Arbitration Fund (C.I.) Limited	Next dealing July 2.	Cent. Amer. Fund ..... 114.85 145.05 ..... 0.11
4.38		Exch. & Inv. Tst. (C.I.) ..... 100 107 ..... 3.50	
4.39	Arbitration Fund (C.I.) Limited	Next dealing June 28.	King & Shazzon Mgrs.
4.40		Australian Selection Fund NV	1, Charing Cross, St. Helier, Jersey. 0534-73741
4.41	Market Opportunities, the Irish Young & Outward,		Valley Hse, St. Peter Port, Guernsey. 01481-24708
4.42	277 Kent St., Sydney		1, The Strand, St. Helier, Jersey. 01481-24708
4.43	US\$1 Shares ..... 115.18 115.48 ..... 1.11	Gilt Fund, Jersey ..... 103.25 9.38 ..... 12.00	
4.44		Net asset value November 24.	Gilt Trust (I.A.M.) ..... 103.3 107.9 ..... 0.3
4.45	Bank of America International S.A.		Gilt Trust, Guernsey ..... 103.00 ..... 12.00
4.46	35 Boulevard Royal, Luxembourg G.D.		Intl. Govt. Secs. Tst. ..... 112.35 116.19
4.47	Widestm. Income ..... 112.42 113.00 ..... 8.19	First Sterling ..... 112.35 116.19	
4.48	Prices at June 24. Net ex. day June 27.		First Int'l. ..... 112.05 109.75 ..... 1.75
4.49	Barque Brussels Lambert		Kleinwort Benson Limited
4.50	2, Rue De La Revere 8, 1000 Brussels		20, Fenchurch St., EC3. 01-6238000
4.51	Renta Fund ..... 115.8257 60.3850+0.34 ..... 8.12	Eurotrust ..... 111.03 116.35 ..... 4.35	
4.52	Barbican Managers (Jersey) Ltd.		Gurney Inv. ..... 67.0 71.0 ..... 4.61
4.53	P.O. Box 53, St. Helier, Jersey 0534-74806		Int. Acc. Inv. ..... 65.2 65.2 ..... 4.61
4.54	Barc. Int. Fund ..... 115.2 90.04 ..... 1.49	KB Far East Fd. ..... 115.13 106.3 ..... 0.38	
4.55	Barclays Unicorn International		KB Gilt Fund ..... 110.78 10.85 ..... 11.39
4.56	1, Charing Cross, St. Helier, Jersey. 0534-73741		KB Int'l. Fund ..... 115.75 11.39 ..... 0.34
4.57	Overseas Income ..... 115.6 51.3 ..... 12.50	KB Japan Fund ..... 115.51 11.51 ..... 0.34	
4.58	The Dollar Trust ..... 115.19 13.18 ..... 1.26	KB. Int'l. Govt. Fd. ..... 115.16 10.85 ..... 0.34	
4.59	Unibond Trust ..... 115.93 91.3004 ..... 9.00	Stated Securities ..... 115.15 10.85 ..... 0.34	
4.60	1, Theos St. Georges, Isle of Man. 004-2886		K. B. Int'l. Bd. Fd. ..... 114.80 10.85 ..... 0.34
4.61	Unibond Amd. Ext. ..... 114.18 45.0 ..... 2.00	Lloyd's Bk. (C.I.) U/T Mgrs.	
4.62	Int'l. Acc. Inv. ..... 115.5 52.00 ..... 1.88	P.O. Box 195, St. Helier, Jersey. 0534-27561	
4.63	Int'l. Grp. Pacific ..... 115.5 74.95 ..... 2.00	Lloyd's Inv. ..... 112.1 54.8 ..... 2.75	
4.64	Int'l. Inv. Fund ..... 115.5 24.95 ..... 0.88	Lloyd's Trust Fund ..... 110.12 10.13 ..... 11.75	
4.65	Int'l. Inv. Fund ..... 115.5 24.95 ..... 0.88	Net dealing June 27.	
4.66	Int'l. Mkt. Mutual ..... 115.4 19.00 ..... 1.80		
4.67	Bishopsgate Commodity Ser. Ltd.		Lloyd's Bank International, Geneva
4.68	P.O. Box 42, Douglas, I.M. 0624-23911		P.O. Box 438, 1211, Geneva 11, Switzerland
4.69	ARNAC - June 4 ..... 114.5 42.35 ..... 1.11	Lloyd's Int'l. Growth ..... 115.34 52.58 ..... 1.20	
4.70	CANHRO - June 4 ..... 115.79 1.14 ..... 1.11	Lloyd's Int'l. Income ..... 115.25 30.00 ..... 0.33	
4.71	COUNT ..... 112.39 3.11 ..... 1.68	M & G Group	
4.72	Crucible Issued at \$10 2nd ..... 115.11 10.20 ..... 1.11	Three Quay, Tower Hill EC3R 6BB. 01-6264588	
4.73	Crucible Issued at \$10 2nd ..... 115.11 10.20 ..... 1.11	Atlantic June 19 ..... 115.35 3.75 ..... 1.11	
4.74	Bishopsgate Prospective - Ldn. Agents		Acc. E. June 13 ..... 115.25 3.75 ..... 1.11
4.75	9, Bishopsgate, EC2N 3AD ..... 01-5886280	Gold Inv. Acc. ..... 115.18 17.95 ..... 1.11	
4.76	BNAUT Inc. June 13 ..... 115.18 2.05 ..... 1.11	Int'l. Inv. ..... 111.0 10.0 ..... 0.8	
4.77	BNASF June 14 ..... 115.0 10.05 ..... 1.11	Accum. Units ..... 110.4 10.0 ..... 0.8	
4.78	Bridge Management Ltd.		Samuel Montagu Ldn. Agents
4.79	P.O. Box 508, Grand Cayman, Cayman Is. 115.11 10.00 ..... 1.11	114, Old Broad St., EC2. 01-5886284	
4.80	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Andels Fund June 20 ..... 115.12 47.45 ..... 1.11	
4.81	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Japex June 15 ..... 115.12 11.88 ..... 1.11	
4.82	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	117 Group June 13 ..... 115.12 12.18 ..... 2.18	
4.83	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	117 Jersey June 13 ..... 115.07 5.47 ..... 0.73	
4.84	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	117 Jersey June 13 ..... 115.06 5.47 ..... 0.73	
4.85	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Murray, Johnstone (Inv. Adviser)	
4.86	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	165, Hope St., Glasgow, C2. 041-2225521	
4.87	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Hope St. Fd. ..... 115.11 5.50 ..... 1.11	
4.88	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Murray Fund ..... 114.12 1.11 ..... 1.11	
4.89	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Nat. Westminster Jersey Fd. Mgrs. Ltd.	
4.90	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	45 La Motte St., St. Helier, Jersey 0534-36242	
4.91	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	High Income Fund ..... 117.6 59.1 ..... 1.11	
4.92	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	High Equity Fund ..... 119.0 ..... 1.11	
4.93	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Negit S.A.	
4.94	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	103 Boulevard Royal, Luxembourg	
4.95	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	NAV June 22 ..... 115.11 11.13 ..... 1.03	
4.96	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Negit Ltd.	
4.97	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Bank of Bermuda Bldg., Hamilton, Bermuda.	
4.98	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	NAV June 15 ..... 115.11 13.38 ..... 1.11	
4.99	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Pacific Basin Fund	
5.00	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	104 Boulevard Royal, Luxembourg.	
5.01	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	NAV June 22 ..... 115.07 ..... 1.11	
5.02	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Phoenix International	
5.03	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	PO Box 77, St. Peter Port, Guernsey	
5.04	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Inter-Dollar Fund ..... 115.24 2.59 ..... 1.11	
5.05	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Quest Fund Mgmt. (Jersey) Ltd.	
5.06	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	PO Box 194, St. Helier, Jersey. 0534-27441	
5.07	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Quest Sd. Inv. Fd. ..... 110.4 94.2 ..... 12.47	
5.08	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Quest Inv. Secs. ..... 110.06 97.95 ..... 3.08	
5.09	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Quest Inv. Bd. ..... 110.26 98.90 ..... 9.18	
5.10	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Price on June 13. Net dealing June 27.	
5.11	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Richmond Life Ass. Ltd.	
5.12	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	45, Athel Street, Douglas, I.M. 0624-23914	
5.13	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	(a) The Silver Trust ..... 115.2 75.5 ..... 0.8	
5.14	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	De. Diamond Ed. ..... 115.0 160.0 ..... 7.00	
5.15	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	De. Inv. Income ..... 115.3 151.0 ..... 0.2	
5.16	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	*Carroll C.G.I. Bd. ..... 115.7 88.7 ..... 0.2	
5.17	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	*Price on June 13. Net dealing July 11.	
5.18	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	*Daily Dealings.	
5.19	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Rothschild Asset Mgt. (Bermuda)	
5.20	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	P.O. Box 664, St. of Bermuda Bldg., Sandys	
5.21	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Reserve Assets, Fd. 115.11 9.95 ..... 1.11	
5.22	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Prices on June 13. Net dealing June 24.	
5.23	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Royal Trust (C.I.) Fd. Mgt. Ltd.	
5.24	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	P.O. Box 194, Royal Tst. Hse, Jersey. 0534-27441	
5.25	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	R.T. Inv. Fd. ..... 115.12 9.71 ..... 1.11	
5.26	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	R.T. Inv. Inv. Fd. ..... 115.0 7.01 ..... 3.21	
5.27	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Prices at June 13. Net dealing June 24.	
5.28	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Save & Prosper International	
5.29	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Dealing to P.O. Box 7, St. Helier, Jersey. 0534-73933	
5.30	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	U.S. Dollar-denominated Funds	
5.31	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Mr. Fd. Inv. ..... 115.2 8.88 ..... 9.40 ..... 7.66	
5.32	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Int'l. Acc. Inv. ..... 115.2 7.45 ..... 8.88 ..... 7.66	
5.33	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Far Eastern ..... 115.2 43.27 ..... 46.78 ..... 4.20	
5.34	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	North America ..... 115.2 4.22 ..... 4.57 ..... 0.24	
5.35	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Europe ..... 115.2 1.11 ..... 1.11 ..... 0.00	
5.36	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Sept. ..... 115.2 14.75 ..... 16.12 ..... 1.11	
5.37	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Sterling-denominated Funds	
5.38	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Channel Capital ..... 115.2 20.0 ..... 20.0 ..... 0.3	
5.39	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Channel Islands ..... 115.2 1.11 ..... 1.11 ..... 0.00	
5.40	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Commod. ..... 115.2 1.11 ..... 1.11 ..... 0.00	
5.41	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	SL. Depositor ..... 115.2 107.4 ..... 107.4 ..... 0.00	
5.42	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	SL. Fund ..... 115.2 117.0 ..... 117.0 ..... 0.00	
5.43	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	*Price on June 13. *Net deal. June 24. *Daily dealings.	
5.44	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Schlesinger International Mngt. Ltd.	
5.45	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	41, La Motte St., St. Helier, Jersey. 0534-73558	
5.46	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	S.A.I. ..... 115.2 73.0 ..... 8.82 ..... 8.82	
5.47	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	S.A.O. ..... 115.2 21.5 ..... 21.5 ..... 0.11	
5.48	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Intl. Fd. Jersey ..... 115.2 40.0 ..... 39.0 ..... 1.83	
5.49	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Intl. Full. Fd. ..... 115.11 11.16 ..... 0.04	
5.50	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	*For Fd. Fund ..... 115.2 88.0 ..... 88.0 ..... 0.00	
5.51	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	*Next deal. day June 27.	
5.52	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Schroder Life Group	
5.53	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Enterprise House, Portman, 100, EC2. 0705-27733	
5.54	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	International Fund	
5.55	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	1, Charing Cross, St. Helier, Jersey. 0534-73933	
5.56	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Stranghold Management Limited	
5.57	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	P.O. Box 315, St. Helier, Jersey. 0534-71460	
5.58	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Commodity Trust ..... 115.2 97.50 ..... 97.50	
5.59	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Savariwest (Jersey) Ltd. (x)	
5.60	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Queens Hse, Den Rd., St. Helier, Jersey. 0534-273949	
5.61	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	American Inv. Tst. ..... 115.2 55.81 ..... 55.81	
5.62	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Capitol Trust ..... 115.2 13.56 ..... 13.56	
5.63	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Cap. Inv. Tst. ..... 115.2 8.01 ..... 8.01	
5.64	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Sentry Assurance International Ltd.	
5.65	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	P.O. Box 1776, Hamilton 5, Bermuda.	
5.66	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Manager Fund ..... 115.2 2.67 ..... 2.67	
5.67	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Singer & Friedlander Ldn. Agents.	
5.68	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	20, Cannon St., EC4. 01-2489646	
5.69	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Deakford ..... 115.2 24.90 ..... 0.00 ..... 6.43	
5.70	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Tokyo Trust June 4 ..... 115.2 30.50 ..... 2.42	
5.71	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Standard Chartered Intl. Bd. Fd.	
5.72	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	37, rue Notre-Dame, Luxembourg.	
5.73	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	NAV June 18 ..... 115.11 11.13 ..... 1.11	
5.74	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Stranghold Management Limited	
5.75	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	P.O. Box 315, St. Peter Port, Jersey. 0534-71460	
5.76	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Commodity Trust ..... 115.2 97.50 ..... 97.50	
5.77	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Savariwest (Jersey) Ltd. (x)	
5.78	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Queens Hse, Den Rd., St. Helier, Jersey. 0534-273949	
5.79	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	American Inv. Tst. ..... 115.2 55.81 ..... 55.81	
5.80	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Capitol Trust ..... 115.2 13.56 ..... 13.56	
5.81	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Cap. Inv. Tst. ..... 115.2 8.01 ..... 8.01	
5.82	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Sentry Assurance International Ltd.	
5.83	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	P.O. Box 1988, Hamilton 5-31, Bermuda.	
5.84	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Internal Mngd. Fund ..... 115.2 100.94 ..... 1.11	
5.85	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Unions-Investments-Gesellschaft mbH	
5.86	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Postfach 1676, D 6000 Frankfurt 16.	
5.87	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Arlands ..... 115.2 20.30 ..... 20.30	
5.88	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Uland ..... 115.2 10.00 ..... 10.00	
5.89	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Umirat ..... 115.2 10.00 ..... 10.00	
5.90	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	U.S. Special 1 ..... 115.2 20.30 ..... 20.30	
5.91	NTS/Ch. May 31 ..... 115.11 10.00 ..... 1.11	Atlantic Fonds ..... 115.2 11.40 ..... 11.40	
5.92	NTS/Ch. May 31 .....		

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CIG COMPUTERS LIMITED,  
66/70 Putney High Street,  
London SW15 1SF, England.  
Tel: 01-783 8212

## BRITISH FUNDS

1979

High Low

Stock

Price

+ or -

% Chg.

Int. Red.

Yield

Red.

"Shorts" (Lives up to Five Years)

Treasury 3c 7/91

97.5

13.66

Electric 4c 7/91

95.5

13.60

Electric 4c 7/91

95.5

13.60

Treasury 3c 19/91

97.5

13.58

Treasury 3c 19/91

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Financial Times Tuesday June 26 1979

## INDUSTRIALS—Continued

## INSURANCE—Continued

## **PROPERTY—Continued**

## INVESTMENT TRUSTS—Cont.

## **FINANCE, LAND—Continued**

Japan's leader in  
international securities and  
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# **NOMURA**

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**MINES—Continued  
AUSTRALIAN**

Stock Price +

## OPTIONS

### 3-month Call Rates

## Japan and U.S. agree to cut oil imports

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

Japan and the U.S. have agreed to establish targets for cutting their oil imports. This was decided in talks between President Carter and Prime Minister Masayoshi Ohira, which set the scene for what could be an agreement along the same lines by the leaders of the seven advanced countries at the Tokyo summit on Thursday.

The agreement was reached—in principle rather than on precise figures—at the first of two sessions of talks in which the two leaders are scheduled to discuss economic and political problems, including security problems in Asia.

Apart from oil, a major topic on yesterday's agenda is understood to have been

the Indochina refugee problem. Both leaders agreed that this should be taken up during the broader seven-nations talks later in the week.

Japan's agreement to import reduction targets appears to go somewhat beyond its earlier cautious attitude to proposals for tackling the energy problem. It appears that the targets to be established may apply to oil imports during 1979 and 1980 (Japan previously favoured restricting economy measures to 1979). Neither Japan nor the U.S. appeared to be in favour of a European proposal for freezing imports of oil at 1978 levels up to 1985.

Japan's current oil import

## State takes over all insurance companies in Iran

BY ANDREW WHITLEY IN TEHRAN

IRAN YESTERDAY extended its takeover of private industry by nationalising the country's insurance companies. Three British companies, General Accident, Commercial Union and the Royal Assurance Group, are involved in the Iranian insurance market.

An announcement on the state radio said the nationalisation would take place immediately. It resulted from a recent decision of the revolutionary council, convened by the Government of Mr. Mehdi Bazargan for implementation.

The takeover was made simpler by the high proportion of the market, worth nearly \$400m last year, already in Government hands. Before the revolution, Bimeh Iran, owned by the State, and Bimeh Mell, owned by the Shah's charitable trust, the Pahlavi Foundation, controlled three-quarters of all business.

The state radio yesterday made clear this was a decision of the clergy-dominated Revolutionary Council, not of Mr. Mehdi Bazargan's Government. It was evident yesterday that the officials who will be responsible for its implementation had had no warning to consider the consequences.

On the orders of the Government all 12 Iranian insurance companies affected are closed until Saturday when their new Government-appointed managers will take over. The future of two foreign companies, Yorkshire, a subsidiary of General Accident, and the Soviet state concern Ingosstrakh, appears to have not yet settled.

The announcement said in future insurance would be run "in accordance with Islamic rules." There was no mention of compensation or any details of what will happen to the companies' investments although it was assumed here these would automatically be taken over.

Although the timing of the move took Tehran businessmen by surprise, it had long been expected, especially after the nationalisation of the banks on June 8 which increased the State's share to some 85-90 per cent.

Nationalisation of banks, insurance and "certain heavy industries" was a feature of one version of the draft national constitution, leaked to the Press

More details, Page 5

## New Companies Bill may ease accounting for small concerns

BY MICHAEL LAFFERTY

THE ACCOUNTING and auditing requirements for smaller companies are likely to be relaxed in a new Companies Bill, to be introduced in 1980.

This was the implication of a Government statement about company law reform made in the House of Lords yesterday during the second reading of the present short Companies Bill.

The statement by Lord Trenchard, Minister of State for Industry said that the decision to exclude references to the proprietary company—small companies managed by the people who own them—inserted in the last Companies Bill by the Tory opposition,

## Power engineers' pay talks fail

BY ALAN PIKE, LABOUR CORRESPONDENT

Pay negotiations on behalf of 27,000 engineers in the electricity supply industry broke down yesterday, with their union threatening industrial action.

The executive of the Engineers' and Managers' Association's Electrical Power Engineers' Association will meet next week, and Mr. John Lyons, general secretary, said last night that it would "almost certainly" decide to apply industrial sanctions against the electricity boards.

Power engineers operate the grid system and distribution network and their potential for industrial disruption is enormous. An Electricity Council spokesman said after the failure of the negotiations: "They can choose the level of hardship which might have to be endured by industry and the public."

Negotiations, which have been drawn out over many weeks, broke down yesterday when the union rejected a staged offer which would have increased

salaries by 16.18 per cent by the end of the year. The union is campaigning for the restoration of differentials with a claim for increases ranging from 32 to 49 per cent.

During yesterday's talks Electricity Council negotiators told the union that they would be prepared to take the claim to arbitration or some other form of independent inquiry.

Mr. Lyons attacked the electricity boards after he left the talks, saying: "They have taken advantage of our goodwill in recent years to try and impose on this key group of engineers a permanent reduction in their differentials where elsewhere they are being restored."

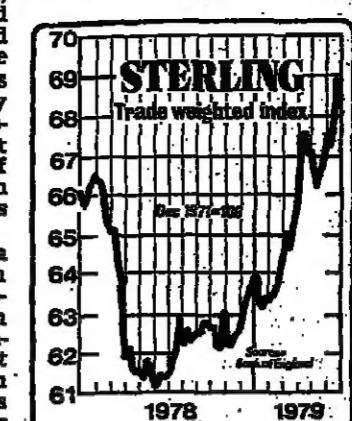
"The responsibility for the consequences of this breakdown lies firmly on their shoulders."

The power engineers' conference earlier this year gave authority for industrial action "if necessary" in the campaign to restore differentials. Executive members will consider the next move a week today.

## THE LEX COLUMN

# Why Furness should steer clear

Index fell 2.6 to 473.4



more favourable than in most European economies.

On top of all this comes the threat of a still higher oil price. But sterling rises higher and higher on the hydrocarbon tide: yesterday the trade-weighted index moved up another 0.3 to 68.3 and the dollar rate closed at just under \$2.16.

### Sky float

With its entrepreneurial spirit unleashed by the Conservative Budget the City is now asked to produce a 28.4m welcome for Thermoskies, a venture whose product and prospects are both reminiscent of Dan Data. The company wants this money to develop space-shaped airships which will fly using all known aeronautical principles.

Laird and Crickshank have devised a correspondingly diverse financial package. In an attempt to leave the original entrepreneurs with a satisfactory amount of equity, they have asked investors to put up some venture capital in the form of shares, participatory preference shares, and loan stock. The investor gets these to a fixed proportion, and thus becomes involuntary leader as well as shareholder.

This "disposal" could be seen more in terms of a way round the Monopolies Commission ruling that Eurocanadian should not vote more than a 10 per cent stake in Furness than as a genuine sale. The deadline itself appears to be flexible—it has already been extended by a year—but clearly Mr. Narby is under some pressure to find a solution.

It may just be that the market is unusually nervous at the moment, and that the Bundesbank considers that a few dollars more in its reserves

are a necessary accompaniment to an OPEC meeting. But recent German policy shows a deep fear of inflationary pressure which suggests the authorities will be most unhappy to support the dollar for long.

Mr. Narby's accident prone record at KCA

is the context of the recent history of the shipping sector.

Furness really does not have

all a bad record.

Mr. Narby's financial analysis appears to be largely confined to plucking a figure out of the air for assets

per share of 768p—and then

complaining that the return on

this is too low. Moreover, Mr. Narby is keen on a special deal over Manchester Liners and

Mr. Bristol has proposals for

a joint offshore drilling company.

Other shareholders do not have

such special interests, and it is

hard to see why they should

find the resolutions at all

attractive.

### Foreign Exchanges

It is only three weeks since

the Bundesbank was selling

dollars heavily to keep the

mark firm and minimise the

effect of rising raw material

prices on the German economy.

Even at the cost of vexing its

EMS partners, who found them

### A few words about Tokai Bank's expanding international operations.

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What may surprise you is our commitment to international banking.

At present we have over 20 offices and affiliates around the world, and we just opened a branch in Singapore. And recently opened in Chicago.

Currently we're serving the world through loans. And also lending something as valuable as money. Financial advice gained through over 100 years of banking experience.

So don't just think of us as a Japanese Bank. Think of us as a bank that serves Japan and the world.

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Continued from Page 1

## \$20 a barrel

seems reconciled to \$20 a barrel.

Dr. Mana al Otaiba, UAE Minister of Oil, said yesterday that his Government wanted a "moderate price increase that would not damage the world," but that it should not be higher than \$20 a barrel.

All member states say that they would like to return to a rational pricing system related to actual market conditions and the supply-demand equilibrium.

In practice some producers, like Iraq and Libya, would probably be happy to see a continuation of the present "free-for-all" which has resulted in an official selling price for Libya's Zueitina ultra light crude of \$21.31 a barrel. Iraq's equivalent of Arabian Light is being sold at no less than \$18.47 by the militant theoretic regime.

The voice of compromise and moderation as always came from Venezuela. Sen. Humberto Calderon Berti, Minister of Mines and Hydrocarbons, said that a unified price structure was more important for both producers and consumers than the actual level. "We have to find a level where everyone can agree," he said.

Continued from Page 1

## TUC Budget campaign

There were differences between the two sides, but there had been no attempt by the TUC to maximise them.

Mrs. Thatcher had spoken of the desirability of a high output, high productivity and high wage economy. She had also voiced her concern about unemployment and the need to create new jobs to deal with it.

After a discussion dominated by Mrs. Thatcher, TUC leaders secured approval for that dialogue at the first session of the TUC-Labour Party liaison committee since the election.

It had been accepted that because Labour had gone into opposition that did not mean that the TUC had gone into opposition as well. Mr. Murray said.

Mr. James Prior described the Downing Street meeting as friendly, reasonable and responsible. The Prime Minister had said the TUC would be welcome to consultations with the Government following the traumas of last winter and the immediate post.

election threats of industrial conflict in the next pay round.

The extent to which the TUC is ready actively to encourage opposition to Mrs. Thatcher's politics will be clearer when the general council tomorrow discusses the statement and the motion drafted for Congress by the economic committee.

### Jordan buys Mirages

Jordan is buying 36 Mirage F-1 fighter-bombers from France, worth an estimated \$300m (£140m), Reuter reports from Paris.

Jordan will later buy France's latest combat aircraft, the Delta-winged Mirage 2000 and possibly the twin-engined Mirage 4000. French Government officials said.

## Weather

### UK TODAY

MOSTLY DRY. Scattered showers. Cool generally. London, S.E., Cen. Southern, S.W. England, Channel Isles. Rain, becoming drier and brighter. Max 18C (61F).

E. Anglia, Midlands, Wales, Lakes, Isle of Man, N.E. England. Mainly dry. Sunny intervals. Max 18C (64F).

Aberdeen, N.W. Scotland. Showers. Bright intervals. Max 14C (57F).

Rest of Scotland. Scattered showers. Sunny intervals. Max 15C (59F).

N. Ireland. Mainly dry. Sunny intervals. Max 10C (50F).

Outlook: Mainly dry. Cloudy. Temperatures normal.

### WORLDWIDE

Y'day	midday	midday
Ajaccio	21 77	21 77
Algiers	31 63	28 63
Amsd.	15 61	15 61
Athens	30 81	31 88
Bahrain	25 71	25 71
Beirut	32 50	50 50
Belfast	14 57	14 57
Belgr.	22 84	84 57
Berl. G.	22 84	84 57
Berl. W.	22 84	84 57
Bern	22 72	72 63
Berl. C.	22 72	72 63
Berl. S.	22 72	72 63
Berl. N.	22 72	72 63
Berl. E.	22 72	72 63
Berl. W.	22 72	72 63
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